

MUNICIPAL DISTRICT OF MACKENZIE NO. 23
COMMITTEE OF THE WHOLE MEETING

Tuesday, January 23, 2001
4:00 p.m.

Council Chambers
Mustus Lake Centre
La Crete, Alberta

AGENDA

- CALL TO ORDER:** 1. a) Call to Order
4:00 p.m.
- ADOPTION OF AGENDA:** 2. a) Adoption of Agenda **Page 1**
- ADMINISTRATIVE, COUNCIL, PERSONNEL:** 3. a) Short Term Interest Free Loan to Northwest Alberta Resource Society **Page 7**
(Councillor Kulscar)
- Add Director of Corporate Service
3 i)
page 32 Council*
- b) Caribou Mountains Special Places 2000 **Page 13**
- c) Fort Vermilion Metis Association Request Representation on Cooperative Management Board **Page 23**
- d) Electric Power Generation Facilities Linear Property **Page 29**
- e) Bill 29 – Protection of Children Involved in Prostitution Act **Page 37**
- f) Personal Watercraft Safety **Page 43**
- g) AAMD&C Convention Hotel Arrangements **Page 47**
- h) 2003 Alberta Seniors Games Town of High Level Response **Page 51**

MINUTES OF THE BOARD OF DIRECTORS
OF THE WHOLESALE

General Chairman
Board Vice Chair
LA 1977 Board

AGENDA

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- 5. a) Operational Services Director's Report Page 61
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b) Subdivision on SW 35-105-15-W5M **Page 75**
(This item is scheduled for 4:30 p.m. so we ask
that Council move it to the beginning of the
agenda after La Crete Ice Bridge)
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- ADJOURNMENT:** 11. a) Adjourn Committee of the Whole Meeting

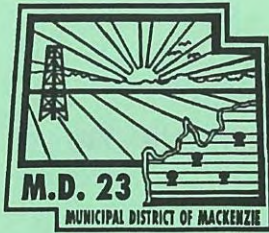
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M.D. of Mackenzie No. 23

Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Bill Landiuk, Director of Corporate Services |
| Title: | Short Term Interest free loan to Northwest Alberta Resource Society |
| Agenda Item No: | 3 a) |

BACKGROUND / PROPOSAL:

The MD has received a request from the Northwest Alberta Resource Society for a short term interest free loan. The loan requested is in the amount of \$35,000 and is for a 6 month term. The loan is intended to assist the Society in the opening of day care in High Level.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

In respect to providing loans or guarantees, the MD must follow the provisions as outlined in the MGA. Specifically, Sections 264, 265, 266 and 268. I have attached the applicable sections for your review, but in summary, the following points apply.

1. The municipality may lend money to a non-profit organization if it will be used for a purpose that will benefit the municipality.
2. A bylaw authorizing the loan must be set out containing the following information:
 - a. the amount of money to be loaned, and in general terms the purpose for which the money is loaned is to be used;
 - b. the minimum rate of interest, the term and terms of repayment of the loan;
 - c. the source or sources of the money to be loaned.
3. The bylaw that authorizes the loan must be advertised.
4. No municipality may lend money if making the loan or guarantee will cause the municipality to exceed its debt limit, unless the loan or guarantee is approved by the Minister.

One issue that will have to be resolved is the act specifies a **minimum rate of interest** and not interest free. Administration will have to undertake additional research to determine if there is a regulation or practice that must be followed in these instances.

Review:

Dept.

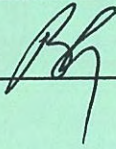
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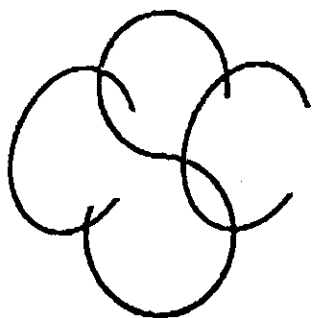
COSTS / SOURCE OF FUNDING:

Funds would come from general capital reserves. Also, if it is determined that Council can approve an "interest free" loan, the MD will forego interest revenue (approximately \$1,000) that we would earn on these funds.

RECOMMENDED ACTION (by originator):

If Council agrees with the request, Administration will prepare a borrowing bylaw.

| | | |
|---|-------|--------|
| Review:  | Dept. | C.A.O. |
|---|-------|--------|

NORTHWEST ALBERTA
RESOURCE SOCIETYBOX 300 3772
HIGH LEVEL, ALBERTA
T0H 1Z0

January 17, 2001

Mr. Harvey Prockiw, CAO
Municipal District of Mackenzie
Fort Vermilion, Alberta

via fax: 927-4266

Dear Mr. Prockiw;

The Northwest Alberta Resource Society is requesting that Council give consideration to a short term interest free loan. This loan is intended to assist us in the opening of a day care in High Level. We have asked the Town of High Level for the loan and have discussed the issue with the Acting CAO, Ms. Darlene Hardy. She was very supportive and will be taking our request to the Town Council. Our reason for submitting the same request to the MD Council is in the event we are turned down by the town we need a back up plan.

To date we have renovated the building, hired a Director and are in the process of getting our license. We have and continue to work with Silver Birch Child and Family Services to access early intervention funding. To date we have not been successful in this attempt, however we have been given verbal assurance that they intend to fund the program. The NARS Board has made the decision to go ahead without funding from Silver Birch at this time. We will continue to attempt to work out a funding arrangement with them as well as apply for funding from other sources.

The loan is to purchase those things necessary to open the doors such as food, toys, furnishings and supplies. Our request is for a 6 month loan in the amount of \$35,000.00.

Thank you to both yourself and Council for taking the time to consider our request. If you require any further information or would like a more in-depth document please let me know.

Sincerely,

Pat Kulscar, President
Northwest Alberta Resource Society



(5) Payments received by the municipality under the agreement must be applied first to reducing the amount borrowed.

(6) Sections 256 to 259 do not apply to a borrowing referred to in subsection (1).

Local improvements

263(1) This section applies to a borrowing made for the purpose of financing the cost of a local improvement to be funded in whole or in part by a local improvement tax.

(2) The borrowing bylaw that authorizes the borrowing does not have to be advertised if the amount to be financed by the local improvement tax to pay for the local improvement is equal to or greater than the amount that the municipality will contribute to pay for the local improvement other than through the local improvement tax.

(3) For the purpose of calculating the amount that the municipality will contribute referred to in subsection (2), the amount does not include any financial assistance the municipality receives for the local improvement from a government, government agency, corporation or individual.

Loans and Guarantees

Purpose of loans and guarantees

264(1) A municipality may only lend money or guarantee the repayment of a loan if

- (a) the loan or guarantee is made under subsection (2) or (3),
- (b) the loan is made to one of its controlled corporations, or
- (c) the guarantee is made in respect of a loan between a lender and one of its controlled corporations.

(2) A municipality may

- (a) lend money to a non-profit organization, or
- (b) guarantee the repayment of a loan between a lender and a non-profit organization

if the council considers that the money loaned or money obtained under the loan that is guaranteed will be used for a purpose that will benefit the municipality.

(3) A municipality that intends to purchase gas from and become a shareholder of the designated seller within the meaning of section

30(1) of the *Gas Distribution Act* may make a loan to the designated seller as part of the capitalization of the designated seller by its shareholders.

1994 cM-26.1 s264;1998 c26 s13

Loan bylaws

265(1) A municipality may only lend money to a non-profit organization, one of its controlled corporations or the designated seller within the meaning of section 30(1) of the *Gas Distribution Act* if the loan is authorized by bylaw.

(2) The bylaw authorizing the loan must set out

- (a) the amount of money to be loaned and, in general terms, the purpose for which the money that is loaned is to be used;
- (b) the minimum rate of interest, the term and the terms of repayment of the loan;
- (c) the source or sources of the money to be loaned.

(3) The bylaw that authorizes the loan must be advertised.

1994 cM-26.1 s265;1998 c26 s13

Guarantee bylaw

266(1) A municipality may only guarantee the repayment of a loan between a lender and a non-profit organization or one of its controlled corporations if the guarantee is authorized by bylaw.

(2) The bylaw authorizing the guarantee must set out

- (a) the amount of money to be borrowed under the loan to be guaranteed and, in general terms, the purpose for which the money is borrowed;
- (b) the rate of interest under the loan or how the rate of interest is calculated, the term and the terms of repayment of the loan;
- (c) the source or sources of money to be used to pay the principal and interest owing under the loan if the municipality is required to do so under the guarantee.

(3) The bylaw that authorizes the guarantee must be advertised.

267 Repealed 1998 c24 s14.

Debt limit

268 No municipality may lend money or guarantee the repayment of a loan referred to in section 264 if making the loan or guarantee

will cause the municipality to exceed its debt limit, unless the loan or guarantee is approved by the Minister.

General Matters

Financial year 269 The financial year of a municipality is the calendar year.

Municipal accounts 270 Only a designated officer or a person authorized by bylaw may open or close the accounts that hold the money of a municipality.

Regulations 271(1) The Minister may make regulations

(a) respecting the financial administration of specialized municipalities;

(b) establishing limits and restrictions on a municipality's power to make grants;

(c) respecting how a debt limit for a municipality is determined;

(d) defining debt for the purposes of determining if a municipality has exceeded its debt limit and the definition may include anything related to a municipality's finances, including things relating to the finances of a controlled corporation;

(e) exempting a municipality from the requirement of this Part respecting debt limits;

(2) The regulations may establish different methods of determining debt limits and different definitions of debt for different municipalities.

Seal and signatures 272 After a legal instrument issued under a borrowing has been signed and sealed by the municipality, the signatures and seal may be reproduced and the reproduction has the same effect as if the signatures or seal had been personally signed or affixed.

Validity of borrowings, loans and guarantees 273(1) A borrowing made by a municipality and a loan or guarantee of a loan made by a municipality under section 264 and any legal instrument issued under the borrowing, loan or guarantee is valid and binding on the municipality and is not open to question in any court if the borrowing is authorized by a borrowing bylaw

(2) A borrowing bylaw or a bylaw authorizing a loan or guarantee is, for the purposes of this section, a valid bylaw if

(a) no application has been made to the Court of Queen's Bench to have the bylaw declared invalid within 30 days after the bylaw has been passed, or

(b) an application has been made to the Court of Queen's Bench to have the bylaw declared invalid within 30 days after the bylaw has been passed and, on the final disposition of the application and any appeal, the application is dismissed.

Application of money borrowed

274 A person lending money to a municipality under a borrowing does not have to verify that the money is applied to the purpose for which it is borrowed.

Civil liability of councillors

275(1) When a municipality makes a borrowing, loan or guarantees the repayment of a loan that causes the municipality to exceed its debt limit, a councillor who voted for the bylaw authorizing the borrowing, loan or guarantee is liable to the municipality for the amount borrowed, loaned or guaranteed, unless the borrowing, loan or guarantee has been approved by the Minister.

(2) If subsection (1) applies to more than one councillor in respect of a bylaw, the councillors are jointly and severally liable to the municipality for the amount borrowed, loaned or guaranteed under the bylaw.

(3) The liability may be enforced by action by

(a) the municipality,

(b) an elector or taxpayer of the municipality, or

(c) a person who holds a security under a borrowing made by the municipality.

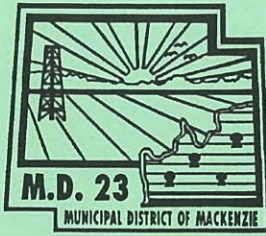
Annual Financial Statements and Auditor's Report

Annual financial statements

276(1) Each municipality must prepare annual financial statement of the municipality for the immediately preceding year in accordance with

(a) the generally accepted accounting principles for municipal governments recommended from time to time by the Canadian Institute of Chartered Accountants, and

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Caribou Mountains Special Places 2000 |
| Agenda Item No: | 3 b) |

BACKGROUND / PROPOSAL:

The Minister of Environment has responded to the Reeve's letter of December 8, 2000.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The Minister provides his version of an accurate statement of the issues referenced in the letter. He advises that the Special Places candidate site has remained separate from the MOU. Regarding the committee process, he states the M.D. lead the committee and the report was a consensus document as outlined in the terms of reference. The dinner meeting in October was a formality to sign-off the recommendation that had already been reached.

Attached are the recent announcements on Special Places.

COSTS / SOURCE OF FUNDING:

Not applicable.

RECOMMENDED ACTION (by originator):

For discussion.

Review:

Dept.

C.A.O.



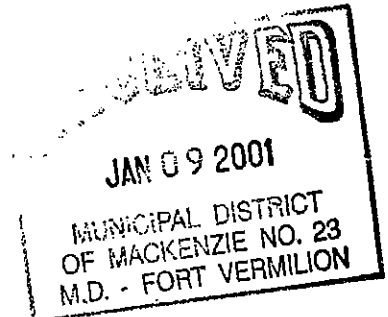
ALBERTA ENVIRONMENT

Office of the Minister

DM00-KC-0595

JAN - 3 2001

Reeve William Neufeld
Municipal District of Mackenzie No. 23
P.O. Box 640
Fort Vermilion, Alberta
T0H 1N0



Dear Reeve Neufeld:

Thank you for your letter of December 8, 2000 about the Caribou Mountains Special Places candidate site. I appreciate the opportunity to respond to the concerns you raised.

I understand that the Caribou Mountains Special Places recommendation is a matter that requires serious consideration. Since your resolution includes many points, I believe it is important to provide an accurate statement of the issues that you have referenced.

While the Memorandum of Understanding (MOU) between the Little Red River Cree Nation, the Tallcree First Nation and the Government of Alberta provides a mechanism for consultation and cooperation, the Government of Alberta maintains control over Crown lands. Consultation on the Special Places candidate site has remained separate from the MOU board process.

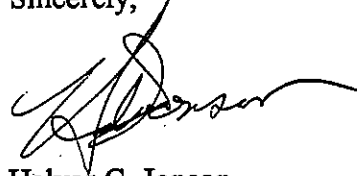
In reference to committee process issues, your municipality lead the local consultation process. Councillor Betty Bateman chaired the committee and Councillor Walter Sarapuk represented the MD as a member. Ms. Eva Schmidt, Executive Assistant, recorded the committee minutes. The local committee report was a consensus document, as outlined in the committee's terms of reference. In late August and September, the final draft of the local committee report was circulated and finalized after each member of the local committee was consulted. The dinner meeting in October was a formality to sign-off the recommendation, as consensus had already been reached on the document.

.../2

I respect the fact that you may still disagree with the results of the process. You have my assurance that I will carefully consider your views as we near the conclusion of the Special Places program.

Thank you for providing your thoughts on this matter.

Sincerely,

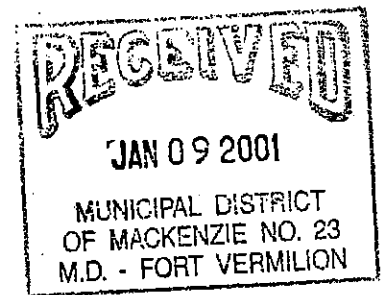


Halvar C. Jonson
Minister

cc: Honourable Walter Paszkowski
Minister of Municipal Affairs

Gary Friedel
MLA, Peace River

David Coutts
MLA, Livingstone-Macleod



Government of Alberta News Release

December 20, 2000
Edmonton, Alberta

Record number of parks and protected areas added through Special Places program

Alberta Environment announced the designation of 13 new sites and the expansion of 3 others - the greatest number of protected areas to be established at one time since the Special Places program was announced in March 1995.

These sites are located across the province, from Onefour Heritage Rangeland adjacent to the United States border, to a group of seven sites around Hinton, to the Marguerite River Wildland Park north of Ft. McMurray.

"Together, these sites add more than 470,000 hectares to the parks and protected areas network and legislatively protect some of Alberta's most treasured and environmentally important ecosystems," said Halvar Jonson, Minister of Alberta Environment. "Over 11 percent of Alberta is now legislatively protected - an area roughly the size of New Brunswick."

Under the Special Places program, 75 sites have been designated and 14 sites expanded, adding more than 1.2 million hectares to the parks and protected areas network. The creation of these new protected areas is a direct result of participation from local governments, public members, environmental groups, industry, recreation and conservation organisations, aboriginal communities and other local stakeholders.

"There are many reasons why protected areas are important for Albertans," said David Coutts, Chairman of the Special Places Committee and MLA for Livingstone-Macleod. "They provide places where we can go to appreciate nature and enjoy recreational activities. They provide places where natural processes dominate and biodiversity is preserved. An additional benefit of establishing these protected areas is the certainty for industry and security for future generations of knowing what lands are set aside for preservation and what lands remain open for development."

Several protected area recommendations are still under review by government. If approved, these sites may also be established in the new year. Once sites are designated, management plans will be created providing additional opportunities for public input.

- 30 -

Attachments: Site backgrounder and [map](#)

For further information, contact:

Robert Burnett - Public Affairs Officer, Communications Division - Alberta Environment - Edmonton
<http://www.gov.ab.ca/acn/200012/10137.html>

1/12/01

(780) 427-8636

Outside of Edmonton, dial 310-0000 for toll-free connection.

Site Backgrounder

Marguerite River Wildland Park

The Marguerite River Wildland Park encompasses nearly 2,000 square kilometres (196,300 hectares) of land along the Alberta/Saskatchewan border, just 25 kilometres northeast of Fort McMurray. This site incorporates the Marguerite Crag and Tail Wildland Park and is made up of extremely rugged landscapes in the north, some of the most pristine organic wetlands throughout the site, and a spectacular esker in the south.

Birch Mountains Wildland Park

The Birch Mountains Wildland Park contains one of the most diverse intact hill systems in the Boreal Forest and is characterized by high landform diversity, vegetation diversity and wildlife diversity. This 1,445 square kilometre (144,500 hectare) site is located approximately 90 kilometres northwest of Fort McMurray, south of Wood Buffalo National Park.

Gipsy Lake Wildland Park

The 358 square kilometre (35,766 hectare) Gipsy Lake Wildland Park is located approximately 50 kilometres southwest of Fort McMurray and incorporates a number of lakes including, Gipsy, Gordon, Birch and Shortt lakes. Birch Lake contains diverse wetland habitat and both Birch Lake and Gipsy Lake are important American White Pelican nesting sites. Gordon Lake is one of the most important waterfowl breeding, moulting and staging areas in this region.

Grand Rapids Wildland Park

The Grand Rapids Wildland Park encompasses over 250 square kilometres (25,667 hectares) along the Athabasca River, stretching from House River to approximately ten kilometres southwest of Fort McMurray. Recognized as a National Environmentally Significant Area, the Athabasca River valley is an important biological corridor for a variety of fish and wildlife species.

Dunvegan West Wildland

Located on the south side of the Peace River from the British Columbia border to Dunvegan, the new wildland overlaps an environmentally significant area of national importance. The Peace River Valley is one of the most ecologically productive and diverse river valleys in Canada. The 210 square kilometre (20,968 hectares) site is found in the Dry Mixedwood subregion of the Boreal Forest Natural Region. Notable features of the wildland include hoodoo landscapes, fossil beds, and habitat for geese, moose, elk and deer and birds of prey.

Stony Mountain Wildland Park

Approximately 45 kilometres directly south of Fort McMurray, the Stony Mountain Wildland Park encompasses approximately 140 square kilometres (13,974 hectares) of land, much of which is notable caribou and moose habitat. This site is also characterized by relatively high landform and vegetation diversity and is valued for the large number of quality wetlands and peatlands.

Sulphur Gates Provincial Recreation Area expansion

The Sulphur Gates Provincial Recreation Area (PRA) expands upon the existing provincial recreation area by approximately 11 square kilometres (1,088 hectares). The PRA supports all four goals of the Special Places program and is an important wildlife movement corridor in and out of the Willmore Wilderness Park. This site is bordered by the Smoky River and the Town of Grande Cache to the east, the Willmore Wilderness Park to the south, and Highway 40 to the north.

Yellowhead Protected Areas

The Yellowhead Protected Areas total over 500 square kilometres in area, and are located at the foot of the Rockies. The sites include Pinto Creek Canyon Natural Area, Brazeau Canyon Wildland Park, Fickle Lake Provincial Recreation Area expansion, Obed Lake Provincial Park, William A. Switzer Provincial Park expansion, Rock Lake-Soloman Creek Wildland Park, and Wildhay Glacial Cascades Natural Area. All sites are located nearby Hinton, in the rocky mountain-foothills. The seven sites represent numerous achievements for the Special Places program, including contributions to the outdoor recreation, heritage appreciation and tourism/economic development goals of the program.

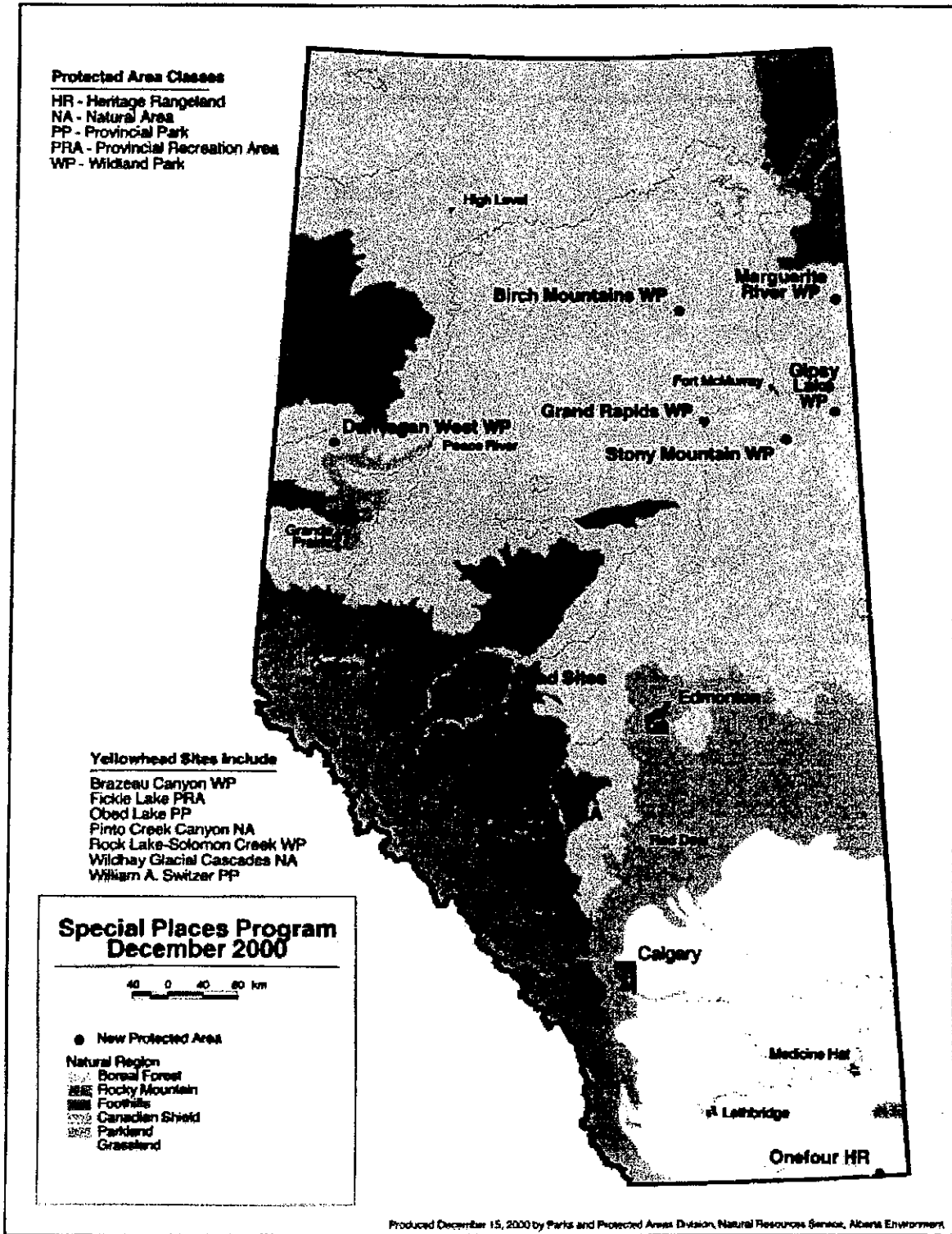
- **Pinto Creek Canyon Natural Area**

The Pinto Creek Canyon Natural Area adds approximately 12 square kilometres (1,233 hectares) to the parks and protected areas network. The canyon supports the only known canyon-dwelling mountain goat herd in Alberta and is located north of William A. Switzer Provincial Park in the Upper Foothills subregion.

- **Brazeau Canyon Wildland Park**

Brazeau Canyon Wildland Park adds approximately 50 square kilometres (5,039 hectares) to the parks and protected areas network. Brazeau Canyon straddles the Brazeau River Canyon and contains unique tufa springs and complexes of eskers with kettle lakes. Located southeast of

The Onefour Heritage Rangeland adds approximately 112 square kilometres (11,165 hectares) of new lands to Alberta's parks and protected areas network in the Dry Mixedgrass subregion of the Grassland Natural Region. The heritage rangeland natural area includes three separate sites near the Milk River and the Alberta-Montana border. The first parcel is west of the Kennedy Coulee Ecological Reserve and within the Pinhorn Grazing Reserve. The second parcel is within the southern part of the Onefour Research Station and overlaps the Lost River Valley and the third parcel is in the eastern part of the Sage Creek Grazing Reserve, adjacent to Highway 41. The heritage rangeland is found within the Sage Creek and Milk River Canyon Environmentally Significant Areas, which are of national importance. The site includes alkaline springs, extensive bedrock exposures along coulees, and remote wilderness settings surrounding the spectacular valley of the Lost River





M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Fort Vermilion Metis Association Request Representation on Cooperative Management Board |
| Agenda Item No: | 3 c) |

BACKGROUND / PROPOSAL:

The Fort Vermilion Metis Association has requested the Minister for representation on the Cooperative Management Board.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

We have received a copy of a letter from the Minister to the Fort Vermilion Metis Association informing that the matter will be discussed at a Board meeting and that the Association will be invited to make a presentation to the Board.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

For information.

Review:

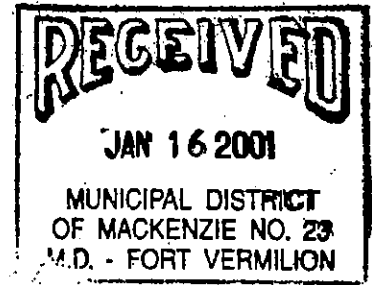
Dept.

C.A.O.



ALBERTA ENVIRONMENT

Office of the Minister



DM00-KC-0611

JAN - 9 2001

Ms. N.G. McAteer, President
Fort Vermilion Metis Nation Association Local #74
Mr. Hans Malmquist
Local Committee Metis Representative
Box 229
Fort Vermilion, Alberta
T0H 1N0

Dear Ms. McAteer and Mr. Malmquist:

Thank you for your letter of December 5, 2000 regarding the Memorandum of Understanding (MOU) between the Government of Alberta and the Little Red River Cree/Tallcree First Nations and your interest in participating in the Cooperative Management Planning Board process.

The government representatives on the MOU Board represent three separate government departments (i.e. Resource Development, International and Intergovernmental Relations and Alberta Environment). A meeting must be convened with government of Alberta board representatives to discuss Metis involvement in the MOU process. Once that discussion takes place, it will be necessary to discuss Metis involvement (including the options you have outlined) with the existing MOU Board. Regardless of the form of Metis involvement, I am confident that there is adequate flexibility within the MOU document to ensure these opportunities will be meaningful.

I understand that a Board meeting will be scheduled for late January or early February. I will have Mr. Jamie Honda-McNeil contact you to inform you of the confirmed Board meeting date, and to ensure that you have an opportunity to present your thoughts directly to the Board.

.../2

I appreciate you taking the time to update me on these matters.

Sincerely,



Halvar C. Jonson
Minister

cc: Honourable Ty Lund
Minister of Agriculture, Food and Rural Development

Honourable Walter Paszkowski
Minister of Municipal Affairs

Honourable Stan Woloshyn
Minister of Community Development

Honourable Pearl Calahasen
Associate Minister of Aboriginal Affairs

Honourable Mike Cardinal
Minister of Resource Development

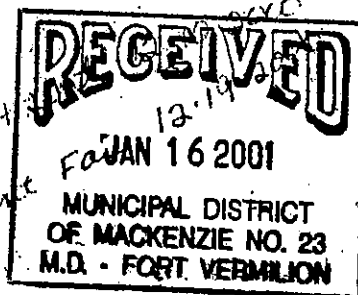
Gary Friedel
MLA, Peace River

Jamie Honda-McNeil
Environment

November 29, 2000

The Hon'ble Halvar C. Jonson
Minister
Alberta Environment
#228, Legislature Building
Edmonton, AB T5K 2B6

*retyped +
Honda-Beak*



Dear Mr. Jonson:

- MOU between Little Red River Cree Nation/TallCree First Nation and Government of Alberta;
- Caribou Mountains Special Places 2000

Thank you for your recent response to our October 11th correspondence on the above-referenced issues of concern.

As you suggested, on November 27, 2000, we held a meeting in High Level with Mr. Jamie Honda-McNeil of your Department. At the meeting, we discussed some of our immediate concerns, as noted below, with Mr. Honda-McNeil in the perspective of your November 1st reply vis-à-vis the MOU and the Caribou Mountains Specials Places candidate site and offered ways and means of finding solutions in the spirit of 'good neighbor' approach.

- Realistically, from traditional use and value assessment, we find the MOU between LRRCN/TCFN and Alberta; and the Caribou Mountains Special Places site are interrelated.
- Mr. Honda-McNeil advised that the MOU is simply an "Advisory Body" to the Minister(s), and the process outlined for cooperative management of the resources is in the early stages of putting into place. The Department's policy in this respect is flexible. He promised that he will bring forward with appropriate office MNA's concerns for inclusion in the whole process of participatory decision making with equal rights and responsibilities.
- The Metis people have been living in Fort Vermilion Settlement and the above-stated traditionally used land area since 1710. We created a self-supporting community based on traditional land use and 'land ethic'. We are a stakeholder as well as a partner with all levels of government in maintaining the perpetual sustainability of this land and its natural resources for our livelihood and self-reliance. We believe in the principles of open communication, transparency, cooperation, collaboration, partnership, mutual respect and co-existence.

Based on the above-stated principles, we offered the following options to working together with your government and the LRRCN/TCFN:

- To negotiate and sign a parallel MOU with the Government of Alberta for the use and management of the stated land area.
- Alternatively, we are prepared to participate in the existing/to be renewed MOU as a signatory with equal rights and responsibilities.

Thank you again for your attention and understanding of our cause and concerns. We look forward to hearing from you.

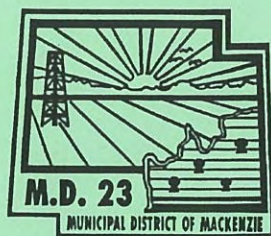
Sincerely,

N. G. McAteer, President
Fort Vermilion MNA-Local#74

Hans Malmquist
Local Committee Metis Rep
Box 229
Fort Vermilion, AB
T0H 1N0

- cc: Chief Frank Meneen 937-4575
 Chief Johnsen Sewepgaham 780-759-3780
 Hon. Pearl Calahasen 780-421-1321
 Hon. Mike Cardinal 780-422-0195
 780-427-0188 -- Hon. Stan Woloshyn
 780-422-9530 -- Hon. Walter Paszkowski
 780-422-6035 Hon. Ty Lund
 MLA Gary Friedel 780-422-6284
 MP Charlie Pension 780-533-3257
 Reg. Pres. Sylvia Johnson/Reg. V.P Louis Bellrose 780-624-3477
 Prov. President Audrey Poitras/Prov. V.P Brenda Blyan-Calliou 780-452-8948

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Electric Power Generation Facilities – Linear Property |
| Agenda Item No: | 3 d) |

BACKGROUND / PROPOSAL:

As part of the electrical deregulation, the government is enacting changes to the assessment and taxation of electrical power generation facilities.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

All electrical power generation facilities will be defined as linear property for municipal property tax purposes as of December 31, 2000. New assessment figures for these facilities for the 2001 tax year will be provided in March 2001. These facilities will also have a 50% reduction in education taxes in the 2001 tax year with a further 50% reduction when additional generating capacity in Alberta have been brought on stream.

COSTS / SOURCE OF FUNDING:

Not applicable.

RECOMMENDED ACTION (by originator):

For information.

Review:

Dept.

C.A.O.

| State | 1949 | 1950 |
|----------------------|-----------|-----------|
| Alabama | 1,234,567 | 1,345,678 |
| Alaska | 12,345 | 13,456 |
| Arizona | 234,567 | 245,678 |
| Arkansas | 345,678 | 356,789 |
| California | 456,789 | 467,890 |
| Colorado | 567,890 | 578,901 |
| Connecticut | 678,901 | 689,012 |
| Delaware | 789,012 | 790,123 |
| District of Columbia | 890,123 | 891,234 |
| Florida | 901,234 | 912,345 |
| Georgia | 1,012,345 | 1,023,456 |
| Idaho | 1,123,456 | 1,134,567 |
| Illinois | 1,234,567 | 1,245,678 |
| Indiana | 1,345,678 | 1,356,789 |
| Iowa | 1,456,789 | 1,467,890 |
| Kansas | 1,567,890 | 1,578,901 |
| Kentucky | 1,678,901 | 1,689,012 |
| Louisiana | 1,789,012 | 1,790,123 |
| Maine | 1,890,123 | 1,891,234 |
| Maryland | 1,901,234 | 1,912,345 |
| Massachusetts | 2,012,345 | 2,023,456 |
| Michigan | 2,123,456 | 2,134,567 |
| Minnesota | 2,234,567 | 2,245,678 |
| Mississippi | 2,345,678 | 2,356,789 |
| Missouri | 2,456,789 | 2,467,890 |
| Montana | 2,567,890 | 2,578,901 |
| Nebraska | 2,678,901 | 2,689,012 |
| Nevada | 2,789,012 | 2,790,123 |
| New Hampshire | 2,890,123 | 2,891,234 |
| New Jersey | 2,901,234 | 2,912,345 |
| New Mexico | 3,012,345 | 3,023,456 |
| New York | 3,123,456 | 3,134,567 |
| North Carolina | 3,234,567 | 3,245,678 |
| North Dakota | 3,345,678 | 3,356,789 |
| Ohio | 3,456,789 | 3,467,890 |
| Oklahoma | 3,567,890 | 3,578,901 |
| Oregon | 3,678,901 | 3,689,012 |
| Pennsylvania | 3,789,012 | 3,790,123 |
| Rhode Island | 3,890,123 | 3,891,234 |
| South Carolina | 3,901,234 | 3,912,345 |
| South Dakota | 4,012,345 | 4,023,456 |
| Tennessee | 4,123,456 | 4,134,567 |
| Texas | 4,234,567 | 4,245,678 |
| Utah | 4,345,678 | 4,356,789 |
| Vermont | 4,456,789 | 4,467,890 |
| Virginia | 4,567,890 | 4,578,901 |
| Washington | 4,678,901 | 4,689,012 |
| West Virginia | 4,789,012 | 4,790,123 |
| Wisconsin | 4,890,123 | 4,891,234 |
| Wyoming | 4,901,234 | 4,912,345 |

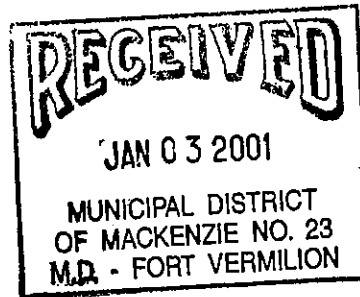


ALBERTA
MINISTER OF MUNICIPAL AFFAIRS

MLA, Grande Prairie - Smoky

DEC 21 2000

Reeve William Neufeld
M.D. of Mackenzie No. 23
PO Box 640
Fort Vermilion, Alberta
T0H 1N0



Dear Reeve Neufeld:

One of the guiding principles in implementing electrical deregulation is to create a level playing field. With regard to the assessment of all electrical power generation facilities, the government will enact changes to the assessment and taxation of these facilities to maintain equity within the system.

As of December 31, 2000, all electric power generation facilities will be defined as linear property for municipal property tax purposes. All generation facilities will now be assessed at the same level of value. New depreciation schedules will also be implemented as a result of the industrial assessment review.

These facilities will also see an initial 50 percent reduction in education property taxes in the 2001 tax year. The remaining 50 percent will be eliminated once targets for additional generating capacity in Alberta have been brought on stream.

As a result of these changes, M.D. of Mackenzie No. 23 will see an increase in property taxes for electric power generation in 2000. The new assessment figures for power generation facilities for the 2001 tax year will be provided to you in March 2001.

Enclosed are copies of the new regulations under the Municipal Government Act dealing with the definition and phase-out of education property taxes.

.../2

Reeve William Neufeld
Fort Vermilion, Alberta

Page 2

If you have any questions concerning these changes, please contact my office at your earliest convenience.

Sincerely,

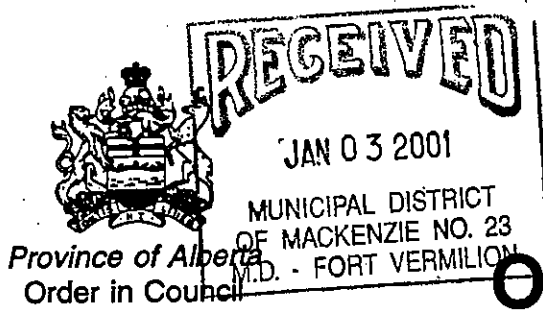


Walter Paszkowski
Minister

Enclosure

cc: Honourable Stephen C. West
Provincial Treasurer

Honourable Mike Cardinal
Minister of Resource Development



O.C. 528 /2000

AR # 318/2000

DEC 20 2000

ORDER IN COUNCIL

Approved and ordered:

Lieutenant Governor

The Lieutenant Governor in Council makes the Electric Energy Generation Exemption Regulation set out in the attached Appendix.

ACTING CHAIR

Alberta

For Information only

Recommended by: Minister of Municipal Affairs

Authority: Municipal Government Act
(section 603)

A P P E N D I X

Municipal Government Act

ELECTRIC ENERGY GENERATION EXEMPTION REGULATION

1 Notwithstanding sections 358, 359.1(4) and 359.2(4) of the Act, the Minister may in respect of a taxation year, to any extent the Minister considers appropriate, exempt electric power systems intended for or used in the generation of electricity from taxation for the purpose of raising revenue needed to pay the requisitions referred to in section 326(a)(ii) and (iii) of the Act.

2 This Regulation is repealed in accordance with section 603(2) of the Act.

3 This Regulation comes into force on January 1, 2001.



Province of Alberta
Order in Council

O.C. 529 /2000

AR 319/2000

DEC 20 2000

ORDER IN COUNCIL

Approved and ordered:

Lieutenant Governor

The Lieutenant Governor in Council makes the Extension of
Linear Property Regulation set out in the attached Appendix.

ACTING CHAIR

Alberta

For Information only

Recommended by:

Minister of Municipal Affairs

Authority:

Municipal Government Act
(section 603)

APPENDIX

Municipal Government Act

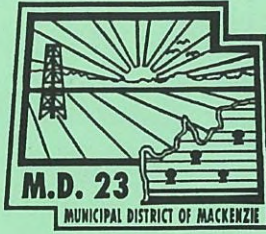
EXTENSION OF LINEAR PROPERTY REGULATION

1 Notwithstanding section 284(1)(k)(i) of the Act, linear property is to be construed as including an electric power system intended for or used in the generation of electricity owned or operated by a person whose rates are not controlled or set by the Public Utilities Board or by a municipality or under the *Small Power Research and Development Act* but not including, unless the Minister otherwise directs, an electric power system that is owned or operated by a person generating or proposing to generate electricity solely for the person's own use.

2 This Regulation is repealed in accordance with section 603(2) of the Act.

3 This Regulation comes into force on January 1, 2001.

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Bill 29 – Protection of Children Involved in Prostitution Act |
| Agenda Item No: | 3e) |

BACKGROUND / PROPOSAL:

The Protection of Children Involved in Prostitution Act (Bill 29) has been passed in Legislature and will be enforcing the amendments early this year.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The legislation is designed to better serve and protect children at risk. During their confinement, children will be in treatment programs to assist them in exiting prostitution.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

For information.

Review:

Dept.

C.A.O.

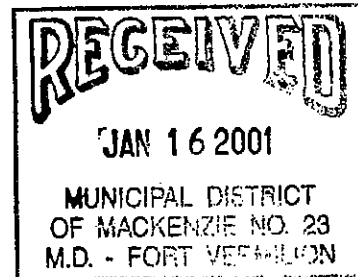


ALBERTA
CHILDREN'S SERVICES

Office of the Minister

January 11, 2001

Mr. Harvey Prockiw
Chief Administrative Officer
M.D. of Mackenzie No. 23
P.O. Box 640
Fort Vermillion, Alberta
TOH 1N0



Dear Mr. Prockiw:

I am pleased to inform you that amendments to *the Protection of Children Involved in Prostitution Act* (Bill 29) were passed in the recent sitting of the Legislature. Enclosed for your information is a copy of Bill 29 together with a summary of the amendments:

The government looks forward to proclaiming the amendments in force early in the new year.

This enhanced legislation will enable us to better serve and protect children at risk. Most importantly, we will have the ability to improve their quality of life through the new treatment programs being developed to assist children in exiting prostitution. Your commitment to the children involved is sincerely appreciated.

Please accept my warmest wishes for a Happy New Year.

Sincerely yours,

Iris Evans
Minister

Enclosures



107 Legislature Building, Edmonton, Alberta, Canada T5K 2B6 Telephone 780/415-4890, Fax 780/415-4859



**Summary of Amendments to the
Protection of Children Involved in Prostitution Act
Bill 29 - Spring Session 2000**

1. Strengthening the Act

During the summer, we met with people involved in the front line delivery of the PChIP program: members of Calgary and Edmonton police force, PChIP workers and other community workers. They told us what they felt was needed to improve the Act and these amendments are as a result of the consultations.

- **CONFINEMENT UP TO 5 DAYS** – Under the original Act, a child could be confined up to 72 hours. The amendments extend that confinement to up to 5 days. PChIP workers advised that a child often spent the entire 72 hours recovering from their life on the street, providing little time for work with the child before they are released.
- Ontario law provides a detention period of 5 days without Court order for a child in need of protection. The Supreme Court of Canada has upheld this law.
- **FURTHER CONFINEMENT FOR UP TO 21 DAYS** – In cases where a director believes a child's life or safety is at risk because of their involvement in prostitution, a director may apply to a Court for a further confinement of up to 21 days.
- The additional confinement would provide for a period of stabilization and would assist the child in breaking the cycle of abuse in a safe and secure environment.
- The 21 day confinement would provide a child the opportunity to access programs and community services to assist them in exiting prostitution, including residential drug or alcohol addiction treatment programs.
- **ONE RENEWAL OF CONFINEMENT OF UP TO 21 DAYS** – A director is allowed to ask the Court for one additional period of confinement for up to 21 days.

2. Protection of a Child's Legal Rights

With the strengthening of the provisions to protect children who are involved in prostitution, we have provided additional legal rights to the child.

- **REVIEW OF CONFINEMENT UPON REQUEST OF CHILD** – A guardian of a child, or a child who is confined by a director (either under Court order or by the emergency procedure), may apply to a Court for a review of their confinement.

- For a confinement of up to 5 days, the review must be held within 1 day of the director receiving the request. For a confinement of up to 21 days, the review must be held within 5 days of the director receiving the request. If the Court is closed, then the review must be heard at the earliest possible date the Court is sitting.
- NOTICE TO CHILD OF THEIR LEGAL RIGHTS – As soon as a child is confined by a director they will be given written notice of.
 - the reason for and the duration of their confinement,
 - the right to ask for a review,
 - the right to contact a lawyer,
 - the telephone number of Legal Aid (so they can obtain a lawyer),
 - the time and date for the "show cause" hearing where a child is confined under the emergency procedure.

3. Guardian Involvement

Currently a guardian must be notified immediately when a child has been apprehended and of the intention of a director to confine the child.

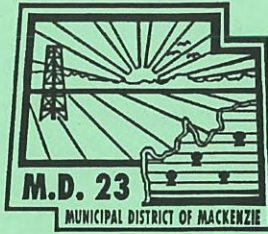
- A DIRECTOR'S COURT APPLICATION – Any time a director makes a Court application under the Act, the director is required to notify a child's guardian either orally or in writing.
- GUARDIAN MAY ASK FOR A REVIEW – If a child has been confined for up to 21 days, or for a renewal of a 21 day confinement, a guardian may ask a Court to review the confinement order.

4. Procedural Safeguards

With the addition of more complex Court processes, legal procedural safeguards are added into the Act.

- COURT APPEAL – Either a director, a child or a guardian behalf of a child, may appeal a Court order for further confinement of up to 21 days to the Court of Queen's Bench.
- BAN ON PUBLICATION – A Court may prohibit the publication of any Court proceeding which identifies a child or the guardian of a child.
- EXCLUSION FROM HEARING – The Court can exclude the public from a courtroom to maintain proper administration of justice or can exclude a child where evidence would seriously injure a child.
- COURT PROCEDURES – Provision is made to subpoena witnesses and evidence held confidentially under other statutes.

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Personal Watercraft Safety |
| Agenda Item No: | 3 f.) |

BACKGROUND / PROPOSAL:

Manitoba Senator Mira Spivak is asking the AAMD&C to endorse a private members bill, which the Senator plans to introduce this year. The legislation would allow municipalities to recommend restrictions or prohibitions on the use of personal watercraft such as "seadoos" within municipal boundaries.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

A similar resolution was endorsed by AAMD&C members in 1993 but the resolution is no longer in force. AAMD&C has no current direction from municipalities on this issue. Therefore, they request that Council complete the attached questionnaire.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

Complete the AAMD&C survey questionnaire on Municipal Regulation of Personal Watercraft.

Review:

Dept.

C.A.O.



ALBERTA ASSOCIATION of MUNICIPAL DISTRICTS & COUNTIES

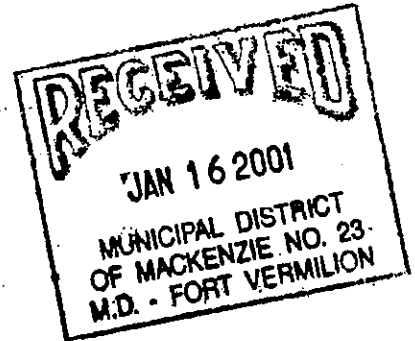
4504 - 101 STREET • EDMONTON ALBERTA T6E 5G9 • TELEPHONE: 436-9375 FAX: 437-5993

LARRY GOODHOPE - Executive Director

January 10, 2001

TO ALL AAMD&C MEMBERS:

RE: Personal Watercraft Safety



Late in 2000, the AAMD&C was approached by the office of Manitoba Senator Mira Spivak, requesting that we endorse a private members bill which Senator Spivak plans to introduce during the coming year.

The proposed legislation would allow local municipalities to recommend restrictions, or even outright prohibitions, on the use of personal watercraft (e.g. "seadoos") on lakes and rivers within their boundaries. The Government of Canada, which has constitutional authority over navigable waters, would be required to implement these restrictions unless unreasonable interference with important navigational concerns could be demonstrated.

A resolution calling for similar municipal input into general boating regulations was endorsed by delegates to the 1993 Spring Convention, however this resolution is no longer in force. As the AAMD&C has no current direction from member municipalities with respect to this issue, we are now requesting member comment on Senator Spivak's proposed private members bill.

We would appreciate your consideration in completing the attached brief survey questionnaire, and forwarding your responses to the AAMD&C office prior to February 9, 2001.

Thank you for your consideration of this request.

Yours truly,

A handwritten signature in cursive script, appearing to read "Larry Goodhope".

Larry Goodhope
Executive Director

LG/gs

Attachment

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | AAMD&C Convention Hotel Arrangements |
| Agenda Item No: | 3 g) |

BACKGROUND / PROPOSAL:

Until the mid 1990's, AAMD&C ensured that each member municipality was allocated at least one room at the Convention Hotel so that all delegates had a place to leave their coats, boots, or rest during the day. This takes up 67 rooms which leaves only 80 rooms for allocation on the traditional rotation system.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Currently, the AAMD&C is allocating all the rooms on the traditional rotation system. They are requesting Council feedback on which system they prefer.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

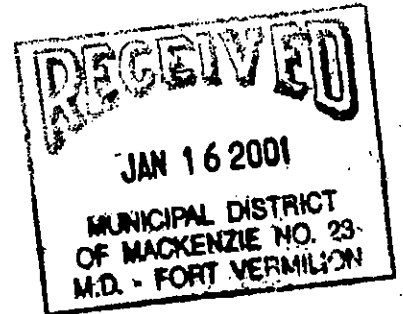
Complete the AAMD&C survey questionnaire on Convention Hotel Arrangements.

| | | |
|---------|-------|--|
| Review: | Dept. | C.A.O.  |
|---------|-------|--|

ALBERTA ASSOCIATION of MUNICIPAL DISTRICTS & COUNTIES

4504 - 101 STREET • EDMONTON ALBERTA T6E 5G9 • TELEPHONE: 436-9375 FAX: 437-5993

LARRY GOODHOPE - Executive Director



January 10, 2001

TO ALL AAMD&C MEMBERS:

RE: Convention Hotel Arrangements

During the recent 2000 AAMD&C Fall Convention, your Board received expressions of concern from a small number of member municipalities regarding the allocation of hotel rooms to Convention delegates.

Until the mid-1990's, the AAMD&C ensured that every member municipality was allocated at least one room in the main Convention hotel. This allowed each jurisdiction to have one room where their convention delegates could store coats and boots, hold meetings, or just generally relax during the day.

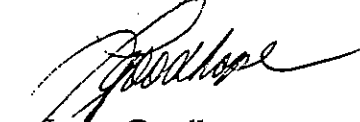
Allocating one room per member does provide increased convenience for some members, but also requires that 67 rooms be set aside for this purpose. This leaves approximately 80 rooms in the main Convention hotel for allocation to members based on the traditional rotation system, meaning that only about 13 member Councils can be fully accommodated in the Convention hotel. The remaining 54 Councils must be largely dispersed among the neighbouring facilities.

The Association moved away from this system several years ago in order to maximize the number of Councils who can be wholly housed in the main hotel, on the basis of the traditional rotation system. Retaining the current system allows approximately 21 to 23 Councils to be fully accommodated within the main Convention hotel.

The AAMD&C Board of Directors is interested in member feedback on this matter, and therefore invites each member Council to complete the attached brief survey questionnaire, and forward your response to the AAMD&C office prior to February 15, 2001.

Thank you for your consideration of this matter.

Yours truly,



Larry Goodhope
Executive Director

LG/gs

Attachment

AAMD&C Survey on Convention Hotel Allocation

Municipality

M.D. of Mackenzie

1. With respect to the allocation of guest rooms and suites for the AAMD&C Spring and Fall Conventions, which one of the following options does your municipality prefer:

A. The Current System -- Allocate all rooms within the main Convention hotel (and all suites) according to the traditional rotation system, with the remaining member Councils receiving rooms in neighbouring hotels. _____

B. One room for each municipality within the main Convention hotel, with the remaining rooms in the main hotel (and all suites) allocated to Councils on the basis of the traditional rotational system, and the remainder of member Councils receiving rooms in neighbouring hotels. _____

C. Each municipality to make their own arrangements directly with the various hotels, for both guest rooms and suites (in other words, "first come, first served"). ✓ _____

D. Another System (please provide details of your suggestion) _____

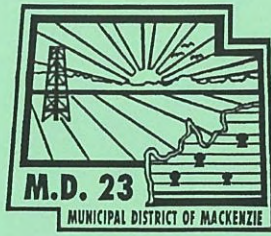
2. The following hotels are available as "overflow" accommodation during AAMD&C Conventions. Please rank these hotels in order of preference, for those occasions on which it may be necessary to assign some or all of your council/administrative participants to "overflow" accommodation:

Travelodge (1/2 block north of Coast Terrace) 3 _____

Cedar Park Inn (2 long blocks north of Coast Terrace) 2 _____

Holiday Inn (Palliser) (1 long block south of the Whitemud Freeway) 1 _____

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | 2003 Alberta Seniors Games |
| Agenda Item No: | 3h) |

BACKGROUND / PROPOSAL:

The Town of High Level was asked to submit a joint application with the M.D. to host the 2003 Alberta Seniors Games.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The Town of High Level has notified us that due to the short deadline and unknown costs, the Town will not participate in the bid but will consider providing other assistance if requested.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

For information.

Review:

Dept.

C.A.O.



**TOWN OF
HIGH LEVEL**

9813 - 102 Street
High Level, Alberta
T0H 1N0

Tel: (780) 926-2101
Fax: (780) 926-2899
E-mail: highlevl@incentre.net

January 16, 2001

Municipal District of Mackenzie No. 23
P.O. Box 640
Fort Vermillion, Alberta T0H 1N0

Attention: Mr. Harvey Prockiw, CAO

Re: 2003 Alberta Seniors Games

Dear Mr. Prockiw:

The Town of High Level would like to graciously thank the Municipal District of Mackenzie for the offer of submitting a joint application for the 2003 Alberta Senior Games. However, due to the short deadline and the unknown costs and criteria involved in hosting the event, the Town is not able to participate in this bid.

The Town will consider providing you assistance in some other manner. On behalf of the Town of High Level, I wish you the best of luck in your bid. If you have any questions, please do not hesitate to call me.

Respectfully,

Dean Krause
Director of Community and Development Services
Town of High Level

CC:
Darlene Hardy, Acting CAO

At the crossroads of northern opportunity...where Alberta's future begins



MUNICIPAL DISTRICT OF MACKENZIE #23

4a)
RECEIVED
 JAN 09 2001
 MUNICIPAL DISTRICT
 OF MACKENZIE NO. 23
 M.D. - FORT VERMILION

**SPECIAL CONSTABLES
 MONTHLY REPORT**

REPORTING MONTH FOR DECEMBER 2000

Comments

The Department assisted the La Crete Fire & Rescue with a fire located at La Crete Sawmills. The Department assisted in the preparation and delivery of Christmas food hampers for FCSS. Conducted a joint agency checkstop of commercial vehicles with Inspection Services. Executed four arrest warrants. Concentrated on speed enforcement on River Road as some concerns were raised. Patrols of all areas of the MD were conducted in December. An Off-Highway Vehicle Bylaw Amendment was drafted and passed. Extended authority for the MD Special Constables for impaired driving was researched and put to Council for the first time. Overall charges were up in the year 2000 with 731 charges compared to the 1999 total of 645 charges. Continued with good liaison with other law enforcement agencies. Overall a very successful year for the Department.

HOURS OF ACTIVITY

| | | | |
|----------------|-----|----------------|---|
| Patrol Hours | 209 | Training Hours | 0 |
| Administration | 96 | | |

ENFORCEMENT STATISTICS

| | Current YTD | | Current YTD | |
|-------------------------|-------------|-----|-------------------------|------|
| Total Number of Charges | 36 | 731 | Written Warnings | 2 32 |
| Provincial | 35 | 724 | | |
| Municipal | 1 | 7 | | |
| Highway Traffic Act | 29 | 573 | Animal Control Bylaw | 1 7 |
| Motor Vehicle Admin Act | 5 | 81 | Off-Highway Bylaw | 0 0 |
| Gaming & Liquor Act | 1 | 59 | Unsightly Premise Bylaw | 0 0 |
| Motor Transport Act | 0 | 6 | Clean-up Orders | 0 32 |
| Off-Highway Vehicle Act | 0 | 5 | Lot Clean-ups | 0 22 |
| Environmental Prot. Act | 0 | 0 | Other | 0 0 |
| Other | 0 | 0 | | |

REVENUE

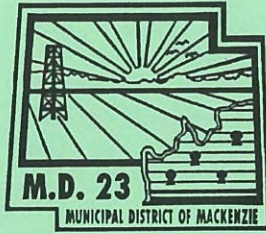
| | |
|---------------------------------|-------------|
| Potential Current Month Fines | \$2,322.00 |
| Previous Months Actual | \$2,699.00 |
| R.C.M.P. Previous Months Actual | \$3,974.00 |
| Total Outstanding (S/Cst.) | \$22,212.00 |

Report Date

8-Jan-01


 C/Constable S.H. Robb

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Crime Statistics - 2000 |
| Agenda Item No: | 4 b) |

BACKGROUND / PROPOSAL:

Sergeant Peter Sherstan of the High Level RCMP detachment has sent us the criminal activity statistics in the Mackenzie Region for the year 2000.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Crime levels remain high and the High Level RCMP detachment remains the busiest one in the province. As a result, one additional RCMP member has been added to the detachment and the position will be filled in February 2001. Sergeant Sherstan requests to attend a Council meeting to discuss any concerns Council may have.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

That Sergeant Sherstan be invited to attend a Council meeting to discuss the Crime Statistics – 2000 report.


Review:

Dept.

C.A.O.

A handwritten signature in black ink, appearing to be "H. Prockiw", written over a circular stamp or mark.

HIGH LEVEL DETACHMENT



TO: Municipal District of Mackenzie No.23

FAX #:780-927-4266

ATTN: Harvey Prockiw

DATE: 2001-01-15

FROM: S/Sgt. Peter SHERSTAN

RE: Crime Statistics - 2000

Sir:

Attached are the statistics detailing criminal activity and requests for police service over the recently concluded calendar year. The tables detail not only the police activity in the MD area but also for the complete detachment area and the communities therein. It should be noted that the statistics for the MD currently include incidents that occurred on the Primary Highways that are located within the MD. This may "skew" the data in that, for example, a drug seizure that occurs on Highway 58, 50 km west of High Level would be statistically linked to the MD.

When looking at the statistics for the total detachment area, it is clear that there has been a significant increase in the demand for police services over the past year. High Level continues to be one of the busiest detachments in the province. The vast majority of the calls for service occur within the boundaries of the Town of High Level. In an effort to address the workload, one additional RCMP Constable has been added to the detachment's establishment; this new position will be filled in February 2001 bringing this detachment up to fourteen members.

Should you require any additional information please do not hesitate to contact me directly. Furthermore, I would request the opportunity to meet with you and/or the Council in the near future so that I can address any policing concerns you may have.



P.M. SHERSTAN, S/Sgt.
NCO i/c High Level Detachment

PH: (780) 926-3013

FAX: (780) 926-3444

| 2000 | Total Detachment Area | Town of High Level | Meander River | Bushie River | Paddle Prairie | MD No. 23 |
|-----------------------|-----------------------|--------------------|---------------|--------------|----------------|-----------|
| Total Persons Crime | 223 | 131 | 28 | 12 | 11 | 41 |
| Total Property Crime | 417 | 280 | 23 | 17 | 17 | 80 |
| Total Other Crime | 1657 | 1286 | 63 | 95 | 24 | 189 |
| Total Criminal Code | 2297 | 1697 | 114 | 124 | 52 | 310 |
| Drugs | 71 | 41 | 2 | 1 | 5 | 22 |
| Provincial Statutes | 119 | 72 | 10 | 17 | 4 | 16 |
| Intoxicated Persons | 1259 | 1101 | 7 | 67 | 0 | 84 |
| Liquor Act | 1077 | 948 | 2 | 25 | 2 | 100 |
| Provincial Traffic | 1408 | 226 | 7 | 6 | 20 | 1149 |
| Collisions | 294 | 120 | 5 | 1 | 7 | 161 |
| Criminal Code Traffic | 200 | 91 | 9 | 6 | 4 | 90 |
| Prisoners Held | 2883 | | | | | |
| Total Files | 5066 | | | | | |

| 1999 | Total Detachment Area | Town of High Level | Meander River | Bushie River | Paddle Prairie | MD No. 23 |
|-----------------------|-----------------------|--------------------|---------------|--------------|----------------|-----------|
| Total Persons Crime | 204 | 114 | 30 | 18 | 11 | 31 |
| Total Property Crime | 364 | 265 | 12 | 12 | 19 | 56 |
| Total Other Crime | 1047 | 814 | 47 | 47 | 27 | 112 |
| Total Criminal Code | 1615 | 1193 | 89 | 77 | 57 | 199 |
| Drugs | 62 | 37 | 0 | 0 | 1 | 24 |
| Provincial Statutes | 62 | 30 | 7 | 4 | 6 | 15 |
| Intoxicated Persons | 1553 | 1388 | 14 | 55 | 0 | 96 |
| Liquor Act | 468 | 410 | 5 | 12 | 0 | 41 |
| Provincial Traffic | 1226 | 245 | 8 | 5 | 18 | 950 |
| Collisions | 186 | 74 | 4 | 1 | 5 | 102 |
| Criminal Code Traffic | 154 | 88 | 1 | 7 | 7 | 51 |
| Prisoners Held | 2608 | | | | | |
| Total Files | 4032 | | | | | |

| Percentage Change from 1999 to 2000 | Total Detachment Area | Town of High Level | Meander River | Bushie River | Paddle Prairie | MD No. 23 |
|-------------------------------------|-----------------------|--------------------|---------------|--------------|----------------|-----------|
| Total Persons Crime | 9% | 15% | -7% | -33% | 0% | 32% |
| Total Property Crime | 15% | 6% | 92% | 42% | -11% | 43% |
| Total Other Crime | 58% | 58% | 34% | 102% | -11% | 69% |
| Total Criminal Code | 42% | 42% | 28% | 61% | -9% | 56% |
| Drugs | 15% | 11% | 200% | 100% | 400% | -8% |
| Provincial Statutes | 92% | 140% | 43% | 325% | -33% | 7% |
| Intoxicated Persons | -19% | -21% | -50% | 22% | 0% | -13% |
| Liquor Act | 130% | 131% | -60% | 108% | 200% | 144% |
| Provincial Traffic | 15% | -8% | -13% | 20% | 11% | 21% |
| Collisions | 58% | 62% | 25% | 0% | 40% | 58% |
| Criminal Code Traffic | 30% | 3% | 800% | -14% | -43% | 76% |
| Prisoners Held | 11% | | | | | |
| Total Files | 26% | | | | | |

DIRECTOR'S REPORT
OPERATIONAL SERVICES

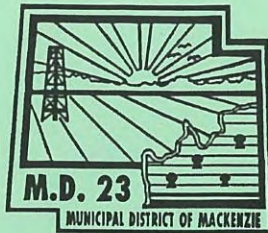
January 23, 2001

1. Spent a large amount of time preparing for and attending meetings to present the 2001 Budget to Council for their consideration.
2. Attended Managers meetings in various locations.
3. Attended Council Meetings and responded to issues and direction received.
4. Met with Alberta Infrastructure managers and staff at the Alberta Infrastructure office in Peace River.
5. Harvey Prockiw and I met with senior staff from Agra-Torchinsky Engineering Ltd. to review a number of issues relating to the work they have been doing for the MD.
6. Attended the AAMDC convention in November, 2000.
7. Met with Barry Sjolie, Brownlee-Fryett to review preparation of a standard road crossing agreement for telephone, gas, power etc.
8. Attended a pre-construction meeting on November 24, 2000 for the bridge repair work on the Ponton and Boyer Rivers.
9. Met with Danny Jung and Todd Parsons, Alberta Infrastructure regarding invoicing for work which is partially funded by Alberta Infrastructure.
10. Met with Pat Kulscar on November 27, 2000 and entered into an agreement wherein she will investigate all possible types of funding for projects supervised by Operational Services. Because of illness her progress has been slowed.
11. Attended the Hutch Lake Task Force Meeting on November 25, 2000. Residents at Hutch Lake will explore options to see if their landowners association can manage the area.
12. Reviewed grader beats with the Lead Hands and emphasized the necessity to ensure that only essential blading is done.
13. On December 4, 2000 received information that the La Crete Ferry was being pulled from the Peace River.
14. Met with representatives from the three major grader suppliers on separate dates.
15. Held a staff meeting with all members of the Roads Division of Operational Services on December 12, 2000.

16. Met with Ralph Meikle, Little Red River Cree Nation on December 13, 2000 regarding the designation and completion of Highway 58.
17. Held a supervisors meeting with senior Roads staff on January 4, 2001.
18. Attended Development Task Force Meeting in La Crete on January 11, 2001.
19. Worked on completing Annual Performance Evaluations for senior staff in the Operational Services Department.
20. Final reports were recently received on the Highway 88 Connector and on the Zama Phase IB grading projects. Due to time limitations I have not had the opportunity to read through them yet.

Respectfully submitted;

Ivan Perich, P. Eng.
Director of Operational Services



M.D. of Mackenzie No. 23

Request For Decision

| | |
|-----------------|---|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Ivan Perich, Director of Operational Services |
| Title: | La Crete Ice Bridge Operations, John Engleder, Regional Director, Alberta Infrastructure |
| Agenda Item No: | 5 b) |

BACKGROUND / PROPOSAL:

In December, 2000 Alberta Infrastructure was advised of the concerns of Council regarding the time it was taking to construct the ice bridge at the La Crete Ferry Crossing. The response from John Engleder was reviewed at the January 9, 2001 Council Meeting. As a result of further representations with Mr. Engleder he has agreed to review the matter with Council at the Committee of the Whole Meeting.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

It is expected that Mr. Engleder will stress the stance that he has previously indicated in that their contractor is expected to perform the work safely. It should be noted that in early January 2001 the Assistant Administrator of Alberta Infrastructure's Freedom of Information section did not have, nor could she access, any Safety Plan submitted by the contractor for this work. Not specifically addressed to date is why work did not start at the shoreline as soon as the ice stopped moving and the very cold weather started. As well, the work would have been completed much more quickly if the contractor had utilized the purported volunteer labour from the local sawmills.

COSTS / SOURCE OF FUNDING:

N/A

RECOMMENDED ACTION (by originator):

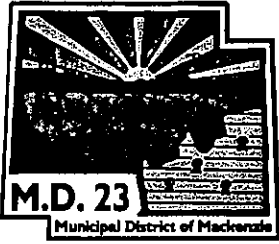
That the presentation from John Engleder be accepted as information.

Review:

Dept.

C.A.O.

file



Municipal District of Mackenzie No. 23
P. O. Box 640, Fort Vermilion, AB T0H 1N0
Phone (780) 927-3718 Fax (780) 927-4266

January 10, 2001

John Engleder, P.Eng., Regional Director
Alberta Infrastructure
Room 301, Provincial Building,
Bag 900, Box 29
Peace River AB T8S 1T4

Dear Mr. Engleder:

Re: La Crete Ferry Ice Bridge

For a number of years the ice bridge at the La Crete Ferry was constructed, maintained and managed by the Municipal District of Mackenzie on behalf of Alberta Infrastructure. It has always been a challenge to construct and maintain this ice bridge. Council certainly appreciates some of the difficulties being experienced by your contractor, La Prairie Group Contractors Ltd., in doing this work.

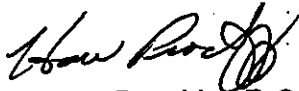
It is our information that the work did not commence until the cold snap (- 35°C to - 40°C) in December, 2000 had virtually ended. This cold snap lasted about 10 days and the cold weather could have been used to good advantage to build the ice bridge. As well, it is our information that the contractor did not work extended hours to maximize ice freezing conditions. Working longer hours each day and part or all of the weekends would have permitted the ice bridge to be built in a much shorter time span. In your letter dated December 22, 2000 you indicated that the ice bridge would be ready for full loads on about January 15, 2001. This time frame was likely established on the assumption that the weather would be significantly colder than what we are presently experiencing. Considering the recent warm weather it may be quite some time before the ice bridge is completed. Failing to construct the ice bridge in a timely manner does not fall into the category of providing a good level of service to road users.

Council, and many of the Municipal District of Mackenzie ratepayers, are neither pleased with the ice bridge construction process nor with your Department's response to our concerns. A significant portion of our local economy is dependant on this ice bridge during the winter months. Each day the ice bridge is impassable costs local businesses money, not to mention the general public who are greatly inconvenienced as well.

John Engleder, P.Eng. – Re: La Crete Ferry Ice Bridge
11-Jan-01

Therefore we invite you, together with the Contractor, to attend a Committee of the Whole meeting to advise Council regarding what actions your Department and the Contractor can, or are prepared to, take to ensure that this poor level of service is not repeated in future years. Meeting dates are January 23, February 6 and February 20, 2001. Please advise which date is most convenient for you.

Yours truly,



Harvey Prockiw, B Comm., CMA, CLGM
Chief Administrative Officer

cc: Honourable Ed Stelmach, Minister of Alberta Infrastructure

Alberta

INFRASTRUCTURE

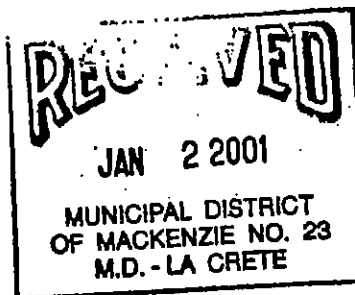
PEACE REGION
Office of the Regional Director**Think
& Drive**

SAFETY STARTS WITH YOU

Room 301, Provincial Building
Bag 900-29
Peace River, AB T8S 1T4Telephone 780/624-6280
Fax 780/624-2440

December 22, 2000

Our File: 2180-23

Mr. Ivan Perich, P.Eng.
Director of Operational Services
Municipal District of Mackenzie No. 23
Box 640
Fort Vermilion, Alberta
T0H 1N0

Dear Mr. Perich:

Re: La Crete Ferry Ice Bridge

Thank you for your letter concerning the construction of the La Crete Ferry Ice Bridge. I understand the importance of constructing the ice bridge quickly to serve the residents of your municipality. Department staff and our maintenance contractor, La Prairie Contracting Ltd., have been working to ensure the ice bridge is constructed in a timely and safe manner.

There have been some difficulties in forming proper ice thickness at the river's edge this year which has caused some delay. The river has been rising over the past week causing thinner ice to form at the river's edge. Our maintenance contractor commenced work on December 19, 2000 and hopes to have the ice bridge open for light traffic sometime between Christmas and New Years. This would depend on weather conditions promising freezing conditions.

Christmas is a very special time of the year and I would hope your Council and community would recognize the season. The Department and La Prairie Contracting Ltd. staff who are presently constructing the ice bridge will be taking some time off to enjoy Christmas with their families.

The Department and La Prairie Contractor's Ltd.'s goal is to have the ice bridge up to full capacity for heavier traffic by the middle of January 2001. Signing will be posted at the ice bridge to indicate allowable loads on the ice bridge as ice thickness increases or varies.

I trust the information I have provided addresses your concerns and you and your Council have a Merry Christmas and a Happy New Year.

Yours truly,

John Engleder, P.Eng.
Regional Director

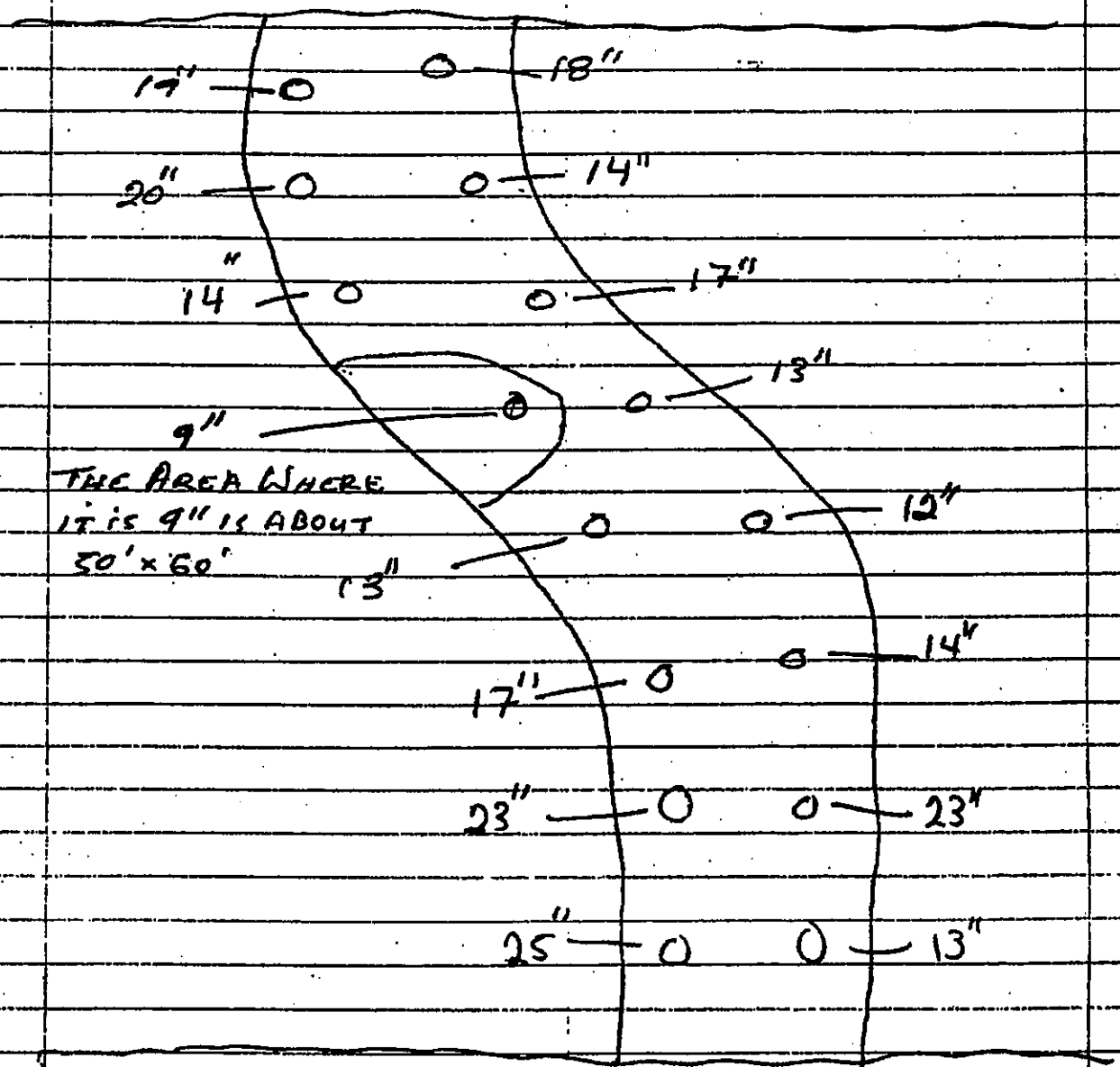
BG/lw

~~Priority~~
COMMUNICATION PLANNER

| | | | | | |
|----------------------------|---------------------------------------|--------------------------|------------------------|-------------------------|-------------------------------|
| Name: DANNY DEFOGER | | Subject: | | | |
| Company: | Current Date Next Date Due Date | File: | | | |
| Position: | | Circulate: | | | |
| Address: | | Delegate to: | | | |
| DEC 23, 2000 | | Return to: | | | |
| | | E-Mail: | | | |
| Bus.: | Fax: | Res.: | Cell.: | | |
| <small>Task</small> | <small>Date/Note</small> | <small>Time/Seq.</small> | <small>Subject</small> | <small>Response</small> | <small>Follow-up Date</small> |

ICE THICKNESS AT TOMPKINS ICE CROSSING

WEST SIDE

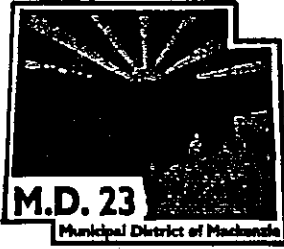


THE AREA WHERE
IT IS 9" IS ABOUT
50' x 60'

EAST SIDE

Over





Municipal District of Mackenzie No. 23
P. O. Box 640, Fort Vermillion, AB T0H 1N0
Phone (780) 927-3718 Fax (780) 927-4266

December 20, 2000

John Engleder
Regional Director, Alberta Infrastructure
Room 301, Provincial Building
Bag 900, Box 29
9621 - 96 Avenue
Peace River, AB T8S 1T4

RE: LA CRETE FERRY ICE BRIDGE

The ice bridge was discussed at our December 19, 2000 Council Meeting. The timing of the construction of this ice bridge was a major issue to our Council.

The Ice Bridge has a major impact on the economy of our area. Council felt that the failure to have it installed as soon as possible each year is a disservice to our residents. They face increased travel costs when the ice bridge, or ferry, is not operational.

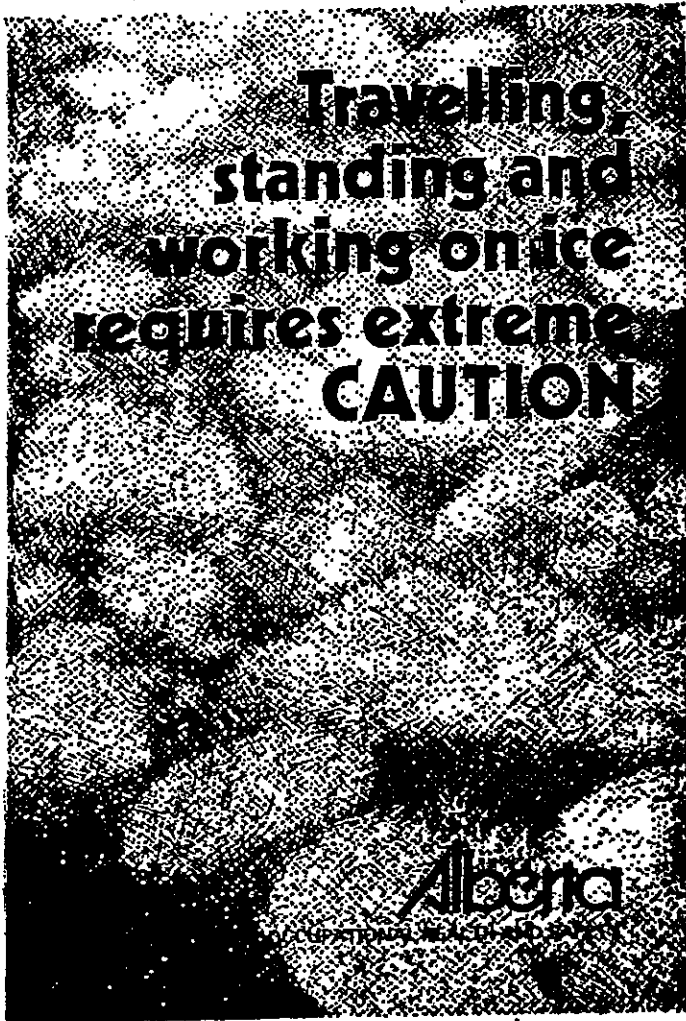
The latest information we have is that ice bridge construction will start December 20, 2000 and be finished in January 2001. I also understand that the contractor will be shifting down Ice Bridge building operations for six or more days during the Christmas and New Years periods. This delay of the provision in service does not sit well with Council and local residents.

It should be noted that when this process was managed by the Municipal District of Mackenzie, the Ice Bridge was completed well before the currently expected completion date. Normally, light traffic could use the bridge 2 or 3 days after construction started. The weather has been extremely cold for the past 10 or more days.

It would be appreciated if you could advise what steps Alberta Infrastructure intends to take so that the La Crete ice bridge is operational as soon as possible each year. It is my intention to then take this information to Council at our January 9, 2001 Meeting.

Sincerely,

Ivan Perich, P., Eng.
Director of Operational Services



**Travelling,
standing and
working on ice
requires extreme
CAUTION**

Alberta

TABLE 1.

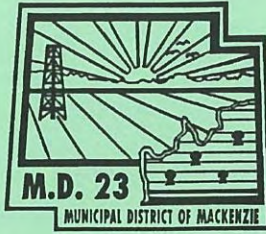
ICE STRENGTH FOR CONTINUOUS TRAVEL

This table is for clear, blue ice on lakes and on rivers. This table does not apply for parked loads, or where faults are evident.

| Permissible load (clear, blue ice) | Effective Ice Thickness in Millimetres | |
|---------------------------------------|---|-------|
| | Lake | River |
| One person on foot | 50 | 60 |
| Group, in single file | 80 | 90 |
| Passenger car 2000 kg | 180 | 210 |
| Light truck 2500 kg | 200 | 230 |
| Medium truck 3500 kg | 260 | 300 |
| Heavy truck 7000 to 8000 kg | 350 | 410 |
| 10,000 kg | 380 | 440 |
| 25,000 kg | 630 | 730 |
| 45,000 kg | 800 | 920 |
| 70,000 kg | 1000 | 1150 |
| 110,000 kg | 1250 | 1440 |

This table is intended to provide general guidance only.

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Committee of the Whole Meeting |
| Meeting Date: | January 23, 2001 |
| Originated By: | Ivan Perich Director of Operational Services |
| Title: | Sale of, and Access to, Land sold by Alberta Public Lands |
| Agenda Item No: | 5c) |

BACKGROUND / PROPOSAL:

The Municipality has encountered several problems with the sale of land by Alberta Public Lands. Alberta Public Lands has a Policy Directive requiring them to notify the Municipality when they are selling Public Lands more than one-half mile from a developed and graveled road. This is so that we may bring forward any concerns the Municipality may have with regards to the sale. In some cases, the Municipality's opinion has been requested and then not taken into consideration. This has resulted in the public purchasing a parcel of land which has no access. The purchaser then requests the Municipality to build the access. This access may be to provide access to a new farm and residence, to a new residence, to a newly cleared section of farmland or simply to a "bush" quarter which the owner intends to use for personal recreation purposes. Needless to say construction of such accesses may place an unexpected financial burden on the ratepayers of the Municipality.

When this issue has been discussed with Alberta Public Lands, they have referred to their Policy Directive Gen. 75/3 (copy attached). According to this policy, the procedures / guidelines are as follows:

- "1. Vacant public land may be made available for sale purposes or lease with option if the following access conditions are met:
 - a. There is developed legal public access within ½ mile and access along the remaining legal right-of-way is economically and physically feasible, or ..."

Therefore even if there is no physical access to the property and the Municipality has noted this, Alberta Public Lands may still sell the land.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Currently the five year road construction plan is reviewed on an annual basis. Larger and costlier projects are specifically reviewed and may appear separately on this plan. Smaller projects, such as farm, or farmland, access is reviewed on an annual basis. Road construction costs vary depending on the terrain being crossed. Typically new road construction, which includes clearing, some surveying, earthmoving, a 3 foot high grade, culverts, gravel, fencing, borrow, gravelling, etc costs about \$90,000 per mile. A lower quality road will cost less money. Having the landowner construct the road has led to many problems as they are often not built to specifications. Additional costs are incurred to resolve these problems.

Landowners are told that their request to construct roads will be placed on future Budget reviews. On occasion they have built residences on their properties without the necessary permits and then request that the road be constructed so that the property can be accessed. Often they will indicate that the road must be built so that the school bus can pick up their children. This situation occurs on both types of lands; those purchased from Public Lands and those purchased as private sales from other landowners. The new landowners often have the perception that as ratepayers they are automatically entitled to an all weather road to their parcel of land or residence.

If the land is one-half mile from a graveled road the MD of Mackenzie is usually not notified of the sale. A policy requesting that a caveat be placed on all Public Land sold to the effect that "the MD follows a policy of constructing roads on a priority basis and that no particular parcel or residence is automatically entitled to an all weather road access." would help to resolve many of these concerns by our ratepayers.

COSTS / SOURCE OF FUNDING:

Cost to place the caveats would be minimal.

RECOMMENDED ACTION (by originator):

That administration be requested to draft a policy requesting that Alberta Public Lands, on behalf of the Municipal District of Mackenzie No. 23, place a caveat on all Public Lands advising the prospective purchases "Prospective purchasers are advised that the Municipal District of Mackenzie No. 23 does not automatically construct roads to newly opened farmlands or newly constructed residences. As part of their annual Budget review all road requests are reviewed by Council and priorities are established according to Municipal District of Mackenzie No. 23 criteria. In a general sense private construction of a road on a public road allowance or right of way is strongly discouraged. Also please note that a person requesting that a road be built may be asked to contribute part or all of the construction costs."

Review:

Dept.

C.A.O.



9a)

REPORT TO COUNCIL
for
January 23, 2001 Committee of the Whole
Planning and Emergency Services

STAFFING

STEVE DYCK was laid off as of December 31, 2000 so he could attend College to complete his 4th and final year in Carpentry.

PLANNING/DEVELOPMENT

MMSA has hired a new Planner, Andrew Chan to assist us with our planning needs.

We are seeing an increase in oilfield and forest based developments as well as an increase in subdivision applications and land use bylaw amendments.

Hutch Lake Cottage Area Development

We have received the appraisal for the Hutch Lake lots. The individual lot prices range from \$8,100 - \$13,400 depending on lot size. We will be charging an additional \$1,500 per lot for the installation of the access onto the lot. By us installing the accesses we will get them constructed to a proper standard as well as having them all the same for aesthetics. We will be contacting the interested property buyers to hold a meeting regarding the sale of the lots.

Development Task Force

We held our first meeting on January 11, 2001 to review concerns brought forward by developers. The Task Force provided input and direction on the concerns so administration could bring back recommendations to the next meeting for the Task Force to review. Some of the items dealt with were:

- Municipal Reserve – urban/rural
- Taxes on unsold lots
- MMSA
- Offsite Levy
- Developer's Agreement – utilities, roads, sidewalks, insurance, security, etc.

PROTECTIVE SERVICES

Zama Emergency Medical Services

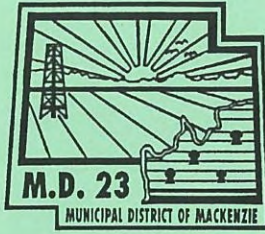
We have negotiated a 1-year contract with Aeromedical Emergency Services to supply an ambulance and Emergency Medical Technician (EMT) to be stationed in Zama. The community has agreed to provide the Emergency Medical Responder's (EMR's) to be

working on the ambulance with the EMT. We will ensure training is provided for sufficient number of EMR's to assist on the ambulance. We will be monitoring the EMS while working on a long term goal for emergency services in Zama.

Respectfully submitted,

Paul Driedger,
Director of Planning and Emergency Services

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Subdivision on SW 35-105-15-W5M Delegation |
| Agenda Item No: | 9 b) |

BACKGROUND / PROPOSAL:

Dave Peters has requested to speak with Council regarding a subdivision on SW 35-105-15-W5M. The subdivision is for the Woodland RV Park.

Mr. Peters has a concern regarding clause 4 on MMSA's Decision Form approving the above mentioned subdivision. Clause 4 makes provision for municipal reserve in the form of money in lieu based on 10% of the land being subdivided. Mr. Peters is requesting that the M.D. either take 10% his land from the north side of the subdivision which is all water and slew or waive the money in lieu.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Upon review it was noted that the practice to date is to charge 10% of the Assessed/Appraised value of the subject property. It is the Developers choice to either use the Assessed value we receive from our Assessors or provide the municipality with an appraisal of the subject property.

The Development Task Force reviewed the Municipal Reserve issue at their January 11 2001 meeting and requested a policy be drafted regarding municipal reserve requirements.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

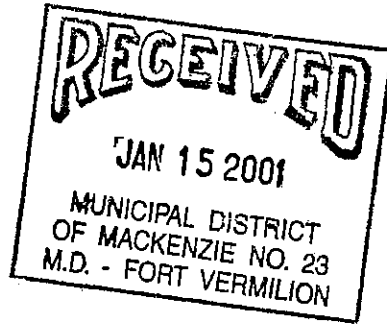
Forward to the Development Task Force for review.

Review:

Dept.

C.A.O.

January 11, 2001
David and Annie Peters



To Council of M.D 23

On behalf of a subdivision of southwest 35, Township 105, Range 15, west of the fifth.

I would like to ask the M.D and council to take 10% of land on the north side of the subdivision which is all water and slew. If not exceptable, I would like to ask you to wave the 10% money in lieu.

Reasons are

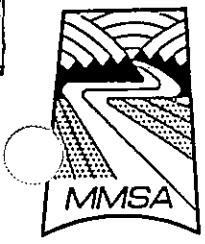
- we have our own roads at our expense.
- we do our own gravelling and maintenance at our expense.
- I find to much of a percentage difference between two different legal appraisals.

I am sending some literature to you that may be a help to council.

Thank you for your time.



6.0555



Mackenzie Municipal Services Agency

P.O. Box 450, Berwyn, Alberta T0H 0E0

October 25, 2000
Our File: 20MK051

Maltais Assoc. Surveyors
Box 89
HIGH LEVEL, Alberta
T0H 1Z0

Dear Sir:

Re: SW 35.105.15.W5M, M.D. of Mackenzie No. 23

Your application for subdivision has been APPROVED subject to the conditions set out on the attached Decision Form.

If any of these conditions are unacceptable to you, you may file an appeal to the M.D. of Mackenzie Subdivision and Development Appeal Board. This appeal must be filed within 14 days of the receipt of this letter. (The date of receipt is deemed to be 5 days from the date of this letter). The appeal must be submitted to the M.D. of Mackenzie Subdivision and Development Appeal Board: Box 640, Fort Vermilion, Alberta, T0H 1N0.

If you are satisfied with the above decision, you will now have to proceed to have your subdivision registered at the Land Titles Office. The approval is valid for 1 year only, therefore, prior to October 25, 2001, you should prepare and submit to this office a registrable plan for final endorsement. The enclosed information sheet explains how to obtain and prepare this final plan.

Should you have any questions, or require any assistance in completing your subdivision, please feel free to contact me at this office.

Yours truly,

Karen Diebert
Subdivision Technician

cc: TELUS - EDM.
ATCO ELECTRIC - FT, VERMILION
NORTHERN LIGHTS GAS CO OP
M.D. OF MACKENZIE NO. 23
DAVID PETERS - BOX 482
LA CRETE, AB.

MACKENZIE MUNICIPAL SERVICES AGENCY

DECISION FORM

FILE: 20MK051

LEGAL: SW 35.105.15.W5M


MUNICIPALITY: M.D. of Mackenzie No. 23

DATE: October 25, 2000


DECISION: APPROVED, subject to:

1. Any outstanding property taxes are to be paid on the land proposed to be subdivided or arrangements made which are satisfactory to the municipality.
2. Applicant/developer to enter into a developer's agreement with the M.D. of Mackenzie, which may include, but is not limited to:
 - (a) Provision of access to the subdivision and the balance of the quarter in accordance with the M.D. standards and at the developer's expense. ✓
 - (b) All sewage disposal is to conform to the Alberta Private Sewage Treatment and Disposal Regulations.
 - (c) Dedication of the most westerly 5.18 metres of the proposed subdivision for future road widening. Compensation for the parcel to be negotiated as the time the road widening is required at fair market value or less.
3. Provision of an easement agreement to provide access to the proposed subdivision. The easement agreement is to encompass the existing access to the proposed subdivision.
4. Provision of municipal reserve in the form of money in lieu. Specific amount is to be based on 10% of the land being subdivided and also based on a fair market value to be agreed on by the applicant and the municipality.

NOTE: All subsequent development must conform to all applicable provincial regulations and to the municipality's land use bylaw. Please contact the appropriate authorities to determine the required building/development standards.



DIRECTOR

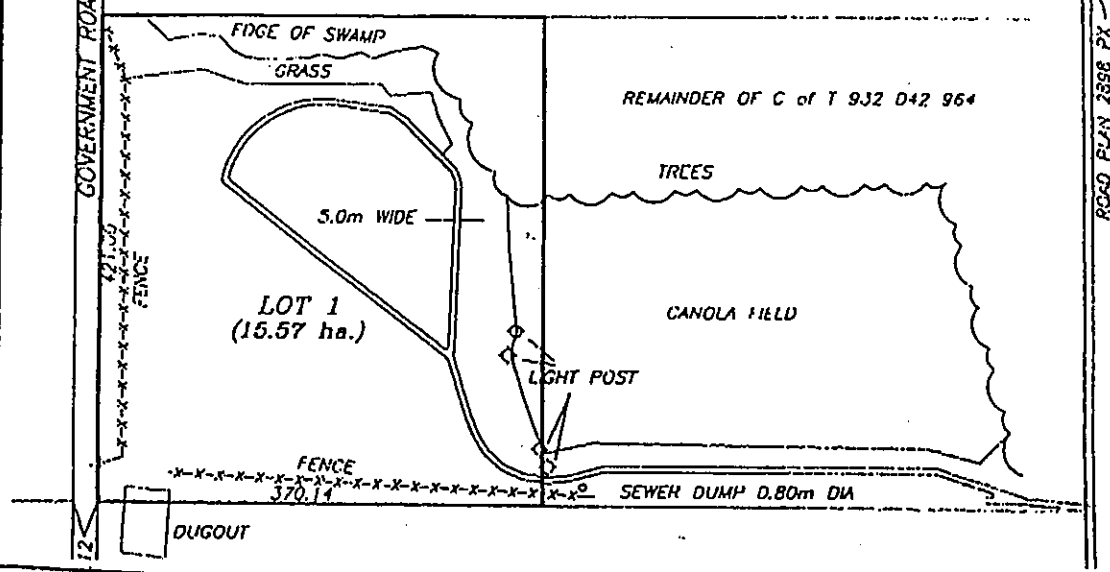


DATE

titter in both names

35
105-15-5

REMAINDER OF
SW 1/4 SEC 35-105-15-5



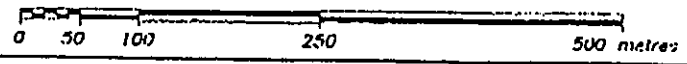
TENTATIVE PLAN
APPROVAL
 SUBJECT TO THE
 CONDITIONS SET
 OUT ON THE ATTACHED
 DECISION FORM


FILE: 20mk051
 DATE: Oct 25/00



TENTATIVE PLAN SHOWING
 PROPOSED SUBDIVISION OF
 C of T No. 932 042 964
 (Part of SW 1/4 Sec 35-105-15-5)

MUNICIPAL DISTRICT OF MACKENZIE NO. 23
 ALBERTA



| | | |
|-----------------|--|-------------------|
| SCALE 1:5000 |  <p>Box 89 8903 - 100 Street, High Level, Alberta T0H 1Z8 Geomatics • Alberta Land Surveyors • Canada Land Surveyors • Engineers</p> | JOB NO. H13900 |
|-----------------|--|-------------------|



Developer's Agreement

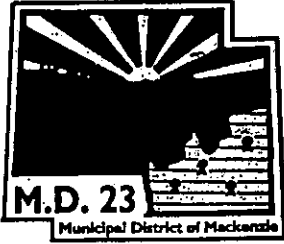
Developer: David F. & Annie Peters

Municipality: Municipal District of Mackenzie No.23

File Number: 20MK051

Legal Description: Southwest Quarter,
Section 35, Township 105, Range 15,
West of the Fifth Meridian

Municipal District of Mackenzie No. 23

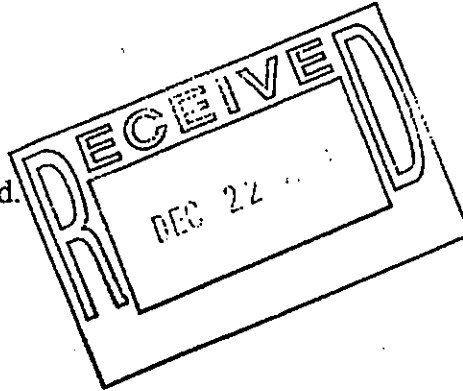


Municipal District of Mackenzie No. 23
P. O. Box 640, Fort Vermillion, AB T0H 1N0
Phone (780) 927-3718 Fax (780) 927-4266

December 20, 2000

20MK051

Maltais Assoc. Surveyors Ltd.
P.O. Box 89
High Level, Alberta
T0H 1Z0



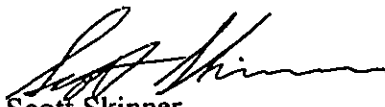
Attn.: Kent

Re: Developer's Agreement for 20MK051:
David F. & Annie Peters
SW 35-105-15-W5M

Enclosed are three revised copies of the above noted Developer's Agreement. Please review the Developer's Agreement, if in concurrence with the agreement please have all three copies witnessed and signed. Kindly ensure all three copies of the Developer's Agreement are returned to our La Crete office.

| | |
|-----------------------|----------------|
| ADMINISTRATION FEE | 50.00 |
| MUNICIPAL RESERVE | <u>4600.00</u> |
| TOTAL MONIES REQUIRED | 4650.00 |

After approval has been given for the access(es), and the access(es) have been constructed, please call the undersigned at 928-3983 for inspection to ensure it complies with our standards.


Scott Skinner,
Development Officer
Municipal District of Mackenzie No.23

c.c. Eva Schmidt, Executive Assistant
Paul Driedger, Director of Planning, Development, Protective and Community Services
Development File
Development Chrono File

encl.



MALTAIS ASSOCIATES SURVEYORS LTD.

BOX 89, 9802 - 100 STREET, HIGH LEVEL, ALBERTA T0H 1Z0

TELEPHONE (403) 926-4123 FAX (403) 926-4550

December 22, 2000

Our File: H13900

David & Annie Peters

Dear Mr. & Mrs. Peters:

**Re: Developer's Agreement
SW 1/4 Sec 35-105-15-5
Municipal District of Mackenzie No. 23**

We are forwarding herewith three copies of the Developer's Agreement for the above mentioned subdivision. Please have the Agreements signed in front of a witness.

Once signed, please return them to the MD of Mackenzie's La Crete office along with the required payment of \$4650.00 shown on the attached letter from the MD of Mackenzie No. 23. Should you have any questions or require additional information regarding this matter, kindly contact the undersigned at (780) 926-4123.

Yours very truly,

Maltais Associates Surveyors Ltd.

M. Kent Croucher
Field Office Manager

KYC:/h13900

Enclosures

pc MASL - Edmonton

drainage district or a local authority, within 6 months from the date the land is designated under that subsection,

- (a) acquires that land, or
- (b) commences proceedings to acquire that land or requires that land to be provided as reserve land and then acquires it within a reasonable time.

1995 c24 s95; 1999 cl-11.7 s214

Stop order

645(1) Notwithstanding section 545, if a development authority finds that a development, land use or use of a building is not in accordance with

- (a) this Part or a land use bylaw or regulations under this Part, or
- (b) a development permit or subdivision approval,

the development authority may, by written notice, order the owner, the person in possession of the land or building or the person responsible for the contravention, or any or all of them, to

- (c) stop the development or use of the land or building in whole or part as directed by the notice,
- (d) demolish, remove or replace the development, or
- (e) carry out any other actions required by the notice so that the development or use of the land or building complies with this Part, the land use bylaw or regulations under this Part, a development permit or a subdivision approval,

within the time set out in the notice.

(2) A person who receives a notice referred to in subsection (1) may appeal to the subdivision and development appeal board in accordance with section 685.

1995 c24 s95

Enforcement of stop order

646(1) If a person fails or refuses to comply with an order directed to him under section 645 or an order of a subdivision and development appeal board under section 687, the municipality may, in accordance with section 542, enter on the land or building and take any action necessary to carry out the order.

(2) A municipality may register a caveat under the *Land Titles Act* in respect of an order referred to in subsection (1) against the certificate of title for the land that is the subject of the order.

(3) If a municipality registers a caveat under subsection (2), the municipality must discharge the caveat when the order has been complied with.

1995 c24 s95

Division 6 Development Levies and Conditions

Redevelopment levies

647(1) If a person applies for a development permit in respect of development in a redevelopment area and the area redevelopment plan contains proposals for residential, commercial or industrial development, a redevelopment levy may be imposed on the applicant in accordance with the bylaw adopting the area redevelopment plan.

(2) A redevelopment levy imposed and collected must be used to provide, in respect of the redevelopment area,

- (a) land for a park or land for school buildings designed for the instruction or accommodation of students, or
- (b) land for new or expanded recreation facilities,

or both.

(3) On the coming into force of this Part a redevelopment levy under the former Act continues as a redevelopment levy under this Part.

(4) A redevelopment levy imposed and collected under this Part or the former Act may be imposed and collected only once in respect of a development.

(5) A redevelopment levy imposed pursuant to this Part may vary between one class of development and another in a redevelopment area.

(6) If a redevelopment levy is collected, the municipality must pay that portion of the levy imposed to provide land for school buildings designed for the instruction or accommodation of students to the one or more school authorities.

1995 c24 s95

Off-site levy

648(1) For the purposes referred to in subsection (2), a council may, by bylaw,

- (a) provide for the imposition and payment of a levy, to be known as an "off-site levy", in respect of land that is to be developed or subdivided, and

(6) Despite section 52(3) of the *Land Titles Act*, an easement registered under subsection (2) may be removed only pursuant to section 658(3.1).

(7) An environmental reserve easement is deemed to be a condition or covenant for the purposes of section 52(3) and (5) of the *Land Titles Act*.

(8) Subject to subsection (7), this section applies despite section 52 of the *Land Titles Act*.

(9) A caveat registered under this section prior to the coming into force of subsections (4) to (8) is deemed to be an environmental reserve easement registered under this section.

1995 c24 s95; 1996 c30 s63; 1998 c24 s57

Designation of municipal land

665(1) A council may, by bylaw, require that a parcel of land or a part of a parcel of land that it owns or that it is in the process of acquiring be designated as municipal reserve, school reserve, municipal and school reserve, environmental reserve or public utility lot.

(2) Subject to subsection (3), on receipt of a copy of a bylaw under this section and the applicable fees, the Registrar must do all things necessary to give effect to the order, including cancelling the existing certificate of title and issuing a new certificate of title for each newly created parcel of land with the designation of

- (a) municipal reserve, which must be identified by a number suffixed by the letters "MR",
- (b) public utility lot, which must be identified by a number suffixed by the letters "PUL",
- (c) environmental reserve, which must be identified by a number suffixed by the letters "ER",
- (d) school reserve, which must be identified by a number suffixed by the letters "SR",
- (e) municipal and school reserve, which must be identified by a number suffixed by the letters "MSR", or
- (f) a lot, which must be identified by a number.

(3) The certificate of title for a municipal reserve, school reserve, municipal and school reserve, environmental reserve or public utility lot under this section must be free of all encumbrances, as defined in the *Land Titles Act*.

1995 c24 s95

Municipal and school reserves

666(1) Subject to section 663, a subdivision authority may require the owner of a parcel of land that is the subject of a proposed subdivision

- (a) to provide part of that parcel of land as municipal reserve, school reserve or municipal and school reserve,
- (b) to provide money in place of municipal reserve, school reserve or municipal and school reserve, or
- (c) to provide any combination of land or money referred to in clauses (a) and (b).

(2) The aggregate amount of land that may be required under subsection (1) may not exceed the percentage set out in the municipal development plan, which may not exceed 10% of the parcel of land less the land required to be provided as environmental reserve and the land made subject to an environmental reserve easement.

(3) The total amount of money that may be required to be provided under subsection (1) may not exceed 10% of the appraised market value, determined in accordance with section 667, of the parcel of land less the land required to be provided as environmental reserve and the land subject to an environmental reserve easement.

(4) When a combination of land and money is required to be provided, the sum of

- (a) the percentage of land required under subsection (2), and
- (b) the percentage of the appraised market value of the land required under subsection (3)

may not exceed 10% or a lesser percentage set out in the municipal development plan.

1995 c24 s95

Money in place of municipal, school reserve

667(1) If money is required to be provided in place of municipal reserve, school reserve or municipal and school reserve, the applicant must provide

- (a) a market value appraisal of the existing parcel of land as of a specified date occurring within the 35-day period following the date on which the application for subdivision approval is made

87

- (i) as if the use proposed for the land that is the subject of the proposed subdivision conforms with any use prescribed in a statutory plan or land use bylaw for that land, and
- (ii) on the basis of what might be expected to be realized if the land were in an unsubdivided state and sold in the open market by a willing seller to a willing buyer on the date on which the appraisal is made,

or

- (b) if the applicant and the subdivision authority agree, a land value based on a method other than that described in clause (a).

(2) If money is required to be provided in place of municipal reserve, school reserve or municipal and school reserve, the subdivision authority must specify the amount of money required to be provided at the same time that subdivision approval is given.

1995 c24 s95

Additional
municipal and
school reserve

668(1) In this section, "developable land" means that area of land that is the subject of a proposed subdivision less the total of

- (a) land required to be provided for roads and public utilities under section 662, and
- (b) land required to be provided as reserve land.

(2) Subject to section 663, when in the opinion of the subdivision authority a proposed subdivision would result in a density of 30 dwelling units or more per hectare of developable land, the subdivision authority may require municipal reserve, school reserve or municipal and school reserve in addition to that required to be provided under section 666.

(3) The additional land that may be required to be provided under subsection (2) may not exceed the equivalent of 5% of the developable land or a lesser percentage as prescribed in the subdivision and development regulations.

1995 c24 s95

Deferment of
municipal and
school
reserves

669(1) Notwithstanding sections 661(h) and 666, instead of requiring municipal reserve, school reserve or municipal and school reserve or money in place of any of them, a subdivision authority may direct that the requirement to provide all or part of those reserves be deferred against

- (a) the remainder of the parcel that is the subject of the proposed subdivision approval, or
- (b) other land of the person applying for subdivision approval that is within the same municipality as that parcel of land,

or both.

(2) If a deferment is directed under subsection (1), the subdivision authority must file a caveat in a land titles office against the title of the land to which the direction relates.

(3) The direction for a deferment under subsection (1) must

- (a) state the name of the applicant for subdivision approval,
- (b) describe the land that is the subject of the application for subdivision approval,
- (c) describe the land to which the deferment relates,
- (d) state the area of the land referred to in clause (b), and
- (e) state whether the deferment is in respect of municipal reserve, school reserve or municipal and school reserve.

(4) If an application for subdivision approval is made in respect of land against the title of which is filed a deferred reserve caveat under this section or a former Act, the subdivision authority may, in addition to requiring municipal reserve, school reserve or municipal and school reserve to be provided in accordance with this Division or a former Act, require to be provided all or part of the reserve land in respect of which a deferment was directed or required under this section or a former Act.

(5) If deferred reserve is provided in accordance with subsection (4), the caveat must be discharged or amended accordingly.

(6) If a deferred reserve caveat was registered in a land titles office under a former Act in respect of land in respect of which under section 663 no reserve land could be required to be provided, the registered owner may apply to the Registrar to endorse the certificate of title with a memorandum cancelling the registration of the caveat.

(7) On being satisfied that subsection (6) applies to the deferred reserve caveat, the Registrar must endorse a memorandum on the certificate of title cancelling the registration of the caveat.

1995 c24 s95; 1996 c30 s64

**COMPARABLE SALES USED IN THE DIRECT COMPARISON APPROACH
TO LAND VALUE**

| LAND COMPARABLE NO. 1 | |
|---|---|
| Location: | MD #23 |
| Legal: | NE 15-106-14-W5M |
| Date of Sale: | March 1998 |
| Sale Price: | \$76,600 |
| Total Acres: cultivated balance | 159 acres (m/l) 159 acres (m/l) N/A. |
| Soil Class: | 4 6/d - 4 4/w |
| Improvements: | Nil. |
| Sale Price per cultivated acre: per treed acre: other: | \$482 \$482 Overall |
| Comments: | An upward adjustment is necessary for size. |

| LAND COMPARABLE NO. 2 | |
|---|---|
| Location: | MD #23 |
| Legal: | NE 28-106-14-W5M |
| Date of Sale: | March 1998 |
| Sale Price: | \$75,700 |
| Total Acres: cultivated balance | 157 acres (m/l) 157 acres (m/l) N/A. |
| Soil Class: | 4 6/d - 4 4/w |
| Improvements: | Nil. |
| Sale Price per cultivated acre: per treed acre: other: | \$482 \$482 Overall |
| Comments: | An upward adjustment is necessary for size. |

| LAND COMPARABLE NO. 3 | |
|---|--|
| Location: | MD #23 |
| Legal: | NW 13-106-15-W5M |
| Date of Sale: | May 1999 |
| Sale Price: | \$76,000 |
| Total Acres: cultivated balance | 154 acres (m/l) 80 acres (m/l) Treed (arable). |
| Soil Class: | 4 6/d - 4 4/w |
| Improvements: | Nil. |
| Sale Price per cultivated acre: per treed acre: other: | \$765 \$200 \$494 Overall |
| Comments: | An upward adjustment is necessary for size. |

| LAND COMPARABLE NO. 4 | |
|---|--|
| Location: | MD #23 |
| Legal: | S ½ 12-107-14-W5M |
| Date of Sale: | May 1999 |
| Sale Price: | \$278,000 |
| Total Acres: cultivated balance | 320 acres (m/l) 320 acres (m/l) N/A. |
| Soil Class: | 4 8/d - 4 2/w |
| Improvements: | Valued at \$150,000. |
| Sale Price per cultivated acre: per treed acre: other: | \$400 \$400 Overall |
| Comments: | An upward adjustment is necessary for size and location. |

| LAND COMPARABLE NO. 5 | |
|---|--|
| Location: | MD #23 |
| Legal: | SE 32-106-14-W5M |
| Date of Sale: | April 1999 |
| Sale Price: | \$75,000 |
| Total Acres: cultivated balance | 153 acres (m/l) 90 acres (m/l) Treed (arable). |
| Soil Class: | 4 6/d - 4 4/w |
| Improvements: | Nil. |
| Sale Price per cultivated acre: per treed acre: other: | \$700 \$190 \$490 Overall |
| Comments: | An upward adjustment is necessary for size and location. |

COST APPROACH

| LAND COMPARABLE NO. 6 | |
|--|--|
| Location: | MD #23 |
| Legal: | SE 33-104-16-W5M |
| Date of Sale: | October 1998 |
| Sale Price: | \$45,000 |
| Total Acres: cultivated balance | 158 acres (m/l) 80 acres (m/l) N/A. |
| Soil Class: | 4 8/d - 4 2/w |
| Improvements: | Nil. |
| Sale Price per cultivated acre: per treed acre: other: | \$425 \$137 \$285 Overall |
| Comments: | An upward adjustment is necessary for size and location. |

| LAND COMPARABLE NO. 7 | |
|------------------------------|--|
| Location: | MD #23 |
| Legal: | NW 29-106-14-W5M |
| Date of Sale: | March 1998 |
| Sale Price: | \$75,200 |
| Total Acres: | 159 acres (m/l) |
| cultivated | 159 acres (m/l) |
| balance | N/A. |
| Soil Class: | 4 6/d - 4 4/w |
| Improvements: | Nil. |
| Sale Price | |
| per cultivated acre: | \$473 |
| per treed acre: | |
| other: | \$473 Overall |
| Comments: | An upward adjustment is necessary for size and location. |

ADJUSTMENT CHART

| <i>Comparable #</i> | <i>Indicated Sale Price Per Acre (\$)</i> | <i>Adjustments For Differences (%)</i> | <i>Indicated Value Per Acre (\$)</i> |
|---|---|--|--------------------------------------|
| 1 | 482 | +50 | 723 |
| 2 | 482 | +50 | 723 |
| 3 | 494 | +50 | 741 |
| 4 | 400 | +75 | 700 |
| 5 | 490 | +60 | 784 |
| 6 | 285 | +150 | 713 |
| 7 | 473 | +60 | 757 |
| <i>Average Indicated Value Per Acre</i> | | | <i>\$743</i> |

ESTIMATE OF LAND VALUE

The above sales indicate a value range for the subject property from \$700 to \$784 per acre with an average of \$734.

It is our opinion that the value of the subject property would be in the mid to upper portion of the indicated range. Therefore, the indicated value for the subject property per acre would be \$750.

Estimate of Land Value

43 acres (m/) @ \$750 = \$32,250

(THIRTY TWO THOUSAND TWO HUNDRED FIFTY DOLLARS)

January 11, 2001
David and Annie Peters

To council of M.D 23:

We built a skid cabin 14 by 20 floor space and the cabin it self is 14 by 16 for our own use. I took a development permit and found it hard to obey the rules of the development officer in Fort Vermillion In the spring of 2000. The development officer required blue prints for the cabin. I faxed him the blue prints and he told me that the trusses had to be engineered. I am sending you some literature on behalf of the cabin. I went to three different place to see if I could get my trusses approved. The last place I went, the trusses were designed the same way as my trusses were designed, but they would not approve them or stamp them unless I bought trusses from that company. I dont think it's fare for the workforce to be pushed into engineers hands or to support other companies for such a small project on there own title.

On August 22, 2000, the development officer came to our cabin and looked through the cabin thoroughly and asked me a number of questions, and told me to get a biulding permit, which I did. On November 22, 2000, I got another letter from Alberta Pro to do another Inspection. How many inspections are required??

What plus is it to M.D and the community to go through so many precedures? If there are any questions, I will be at the January 23 council meeting if possible.

Thank you for your time and cooperation.

sincerely;

ISSUED BY: MUNICIPAL DISTRICT OF MACKENZIE NO. 23
P.O. Box 640
Fort Vermilion AB T0H 1N0
Ph: (403) 927-3717

OFFICIAL RECEIPT

Customer Number: 000999999
PETERS DAVID F

Receipt No.: 054166
NMM

Date: Aug 22, 2000

| | | | | |
|-----------|----------------------|-------|--------|------|
| CASH SALE | Building Permit | 50.00 | -50.00 | 0.00 |
| CASH SALE | Safety Codes Council | 6.00 | -6.00 | 0.00 |
| | Total Cash | | 56.00 | |
| | | | ===== | |
| | AMOUNT TENDERED | | 56.00 | |
| | AMOUNT APPLIED | | -56.00 | |
| | | | ----- | |
| | CHANGE | | 0.00 | |



12204 - 145 Street, Edmonton, Alberta T5L 4V7
 Phone: (780) 455-6363 or 1-800-461-8706
 Website: www.albertapermitpro.com
 E-mail: edmonton@albertapermpro.com

November 22, 2000

David F Peters

APP File Number: MKD-B065

RE: Residential Relocation (skid cabin)

Dear Sir/Madam:

We are in the processing of reviewing the Municipal District of Mackenzie Building Files. We could not locate a Plan Review Report for the above-mentioned project. Enclosed is Plan Review information for your review and records.

When you are ready for an inspection, please contact our Edmonton Office (phone: 1-800-461-8706) and quote our File Number in the top right-hand corner of this letter.

Thank you for your attention to this matter.

Regards,

Yvette Krawchuk
 Senior Office Administrator
 Alberta Permit Pro

Enclosure.

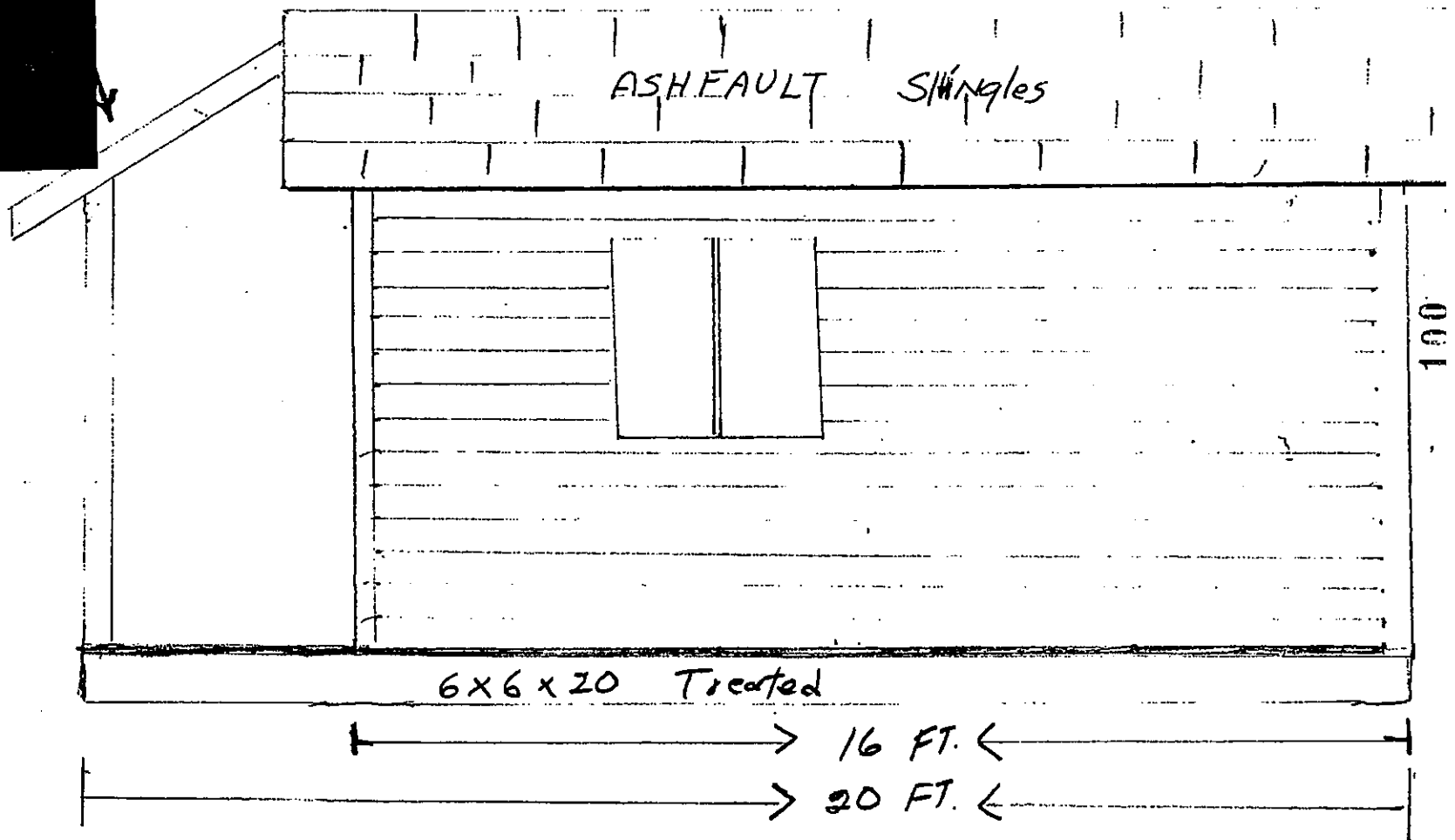
| | | | |
|----------------|---|----------------|--------------------------|
| Edmonton | 12204 - 145 Street T5L 4V7 | (780) 455-6363 | Toll Free 1-800-461-8706 |
| Calgary | #248, 1935 - 32 Avenue N.E. T2E 7C8 | (403) 219-3577 | Toll Free 1-888-461-8706 |
| Fort McMurray | 6th Floor, 9915 Franklin Avenue T9H 2K4 | (780) 790-2726 | |
| Grande Prairie | #204, 10006 - 101 Avenue T8V 0Y1 | (780) 539-2131 | Toll Free 1-800-411-9511 |
| Lethbridge | #B11, 1003 - 4 Avenue South T1J 0P7 | (403) 381-6111 | |
| Red Deer | #11, 7711 - 50 Avenue T4P 1M7 | (403) 343-2777 | Toll Free 1-800-282-6145 |
| St. Paul | 5017 - 50 Street T0A 3A0 | (780) 645-3481 | |

WOODLAND ^{CA} PARK
LA CRETE AITA
PH. 780-908-3966

Draw April 13 - 2

this front part may
change some

1 Foot over h

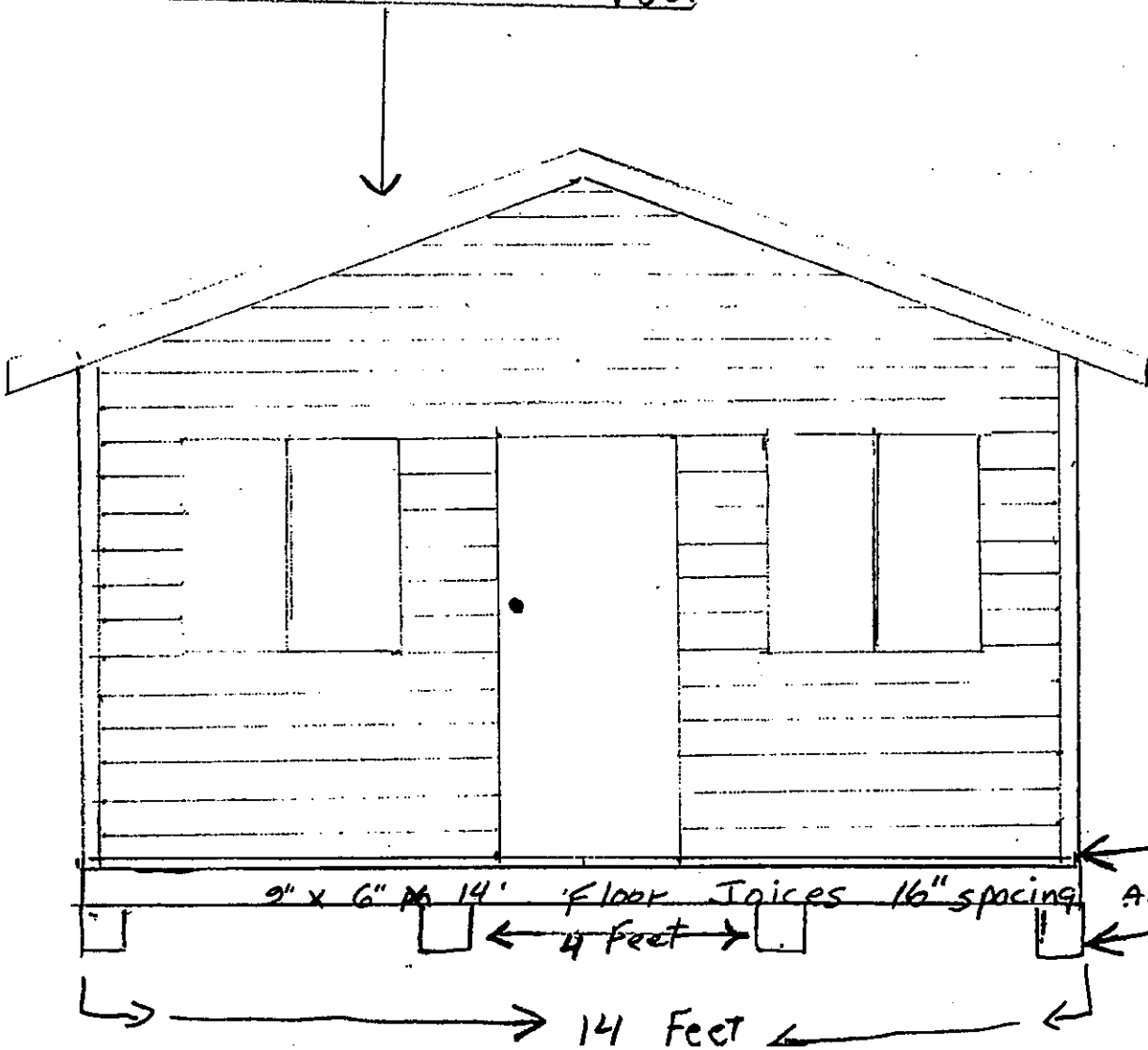


WOODLAND RT PARK
LA ERETE AITA.
PH. 780-928-3966

Draw April 13 - 2008

there may be small
changes such as window e

4-12 Pitch roof



ALL siding is 1x6
Poplar boards
in side and out side

ALL WALLS are 2x4'S
ALL Lumber NO.2 - BETTER

← 7 FT. High WALL
AND 3/4" plywood floor Top.
← 6x6x20' treated. 4-PS

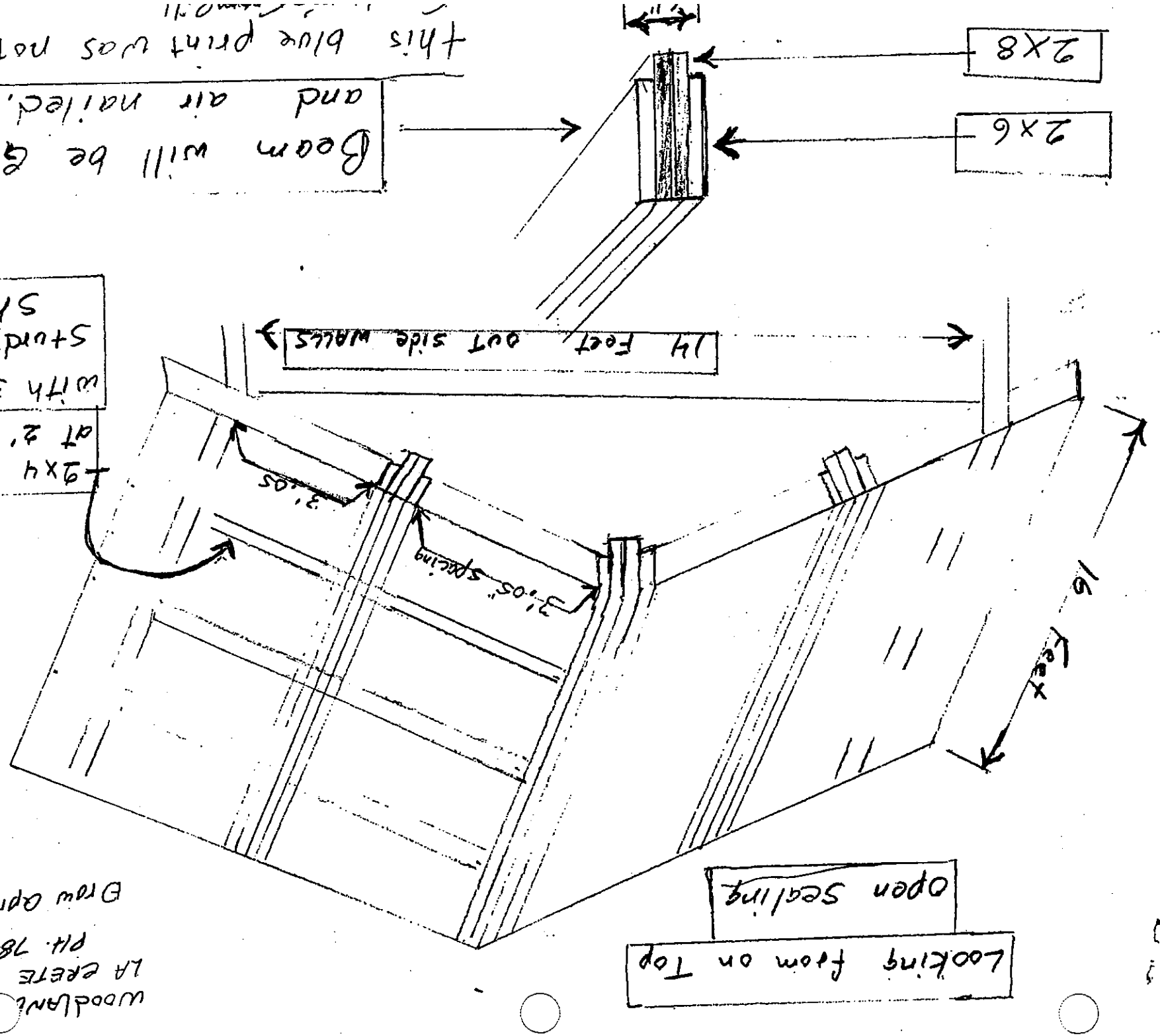
WOODLAND PARK
 LA CRETE AITA
 PH. 780-928-3966
 Draw April 13 - 2008

102

2x4 strapping
 at 2' spacing
 with 3/8" or 5/8"
 sturdy wood
 sheeting

Beam will be glued
 and air nailed.

this blue print was not excepta



Looking from on Top
 Open Sealing

1/4 Feet out side walls

2x8

2x6

16 Feet

3' 0.5"

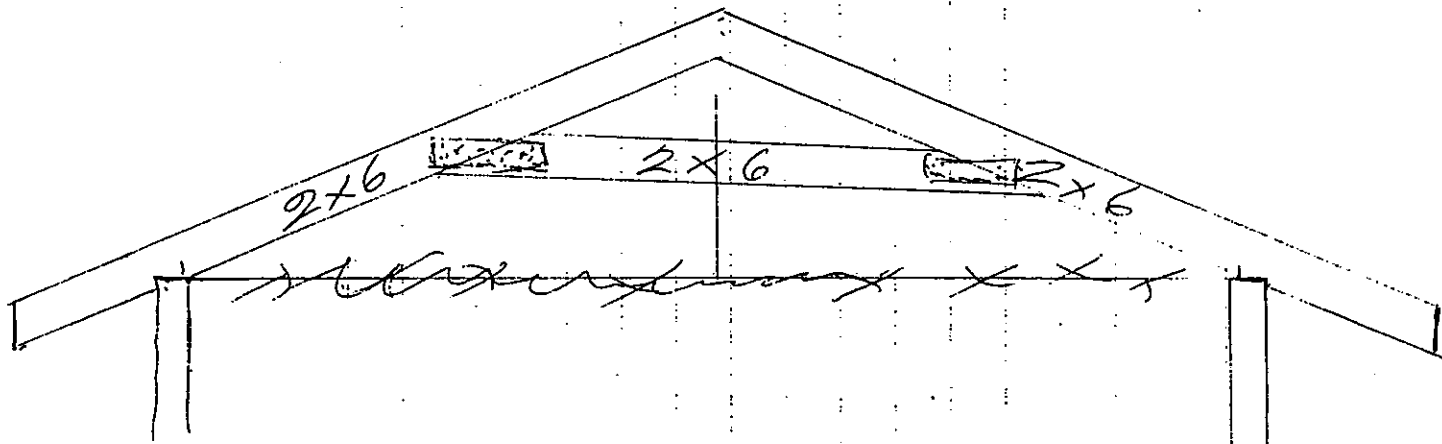
3' 0.5" spacing

1/4"

WOODLAND RV. PARK. May 1-2000
DAVID PETERS 958-3966

after all of 2 weeks with the first design
I went to this design
and still was in good enough.
But went ahead

System



↑ 14 FT Wide
4-12 Pitch
1 foot over hang

P. 02/02

FAX NO. 780 467 3578

MAY-05-2000 FRI 07:03 AM ALBERTA TRUSS

Jco (ALCON4) Thursday's Quotes / 14' Truss

| MEMBER | TYPE | AXL | BND | CST | LOC. | FORCE |
|--------|-----------------------|------|------|------|-------|--------|
| 1 | 4 C 2x6 SPF No 1/Ao 2 | 0.12 | 0.07 | 0.19 | 9.00 | -135.4 |
| 2 | 4 C 2x6 SPF No 1/Ao 2 | 0.12 | 0.07 | 0.19 | 14.30 | -139.4 |
| 3 | 4 C 2x6 SPF No 1/Ao 2 | 0.07 | 0.07 | 0.14 | 7.00 | -77.1 |

AEOS 2x4 SPF No 1/Ao 2

THIS TRUSS IS DESIGNED USING LIMIT STATES DESIGN PRINCIPLES
 PLATE POSITIONING LATERALLY CENTERED ON THE JOINT LEVEL TO
 RIGHT: CHORD BITE ACCORDING TO LUMBER SIZE 2x6 OR 2x4
 1.5" 2x8-2" 2x10-2.5" 2x12-3" UNLESS OTHERWISE SPECIFIED
 ON PLATE POSITIONING TABLE OR WHEN SHOWN IN TRUSS DRAWING
 PLATE DESIGNED FOR FABRICATION USING SEASONED LUMBER

THIS DWG. PREPARED FROM COMPUTER TABUL. LOADS & DIMENSIONS; SUBMITTED BY TRUSS MFG.

*** WARNING: REACTION EXCEEDS ALLOWABLE ***
 *** THE MAXIMUM FACTORED HORIZONTAL REACTION IS 1034.077 ***

TRUSSES TO BE PROPERLY ANCHORED AT SUPPORTS, BY OTHERS, TO WITHSTAND THE INDICATED VERTICAL AND HORIZONTAL REACTIONS

LOAD CONTINUOUS LOADS

| CASE | SIZE | L-PLF | R-PLF | START | END |
|------|------|-------|-------|-------|------|
| 0 | 1 | 57.8 | 57.8 | 0.0 | 13.7 |
| 0 | 3 | 29.0 | 20.0 | 3.9 | 14.9 |

(ALL WARNING PLATE IS) HAVE BEEN REPOSITIONED BY THE TRUSS DESIGNER. SPECIAL POSITIONING REQUIRED

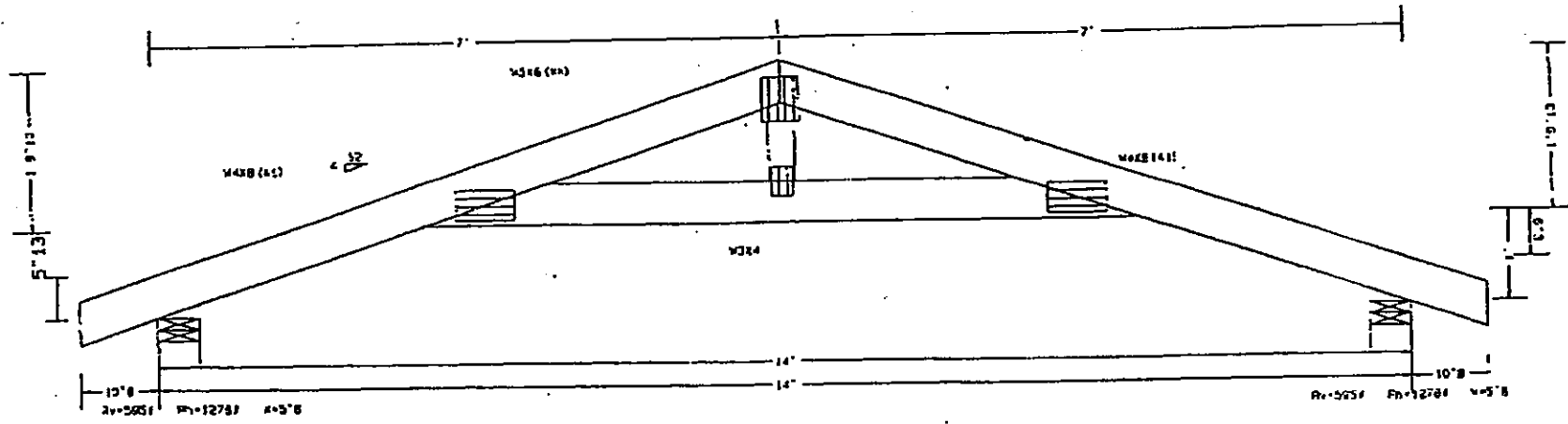
WOODLAND RD.

Please File

WOODLAND RD.

Notes

these truss's would only be approved if I bought from this company



TAG = T16
PLATE-WAVE-CANADA

DESIGN CRIT-RESIDENTIAL

QTY= 10 PLIES= 1 TOTAL= 10

REV. 18.2x3 SEQ = 41607
SCALE = 0.5000

ALPINE

TRUSSES MANUFACTURED BY:
ALBERTA TRUSS LTD.

Tel: (403) 464-5551
FAX: (403) 467-3578

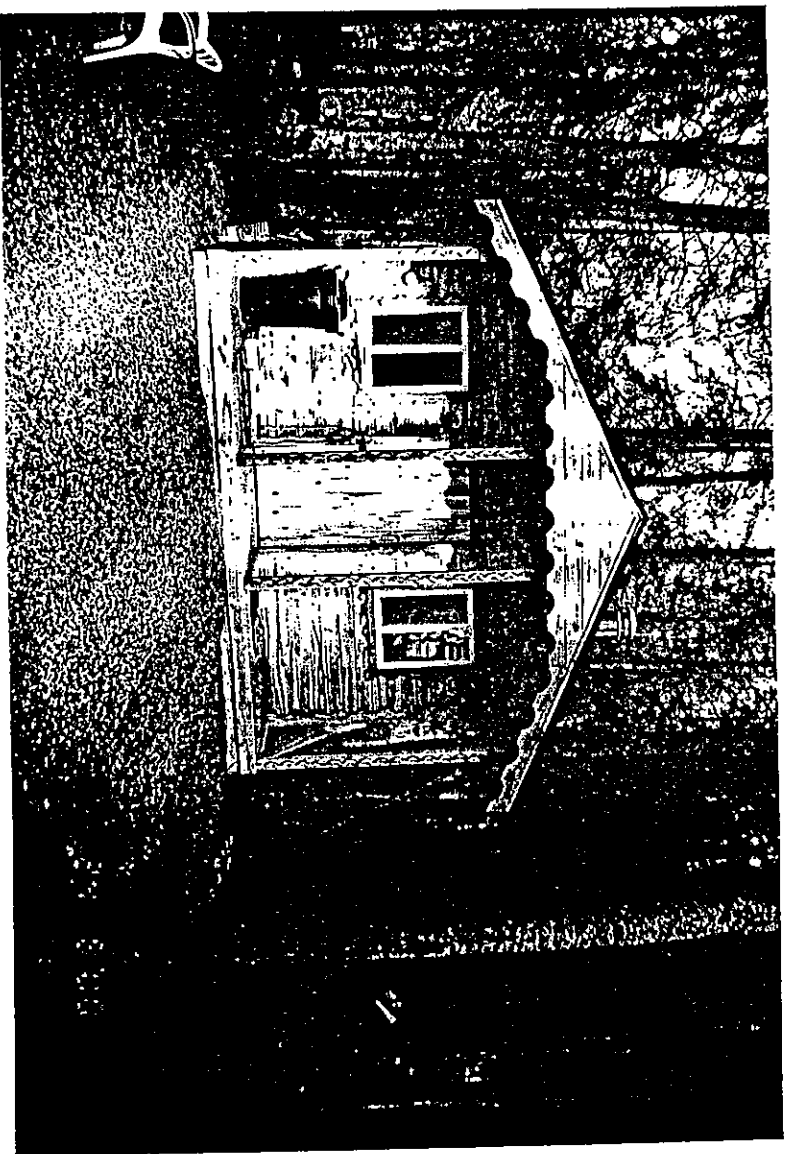
THE SEAL ON THIS DRAWING INDICATES ACCEPTANCE OF PROFESSIONAL ENGINEERING RESPONSIBILITY FOR THE DESIGN OF THE TRUSS DEPICTED HERE AND SHALL NOT BE RELIED UPON IN ANY OTHER WAY. SEE PAGE 2100 FOR GENERAL NOTES, IMPORTANT SPECIFICATIONS AND WARNINGS CMC #11592-L 12182-L 12802-L

Ground Snow Load = 39.70 psf OR LESS
 Rain Load = 2.10 psf OR LESS

CONFORMS TO
 NBCC 1995 PART 9
 HOUSING AND
 SMALL BUILDINGS

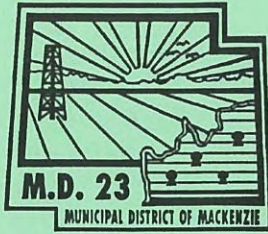
| | | |
|-----------|----------|---------------|
| TC LL | 25.9 PSF | REF |
| TC CL | 3.0 PSF | DATE 05/04/00 |
| GC CL | 7.0 PSF | CRWG |
| BC LL | 3.0 PSF | CJ |
| TOT. LD. | 38.9 PSF | O/A LEN. 14 |
| DUR. FAC. | 1.00 | |
| SPACING | 24.0" | TYPE COMM |

104





M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Committee of the Whole |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Marketing Plan for Intensive Livestock Operations |
| Agenda Item No: | 10 a) |

BACKGROUND / PROPOSAL:

Intensive Livestock Operations (ILO) are encountering difficulties in southern and central Alberta. Heavily populated municipalities often reject proposals for new or expanding ILOs because of pressures from the community.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The M.D. of Mackenzie has a vast amount of public land that could be brought into production. Those lands are currently not populated and would be prime locations for specific zoning and controls. This M.D. seems to be the perfect place to encourage Intensive Livestock Operations since there are a number of existing farmers that may be willing to diversify. As well, there is a tendency for the growing population to stay in the area and take up farming rather than seek employment in the cities. With ILOs being rejected in other municipalities they might consider locating to the M.D. which would create growth, jobs and revenue.

Attached is a Marketing Plan for Intensive Livestock Operations which could be implemented within the M.D. of Mackenzie.

COSTS / SOURCE OF FUNDING:

There would be costs associated with advertising, hiring an Intensive Livestock Operation specialist, road building, etc. however, the intent would be that the revenue created by the ILOs would exceed the costs.

RECOMMENDED ACTION (by originator):

For discussion.

Review:

Dept.

C.A.O.



Assignment #2

**Marketing Plan for Intensive Livestock Operations
Municipal District of Mackenzie No.23**

Harvey Prockiw I.D. 2000217

Instructor: Ike Hall

December 21, 2000

Word count: 4350

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Executive Summary

With the growing world population, there will be an increased demand for food and food processing, particularly for pork. Alberta is in a favorable position to attract a healthy share of the increase in this target market of intensive livestock operations (ILOs). The Municipal District of Mackenzie No. 23 (M.D.) has a young growing workforce to supply labor and a large area of productive farmland that is capable of producing feed for this secondary livestock production industry.

Decisions for allowing this type of industry are the responsibility of municipalities and increasingly, local residents are placing pressure on municipal officials to eliminate or severely restrict expansion of the ILO sector. This is due to incidents such as the water contamination in Walkerton, Ontario, increased environmental awareness, a growing number of rural residential subdivisions, and the lack of any provincial regulations.

After hiring a fulltime ILO Specialist, Phase #1 of this plan is to develop a publicly driven Code of Practice while enhancing the positive public image that currently exists for this industry in the region. Phase #2 is to target the two market segments of the Internal (existing farmers in the M.D.) and the External (new businesses) markets.

The M.D. can capitalize on this lucrative target market if it can develop and market a sustainable regulatory framework while maintaining the support of the local residents. Although the tangible profits are difficult to quantify in a municipal setting, assessment growth and the relating jobs would both be a huge benefit in this or any other

agricultural region. This marketing plan will show a surplus by 2003 and breakeven in 2005.

Current Marketing Situation

Agriculture-Globally

The rapidly changing global economy is creating many new opportunities for the Alberta agricultural industry. For example, the world population is expected to reach 8.1 billion by the year 2025, of which 60% will reside in East Asia (Statistics Canada, 1997). Trade agreements, modern technology, improved transportation systems, and complex communications systems are facilitating better international access and the movement of all goods and services. These factors, along with the rising world population will continue to increase the demand for agricultural products, particularly in the processed, as opposed to bulk food markets.

Agriculture-Provincially

The province of Alberta offers many economic opportunities in the energy, forestry, and agriculture sectors. In terms of Gross Domestic Product (GDP), the Alberta economy has doubled since 1974 (Alberta Budget, 2000). The province boasts the lowest overall taxes (corporate and personal) of any province in Canada and is consistently recording the highest per capita level of investment. Lamb-Weston, McCains Foods Canada, and Fletcher's Fines Foods, indicating industry confidence, have made major new food processing facility investments.

Agriculture-Regionally

Located in the northwest corner of the province of Alberta, the Municipal District of Mackenzie No.23 (M.D.) is the largest municipality in North America. Having 12.3% of Alberta's landmass, it has a population of 7800 residents, of which 5600 reside on farms. Of this population, 82.5% are under 44 years of age and agriculture is the number one employer at 28.1% of the workforce (Statistics Canada, 1996). Within the total 30,500 square miles of area lies Canada's most northerly agricultural region containing 650,000 acres of existing arable farmland. Given the high quality soils, the past farmers have cleared the prime land and traditionally produced commodity crops such as wheat, barley, and canola as opposed to livestock production. The region is considered remote and therefore transportation costs are high as produce is often trucked hundreds of kilometers to market. With commodity prices reaching all time lows, many farmers are experiencing financial difficulties according to a local financial institution (Personal conversation, November 2, 2000).

Intensive Livestock Operations

Many prospective businesses have seen the Intensive Livestock Operations (ILO's) industry as a potential target market. For example, the Taiwan Sugar Company had applied to construct a hog complex worth \$40 million and generating 50 jobs near Foremost in the County of Forty Mile. Existing farm businesses have also perceived this potential market as a form of forward integration. Producers are able to bypass the price volatility of primary crop production by feeding the grain out and then selling the finished animal to the more price stable value-added processing industry.

The ILO industry is currently in turmoil as proposals for new or expanding ILOs are being rejected despite meeting all regulatory guidelines. Two examples are the

Taiwan Sugar Company listed above and a 25,000 head beef feedlot expansion proposed in the County of Lethbridge. Both were rejected because of community pressure applied at the municipal government level. Part of the quandary is that M.D. development officers must consider proposals not only from the landuse perspective, but also from the technical side and consider such aspects as water well monitoring, manure management and odor control. Most of the pressure being exerted on local government officials is emanating from either adjacent metropolitan centers or urban type acreage subdivisions that are located in the rural areas.

Opportunity and Issue Analysis

Threats

- ❑ The non-renewable energy sector represents 65.1% of the M.D. tax revenue (M.D. 2000 Budget). In the long term, unless new resources are discovered or industries developed, overall revenues and services to residents will reduce dramatically as these municipal revenues decline.
- ❑ Alberta's rural population continues to decline as farms get larger to gain efficiencies of scale and the offspring go to the cities for employment (Statistics Canada, 1996). This has not been the trend in the M.D. of Mackenzie as additional farmland has continued to be brought into production over the last 40 years. Rural population will only be maintained if more land is brought into production or use that is more intensive is made of the existing land.
- ❑ With the low grain prices and the high freight costs, most farm businesses are suffering annual losses. This is not viable in the long term and it appears as

though the federal government will not take a strong stance and protect Canadian farmers by pressuring foreign governments to eliminate farm subsidies.

- ILOs have earned a bad reputation and one similar to landfills. The NIMBY (Not In My Back Yard) syndrome runs high in many areas of the province, particularly after the Walkerton incident where the water supply was contaminated with e-coli Bacteria.
- Examples are numerous where organizations such as Sunterra Farms Ltd. headquartered at Acme, north of Calgary, have failed to receive municipal approval and have had the last six development permit applications denied (Byfield, 2000).
- As increased quality of life becomes a global trend, people desire more space and are locating out of urban areas into acreages surrounding the cities. These residents are demanding more input on the surrounding environment and some recognized farming practices such as working (and generating noise) throughout the night and spreading of manure with the resultant odor (Hodgman, 2000).

Strengths

- Located on the fringes of the existing M.D. farmland are thousands of acres currently owned by Alberta Public Lands that are suitable for pasture and limited crop production. Upon request, this land can be auctioned off and has traditionally commanded low prices as compared to central and southern Alberta.
- The M.D. has \$ 3.2 million in General Roads Reserve to finance new road construction and \$651,000 in the General Operating Reserve which can be tapped to fund special projects such as this.

- The M.D. recently celebrated the grand opening of the Mackenzie Pork Producers (MPP), the first true ILO in this region. This 500-sow medium-sized hog operation received positive support from both the LaCrete Chamber of Commerce and the local residents as nearly 1200 area people toured the facility.
- Alberta has four federally registered hog processing plants that are operating at 65% of the total capacity of 53,500 hogs per week (Alberta Agriculture, 2000). Because of this excess capacity, processors such as Fletcher's Fine Foods in Red Deer are willing to enter into long term (3 year) contracts with producers guaranteeing a minimum price that, according to MPP Manager Clint Rempel, amounts to variable cost plus 5%.
- The Alberta hog industry is on a growth trend and, because of the increase in world demand, is expected to double in the next five years (Alberta Agriculture, 2000).
- Alberta's beef industry has also been growing for the last five years, mostly due to increased demand and the construction of additional efficient beef processing plants (Alberta Agriculture, 2000).

These strengths would indicate that the M.D. is in a favorable position to support the ILO industry.

Weaknesses

- The region is considered remote since it is a six-hour drive to the closest city and 900 kilometers from the provincial capital. This can also be considered as a strength since the absence of the mega stores (Costco, Superstore) ensure that the residents shop local creating a strong business sector in the urban centers.

- Where the administration of the Alberta Safety Codes Act is subcontracted to private sector firms such as Alberta Permit Pro to ensure compliance in the areas of building, electrical, plumbing and gas codes, no such mechanism exists for ILOs. Municipalities are burdened with the costs and responsibility of implementing and monitoring all development details. Given their limited budgets and lack of technical expertise the local government is often stuck for answers when questioned by angry ratepayers. Instead of adopting or revising a recently developed Code of Practice for ILOs, the provincial government shelved the entire document.
- The M.D. does not have nor require a sophisticated set of development guidelines. The Landuse Bylaw contains only two pages of regulations pertaining to ILOs (M.D., 2000).

Competition

There is the possibility that competition within this industry will be from the Province of Manitoba and that Alberta could lose potential investors similar to Manitoba losing its beef industry in an earlier period (Byfield, 2000). With the right market plan in place, all the Alberta Advantages professed by the province, and given the seemingly unlimited demand for red meat, particularly pork, the threat posed from other provinces should be minimal.

A more realistic set of opponents would be other competing Alberta municipalities. As the livestock industry requires physical space, it can further be deduced that this will be limited to the 66 rural municipalities. Following discussions with numerous Chief Administrative Officers at a recent Alberta Association of

Municipal District & Counties (AAMD&C) fall convention, it is obvious that the marketing strategies are laid-back (Kotler, 2000), non-existent, or even negative. Local governments have long since seen it as their duty to attract and retain businesses. Many are part of regional economic development consortiums such as Economic Development Edmonton. These groups cannot be considered competition to the M.D. in the sense that none have made any concerted efforts to target ILO as a market.

Indeed, many Counties can be seen as negative competition as they have failed to take action or in some cases taken specific actions to limit or deter the livestock industry from expanding. The County of Lacombe has placed a moratorium on all intensive farm expansion unless strict buffer zone requirements are met. The M.D. of Provost has turned down a moderately sized barn even with the producer owning 52 quarters of land (Hodgman, 2000).

Issues

The key issues surrounding the attracting of ILOs to the M.D. of Mackenzie are as follows:

- With the provincial uncertainties regarding the regulatory framework for livestock operations, can the M.D. afford to provide the expertise to develop and enforce the guidelines for safe sustainable intensive livestock industry?
- Can the M.D. secure the buy-in from the community to support this industry?
Will it be possible to communicate and convince the public that the locally developed regulations will not sacrifice quality of life for industrial growth?

Objectives

Market

There are currently 250 Alberta hog producers producing 1.8 million hogs per year (Alberta Agriculture, 2000). This number is expected to grow by 15% per year for at least the next five years. It would be reasonable for the M.D. of Mackenzie to attract 20% of this increase. This translates into five new 500-sow operations per year that would provide at least 25 direct jobs.

Financial-Revenues

This target would amount to a direct assessment increase of \$10 million per year or \$105,000 in tax revenue to the municipal district. Indirect growth would include the homes for twenty-five new families per year plus the businesses, schools, hospitals, etc. to support them.

Financial –Expenses

Roads and other infrastructure could be incorporated into the existing Operating and Capital Budget of the M.D. The M.D. has an Operating Reserve that can be used to fund the implementation of a marketing strategy. Equivalent to the private sector concept of breakeven point, this marketing project must restore the Operating Reserve to the opening balance of \$651,000 within five years. The plan must also begin to show a surplus (i.e. positive cash flow) by 2003.

Marketing Strategy

Phase #1 – Develop a Code of Practice and Implement Public Relations Campaign

In addition to logistical requirements such as feed grain, road infrastructure, and labor, industry has said that community support is a requirement (Poffenroth, 2000). Also listed as a market need is a fair, consistent and science based set of construction and operating rules (Poffenroth, 2000). Firstly, the M.D. must acquire the expertise to develop, implement, monitor, and enforce a strict Code of Practice that will maintain the public's confidence that environmental integrity will not be sacrificed at the expense of new industry. Secondly, using the promotional tools of advertising, public relations, and publicity, the positive image and support that currently exists within the M.D. for this industry must be maintained and enhanced. This first half of the marketing strategy addresses these two industry needs and are outlined in Action Program Steps #1 to #3.

Phase #2 - Market Segmentation, Targeting and Positioning

The main market segmentation variable is geography. All information researched to date indicates that the segment profiles are either existing farmers or new industry. In this case, the two distinct geographical segments are the agricultural farmers residing within the M.D., the Internal market, and the businesses not located in the region, the External market.

In the short term, the main product offered, or in this instance market sought after, is the pork industry. It has the best worldwide growth potential and does not have the high entry costs of the beef industry (fenced pasture, hay crops, etc.) Without doubt, hog production is the most controversial segment as seen in the high number of development appeal battles currently being fought throughout central and southern Alberta. If this market can be attracted and accepted by the community, other intensive operations such as beef and poultry are sure to follow.

The positioning concept would portray The M.D. of Mackenzie as being open for ILO business. Step #4 outlines the specific advertising and public relations program for these two market segments.

Action Programs

Step #1 January , 2001- Acquire ILO Specialist

In order to ensure that there is sufficient expertise to proactively control the safe development of the ILO industry within the municipality, it will be necessary to hire an ILO Specialist. The position title is important as it parallels that used by the province. What used to be called a District Agriculturalist (D.A.) is now termed a Beef Specialist, Cereal Grain Specialist, and so on within the Department of Agriculture. The farming communities have come to know and trust these sources of expertise supplied by the province and the M.D. would be wise to recruit a seasoned veteran from Alberta Agriculture.

Step #2 February, 2000 - Develop a Community Based ILO Task Force

Council will advertise and appoint a seven member independent Task Force to review and revise the ILO section of the M.D. Landuse Bylaw #177-94. In order for this group to be perceived as politically unbiased, there will be no municipal representation. The ILO Specialist and Director of Planning will provide technical expertise. The Task Force mandate is to update the Code of Practice section of the Landuse Bylaw by providing guidelines for the construction of new and expanding ILOs with the intent of:

- ❑ Providing responsible manure management guidelines.
- ❑ Protecting groundwater, surface water, and soil resources.

- Minimizing the nuisance effects such as odors.
- Providing livestock operators with guidelines to minimize environmental and social impacts.

Since this is a committee of Council as defined by the Municipal Government Act, all meetings are public and attendance by the residents and local media will be encouraged. To accomplish this, the meetings must be well advertised (radio, weekly newspaper, bulletin boards) and held at a convenient time such as in the evening. As the farming community is normally busy during the spring seeding period of May and June, this Task Force is to complete the review and provide the recommendations to the M.D. Council by April 30, 2001. Detailed meeting minutes are to be published in the M.D. Image (a monthly informational newsletter) and on the M.D. website. Press releases are to be issued frequently to the media outlining the progress of the group and further reinforcing the transparency of the public input process. The local weekly newspaper and radio station news editors will be personally invited to attend all task force meetings. As fear mongering tends to succeed by spreading disinformation, it is crucial that the facts be disseminated to the public repeatedly. Once completed, this Task Force would also meet at least annually to review the Code of Practice or more often, if changes were required.

Step #3 – Adoption of Task Force Recommendations – May, 2001

The M.D. Council should adopt the recommendations of the Task Force over two separate meetings. Again, the public and media will be invited to attend which allows a last chance for public input. Following the passing of the bylaw amendments, the Reeve is to issue a press release congratulating the Task Force in their efforts of drafting such high environmental standards, which will be required and monitored by the ILO

Specialist in any new ILO construction. With a positive image now in place at the local level, the public relations strategy is fully implemented.

Step #4 June-August, 2001- Target Internal and External Markets

The communication objective for both the Internal and External markets is identical: to increase the number of intensive livestock businesses within the region. The message to each segment, however, is different. As the existing farmers have been exposed to the advertising and public relations strategy that has taken place since January during the development of new regulations, the communications message to them will outline the profitability associated with forward integration. By feeding out their grain, farmers can lessen the high volatility associated with commodity pricing. The specific channels and mix for relaying this message are to:

- Involve Mackenzie Economic Development Corporation (MEDC) to assist in promoting this industry potential at the local level.
- Approach Alberta Agriculture to advertise and sponsor a series of workshops called "Raise Hogs to Increase Farm Profits".
- Print the workshop contents in a summary form in the M.D. monthly newsletter.

Within months, farmers in the region should understand the financial benefits of diversifying their farm businesses.

The communication message to the External segment is "The Mackenzie Region is open for ILO business". The positive image of ILO in the region will be integrated into a communications mix consisting of public relations and publicity, personal selling, and direct marketing. Extensive advertising is not a viable mode of communications as

the External customers are located not just throughout Alberta, but the rest of the world as well. A more cost-effective mode is to implement an intensive public relations campaign. As negative articles currently abound in every Alberta news media, the timing is right to broadcast a good news story on this subject. A press release from the Reeve to all the major radio, television, and newspaper venues in the province will communicate the message that this region supports sustainable livestock industry. The success story of the Mackenzie Pork Producers and the public support it received will provide high credibility to the notion of community acceptance for the pork industry. The press release will also stress the expertise provided to producers by the ILO Specialist and the Code of Practice incorporated into the M.D. landuse bylaw, which was developed and supported at the community level.

As Alberta Economic Development is involved in soliciting worldwide business to the province, they will be informed of the message and asked to set up links to the M.D. website which will have all of the Code of Practice and Landuse Bylaw requirements, and testimonials from newly located businesses, on-line.

The pork industry has various associations such as the Alberta Pork Producers and these associations, worldwide, can be easily and economically targeted via the internet.

Direct marketing will be implemented by mailing a letter from the Reeve to every ILO development permit applicant that has been appealed or denied across western Canada. As there is an unwritten code of cooperation among municipalities, this database containing names and addresses of these businesses should be readily available by contacting each rural municipal development officer.

Personal selling can be incorporated into the communication mix by:

- Offering the phone numbers of the Reeve, Chief Administrative Officer (CAO), Development Officer, ILO Specialist, Task Force Chairman, Director of Planning, and President of the Chamber of Commerce to all prospective customers.
- Attending industry trade shows with as many of the above group as possible.
- Instructing the ILO Specialist to follow up, via telephone, all letters sent out by the Reeve to determine if any more information is required.

By the end of August it should be known, at least province wide, that the place to locate a new hog operation is the M.D. of Mackenzie.

Projected Profit and Loss 2001 - 2005

Following is a summary of projected revenues and costs associated with implementing this integrated marketing strategy. The most quantifiable benefit is additional tax revenues as the assessment grows because of increased development. Although many of the costs can be incorporated into the present operating budget, the incremental direct costs are itemized below.

The most important aspects of this projected income statement are:

1. The program begins to show a surplus of \$22,000 by 2003.
2. The Operating Reserve is replenished to the original amount by 2005.

Invisible to this financial analysis are the many spin off benefits that will accrue to the residents and businesses. Examples are new retailers locating to the region as the population grows and the grain transportation costs saved by farmers.

| Revenues | 2001 | 2002 | 2003 | 2004 | 2005 |
|---|-------------|------------|-----------|-----------|-----------|
| Tax Revenue: \$105,000 per 500 sow operation starting in 2002 | \$0 | \$0 | \$105,000 | \$210,000 | \$315,000 |
| Tax Revenue: \$4000 per 5 new homes starting in 2001 | \$0 | \$4000 | \$8000 | \$12,000 | \$16,000 |
| Total Revenues | \$0 | \$4000 | \$113,000 | \$222,000 | \$331,000 |
| Expenses | | | | | |
| ILO Specialist(wages,expenses) | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 |
| Task Force expenses @ \$2000 per meeting | \$12,000 | \$2000 | \$2000 | \$2000 | \$2000 |
| Newspaper advertising @ \$100 per 1/8 page | \$5000 | \$1000 | \$1000 | \$1000 | \$1000 |
| Radio ads @ \$200 per 30 seconds | \$6000 | \$1000 | \$1000 | \$1000 | \$1000 |
| Alberta Ag workshops expenses @ \$1000 per workshop | \$4000 | \$1000 | \$1000 | \$1000 | \$1000 |
| Additional Newsletter Costs | \$1000 | \$1000 | \$1000 | \$1000 | \$1000 |
| Additional Website Maintenance expenses | \$2000 | \$2000 | \$2000 | \$2000 | \$2000 |
| Trade Show Costs @ \$5000 per | \$10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Contingencies | \$5000 | \$5000 | \$5000 | \$5000 | \$5000 |
| Total Expenses | \$105,000 | \$83,000 | \$83,000 | \$83,000 | \$83,000 |
| Operating Surplus (Deficit) | (\$105,000) | (\$83,000) | \$22,000 | \$139,000 | \$248,000 |
| Operating Reserve | | | | | |
| Opening balance | \$651,000 | \$546,000 | \$463,000 | \$485,000 | \$624,000 |
| Surplus (Deficit) | (\$105,000) | (\$83,000) | \$22,000 | \$139,000 | \$248,000 |
| Closing Balance | \$546,000 | \$463,000 | \$485,000 | \$624,000 | \$872,000 |

| |
|-----------------|
| Controls |
|-----------------|

The financial success of this integrated marketing strategy will be evident in the financial statements. If the M.D. fails to attract the budgeted number of industry operators and new residential construction starts, a deficit will continue to accrue and the Operating Reserve will eventually be depleted. Changes to the marketing plan must be

implemented to ensure that the electorate at large is not asked to subsidize the promotion of this industry via a general tax increase. One option would be to decrease the wages and benefits costs of the ILO Specialist by having him perform other duties for the Agricultural Service Board.

If the local public relations exercise has succeeded, the community will support the new industry as it relocates to this region of the province. Failure will be evident in the form of development appeals launched by emotional citizens. Unlike the rest of the province, the image of the ILO industry within this M.D. is currently positive. Implementation of the proactive public relations campaign should maintain as well as enhance this image. However, the spread of misinformation and emergence of other problems must be addressed post haste. Reputation means everything and problems such as Code of Practice violations must not be tolerated.

Various M.D. departments will monitor and report on the action program as shown below.

| Department | Type of Report |
|-------------------------|---|
| Planning & Development | Quantity and summary of: <ul style="list-style-type: none"> <input type="checkbox"/> Inquiries <input type="checkbox"/> Development permit applications <input type="checkbox"/> Approvals <input type="checkbox"/> New jobs created <input type="checkbox"/> Appeals to Development Appeal Board <input type="checkbox"/> Appeals to Court of Queens Bench |
| Taxation and Assessment | <ul style="list-style-type: none"> <input type="checkbox"/> Growth in assessment <input type="checkbox"/> Growth in tax revenue |
| ILO Specialist | <ul style="list-style-type: none"> <input type="checkbox"/> Inquiries |

| | |
|---------|---|
| Finance | Budget costs relating to: <ul style="list-style-type: none"> <input type="checkbox"/> Advertising <input type="checkbox"/> Newsletter <input type="checkbox"/> Website development <input type="checkbox"/> Telephone <input type="checkbox"/> Overtime and other extra remuneration costs <input type="checkbox"/> Trade shows |
|---------|---|

These reports will be produced and reviewed by senior management and Council at the monthly Council meetings and changes to the integrated marketing plan can be made where required. For example, if there are substantiated appeals to the Development Appeal Board, perhaps revisions are required to the Code of Practice. This would warrant assembling the Task Force to recommend necessary changes. Contingency funding to solve these unforeseen problems in the short term can come from the operating reserve.

| |
|----------------|
| Summary |
|----------------|

The economic potential for the ILO industry is high in the M.D. of Mackenzie, given the current positive attitude at the community level and the agricultural resources available. The municipality can capitalize on this market opportunity if a well-organized marketing plan is developed, implemented, and monitored.

Bibliography

Alberta Agriculture, (2000). Alberta's Investment Advantage. (www.agric.gov.ab.ca)

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Hodgman, P. (2000) Land and Loathing in Alberta: livestock operations under attack.
Alberta Pork Industry Review. (www.albertapork.com).

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MUNICIPAL DISTRICT OF MACKENZIE NO. 23
COUNCIL MEETING

Tuesday, January 23, 2001
7:00 p.m.

Council Chambers
Mustus Lake Centre
La Crete, Alberta

AGENDA

CALL TO ORDER: 1. a) Call to Order
7:00 p.m.

AGENDA: 2. a) Items to Add or Delete from the Agenda
7:00 to 7:03 p.m.

Page 1

Add (1 of)
Aboriginal
Advisory Committee

b) Adoption of the Agenda
7:03 to 7:05 p.m.

Page 1

ADOPTION OF
THE PREVIOUS
MINUTES:

3. a) Minutes of the January 9, 2001
Committee of the Whole Meeting
7:05 to 7:08 p.m.

Page 9

b) Minutes of the January 9, 2001
Regular Council Meeting
7:08 to 7:10 p.m.

Page 17

c) Minutes of the January 16, 2001
Special Council Budget Meeting
7:10 to 7:15 p.m.

Page 33

BUSINESS ARISING
OUT OF THE
MINUTES:

4. a)

Page

b)

Page

c) *Page*

PUBLIC HEARINGS:

5. a) *Page*

b) *Page*

c) *Page*

DELEGATIONS:

6. a) *Page*

b) *Page*

c) *Page*

**COUNCIL COMMITTEE AND
REPORTS:**

7. a) Council Committee Reports
7:15 to 7:25 p.m. *Page*

b) CAO Report
7:25 to 7:30 p.m. *Page*

c) December 2000 YTD Income Statement
7:30 to 7:35 p.m. *Page 73*

d) *Page*

e) *Page*

**PLANNING AND
EMERGENCY
SERVICES:**

8. a) Subdivision Time Extension
97MK099 - SE 10-106-15-W5M
7:35 to 7:40 p.m. *Page 77*

b) *Page*

c) *Page*



d) *Page*

PROTECTIVE SERVICES:

9. a) *Page*

b) *Page*

c) *Page*

AGRICULTURAL SERVICES:

10. a) *Page*

b) *Page*

c) *Page*

CORPORATE SERVICES:

11. a) Natural Gas Rebates *Page 81*
7:40 to 7:45 p.m.

b) Protection of Victims Rights *Page 85*
7:45 to 7:50 p.m.

c) M.D. of East Peace – Letter of Support *Page 101*
7:50 to 7:55 p.m.

d) Assessment Review Board Workshop *Page 105*
7:55 to 8:00 p.m.

e) Risk Management Seminar *Page 111*
8:00 to 8:05 p.m.

f) Brownlee Fryett's Emerging Trends in Municipal Law *Page 113*
8:05 to 8:10 p.m.

g) *Aboriginal Advisory Committee* *Page 31*

h) *NARS Request* *Page*

i) *Page*



j) *Page*

OPERATIONAL SERVICES:

12. a) *Regional Landfill* *Page*

b) *Page*

c) *Page*

d) *Page*

IN CAMERA SESSION:

13. a) Draft Order in Council to Amend Order in Council 264/99 Specialized Municipality 8:10 to 8:15 p.m. *Page 117*

b) *Page*

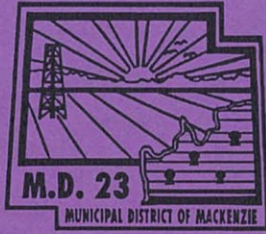
c) *Page*

ADJOURNMENT:

14. a) Adjournment 8:15 p.m.

Faint, illegible handwriting in the center of the page.

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Eva Schmidt, Executive Assistant |
| Title: | Minutes of the January 9, 2001 Committee of the Whole Meeting |
| Agenda Item No: | 3 a) |

BACKGROUND / PROPOSAL:

Not applicable.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Attached are the minutes of the Tuesday, January 9, 2001 Committee of the Whole meeting.

COSTS / SOURCE OF FUNDING:

Not applicable.

RECOMMENDED ACTION (by originator):

That Council adopt the minutes of the January 9, 2001 Committee of the Whole meeting, as presented.

Review:

Dept.

C.A.O.



**MUNICIPAL DISTRICT OF MACKENZIE NO. 23
COMMITTEE OF THE WHOLE**

**Seminar Room, Fort Vermilion School Division Central Office
Fort Vermilion, Alberta**

Tuesday, January 9, 2001

PRESENT:

| | |
|-------------------|------------------------------------|
| Bill Neufeld | Reeve |
| Frank Rosenberger | Deputy Reeve |
| Betty Bateman | Councillor |
| John Driedger | Councillor |
| Pat Kulscar | Councillor |
| Greg Newman | Councillor |
| Joe Peters | Councillor |
| Walter Sarapuk | Councillor |
| Wayne Thiessen | Councillor |
| Willie Wieler | Councillor (entered at 10:55 a.m.) |

ABSENT:

ALSO PRESENT:

| | |
|----------------|----------------------------------|
| Harvey Prockiw | Chief Administrative Officer |
| Eva Schmidt | Executive Assistant |
| Chris Kelland | Agricultural Fieldman |
| Bill Landiuk | Director of Corporate Services |
| Ivan Perich | Director of Operational Services |

Minutes of the Committee of the Whole meeting for the Municipal District of Mackenzie No. 23, held on Tuesday, January 9, 2001, in the Seminar Room of the Fort Vermilion School Division Central Office, Fort Vermilion, Alberta.

CALL TO ORDER: 1. a) Call to Order

Reeve Neufeld called the meeting to order at 10:04 a.m.

**ADOPTION OF
AGENDA:**

2. a) Adoption of Agenda

The following additions were made to the agenda:

- 3b) Regional Economic Development Initiative
- 10b) Intensive Livestock
- 10c) Agricultural Land Task Force
- 5c) Logging Trucks
- 3c) Memorandum Of Understanding

MOTION 01-001

MOVED by Councillor Rosenberger

That the agenda be adopted as presented.

CARRIED

Reeve Neufeld turned the Chair over to Councillor Kulscar.

**ADMINISTRATIVE,
COUNCIL,
PERSONNEL:
(Councillor Kulscar)**

3. a) Phase One Centennial Funding Announced

Council discussed the Provincial Government's launch of the Alberta's 2005 Centennial Program by creating an Alberta 2005 logo, web site, and funding for community-based projects.

3. b) Regional Economic Development Initiative

Councillor Kulscar presented a document on the Terms of Reference for the Regional Economic Development Initiative and pointed out that they are asking the M.D. to provide funding at \$2.50 per capita. Council asked that Mike Mihaly, Dave Martens, Mike Osborne and Maarten Braat be invited to the next Committee of the Whole meeting to discuss the funding formula.

3. c) Memorandum Of Understanding

Harvey Prockiw informed Council that he has been trying to set up a meeting with the parties involved with the Memorandum of Understanding (MOU). The MOU will be placed on the AAMD&C Reeve and CAO meeting agenda on January 12, 2001. MOU documents are to be provided to all Councillors.

Councillor Kulscar turned the Chair over to Reeve Neufeld.

**PROTECTIVE
SERVICES:**

(Councillor Thiessen)

4. a)

There were no items under this heading.

Reeve Neufeld turned the Chair over to Councillor Newman.

**TRANSPORTATION
SERVICES:**

(Councillor Newman)

5. a) La Crete Ferry Ice Bridge

Ivan Perich reported that the ice on the Peace River stopped moving on December 10 or 11, 2000 and Alberta Infrastructure did not start construction of the ice bridge until December 20, 2000. M.D. staff drilled some test holes on December 23, finding that the ice thickness was anywhere between 9 to 25 inches.

Council discussed the delays in construction of the Tompkins Ice Bridge and asked administration to write to Alberta Infrastructure indicating that Council is not satisfied with the progress made with the construction of the La Crete ice bridge in December 2000.

Alberta Infrastructure and the Contractor will be invited to a future Council meeting to discuss future ice building strategies. An article will be placed in the newsletter advising the public who to contact regarding the ice bridge.

George Friesen from La Crete and Area Chamber of Commerce reported that the Chamber has received a number of complaints on this topic as well.

5. b) Sale of Public Lands and Access Roads to Them

Ivan Perich reported that the M.D. owns a portion of the access road to Prairie Point and a portion is an License of Occupation Certificate held by Al and Marilee Toews.

Councillor Newman asked Al Toews if he wanted to address Council.

Mr. Toews informed that he is confused as to why this issue has come to the Council table. There are four existing separate landowners who can request a road to be built at any time. A caveat would be redundant because the M.D. already has the authority to build roads. Mr. Toews asked if this would be the only caveat placed on public lands or if that would then become a policy of the M.D.

Harvey Prockiw explained that a caveat is only a communication mechanism to make the buyer aware that the M.D. will not build a road until it comes up on the road priority list.

Councillor Wieler entered the meeting at 10:55 a.m.

Council reviewed the existing Construction of Roads policy and discussed revising the policy to include the provision for caveats on new sales of Public Land parcels indicating that construction of an access road to any lands within the M.D. of Mackenzie. Policy should be different for existing farmland than with undeveloped land.

Mr. Toews asked that a letter be written to Land and Forest retracting the October 20, 2000 letter from Ivan Perich.

The sale of public lands and access roads to them was moved to the regular agenda for decision. A Sale of Public Lands policy be drafted and brought to Council.

5. c) Logging Trucks

A concern was reported that logging trucks are crossing the center line on the highway, are speeding and there are logs on Highway 35

north of High Level. This problem should be brought to the attention of the local mills.

Councillor Sarapuk will address this issue at the Advisory Committee meeting.

Councillor Newman turned the Chair back to Reeve Neufeld.

**UTILITY
SERVICES:**

(Councillor Rosenberger)

6. a)

There were no items under this heading.

**RECREATION AND
TOURISM:**

(Councillor Sarapuk)

7. a)

There were no items under this heading.

**COMMUNITY
SUPPORT
SERVICES:**

(Councillor Sarapuk)

8. a)

There were no items under this heading.

**PLANNING AND
DEVELOPMENT:**

(Councillor Wieler)

9. a)

There were no items under this heading.

Reeve Neufeld turned the Chair over to Councillor Thiessen.

Councillor Thiessen recessed the meeting at 11:25 a.m.

Councillor Thiessen reconvened the meeting at 11:32 a.m.

**AGRICULTURE
SERVICES:**

(Councillor Thiessen)

10. a) **High Level South Flood Control Project**

Chris Kelland made an overhead presentation on the High Level South Flood Control Project with photos from the 1950, 1969 and 1993.

This item was moved to the regular Council meeting for decision.

10. b) **Intensive Livestock**

This item was deferred to the regular Council meeting.

10. c) **Agricultural Land Task Force**

The John Dor study is to be brought back to Council as well as the white zone and green zone issue that was being worked on in 1996 and 1997. The agricultural land task force issues should be turned over the Agricultural Service Board.

ADJOURNMENT:

11. a) **Adjourn Committee of the Whole Meeting**

MOTION 01-002

MOVED by Councillor Newman

That the meeting be adjourned at 11:55 a.m.

CARRIED

These minutes were adopted this _____ day of _____, 2001.

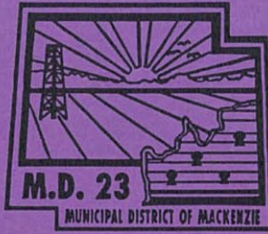
Bill Neufeld, Reeve

Eva Schmidt, Executive Assistant

Approved:

Sandra Cross, Official Administrator

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Eva Schmidt, Executive Assistant |
| Title: | Minutes of the January 9, 2001 Regular Council Meeting |
| Agenda Item No: | 3 b) |

BACKGROUND / PROPOSAL:

Not applicable.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Attached are the minutes of the Tuesday, January 9, 2001 regular Council meeting.

COSTS / SOURCE OF FUNDING:

Not applicable.

RECOMMENDED ACTION (by originator):

That the minutes of the January 9, 2001 regular Council meeting be adopted as presented.

Review:

Dept.

C.A.O.

**MUNICIPAL DISTRICT OF MACKENZIE NO. 23
REGULAR COUNCIL**

**Seminar Room, Fort Vermilion School Division Central Office
Fort Vermilion, Alberta**

Tuesday, January 9, 2001

PRESENT:

| | |
|-------------------|------------|
| Bill Neufeld | Reeve |
| Frank Rosenberger | Councillor |
| Betty Bateman | Councillor |
| John Driedger | Councillor |
| Pat Kulscar | Councillor |
| Greg Newman | Councillor |
| Joe Peters | Councillor |
| Frank Rosenberger | Councillor |
| Walter Sarapuk | Councillor |
| Wayne Thiessen | Councillor |
| Willie Wieler | Councillor |

ABSENT:

ALSO PRESENT:

| | |
|----------------|---|
| Harvey Prockiw | Chief Administrative Officer |
| Eva Schmidt | Executive Assistant |
| Paul Driedger | Director of Planning and Emergency Services |
| Chris Kelland | Agricultural Fieldman |
| Bill Landiuk | Director of Corporate Services |
| Ivan Perich | Director of Operational Services |
| Scott Skinner | Development Officer |

Minutes of the regular Council meeting for the Municipal District of Mackenzie No. 23, held on Tuesday, January 9, 2001, in the Seminar Room of the Fort Vermilion School Division Central Office, Fort Vermilion, Alberta.

CALL TO ORDER: 1. a) Call to Order

Reeve Neufeld called the Council meeting to order at 1:00 p.m.

AGENDA:

2. a) Items to Add or Delete from the Agenda

The following additions were made to the agenda:

- 13a) Draft Order in Council to Amend Order in Council 264/99
- 13b) Zama Ambulance
- 10b) High Level South Flood Control Project
- 10c) Intensive Livestock
- 12a) Sale of Leased Land

The following items were deleted from the agenda:

- 10a) Agricultural Service Board Chair

2. b) Adoption of the Agenda

MOTION 01-003

MOVED by Councillor Peters

That the agenda be adopted as amended.

CARRIED

PUBLIC HEARING:

- 5. a) Bylaw 236/00 - Land Use Bylaw Amendment
SW 09-106-15-W5M
Agricultural District 1 to Hamlet Residential District 1**

Reeve Neufeld called the public hearing for Bylaw 236/00 to order at 1: 02 p.m.

Reeve Neufeld asked if the public hearing for proposed Bylaw 236/00 was properly advertised. Paul Driedger answered that the bylaw was advertised in accordance with the Municipal Government Act.

Reeve Neufeld asked the Development Authority to outline the proposed Land Use Bylaw Amendment. Paul Driedger presented the Development Authority's submission.

Scott Skinner made a power point presentation which was followed by Council discussion.

Reeve Neufeld asked if a submission was received from the Mackenzie Municipal Services Agency. Paul Driedger highlighted the Subdivision Authority's submission.

Reeve Neufeld asked if Council had any further questions of the proposed Land Use Bylaw Amendment. There were no further questions.

Reeve Neufeld asked if any submissions were received in regards to proposed Bylaw 236/00. There were no submissions received.

Reeve Neufeld asked if there was anyone present who would like to speak in regards to the proposed Bylaw 236/00. There was no indication that anyone present wished to speak to the proposed Bylaw.

Reeve Neufeld closed the public hearing for Bylaw 236/00 at 1:06 p.m.

**5. b) Bylaw 239/00 - Land Use Bylaw Amendment
NE 23-107-14-W5M
Agricultural District 1 to
Highway Development District**

Reeve Neufeld called the public hearing for Bylaw 239/00 to order at 1:06 p.m.

Reeve Neufeld asked if the public hearing for proposed Bylaw 239/00 was properly advertised. Paul Driedger answered that the bylaw was advertised in accordance with the Municipal Government Act.

Reeve Neufeld asked the Development Authority to outline the proposed Land Use Bylaw Amendment. Paul Driedger presented the Development Authority's submission.

Scott Skinner made a power point presentation which was then discussed by Council.

Reeve Neufeld asked if a submission was received from the Mackenzie Municipal Services Agency. Paul Driedger highlighted the Subdivision Authority's submission.

Reeve Neufeld asked if Council had any questions of the proposed Land Use Bylaw Amendment. The zoning of the property was discussed.

Reeve Neufeld asked if any submissions were received in regards to proposed Bylaw 239/00. There were no submissions received.

Reeve Neufeld asked if there was anyone present who would like to speak in regards to the proposed Bylaw 239/00. There was no indication that anyone present wished to speak to the proposed Bylaw.

Reeve Neufeld closed the public hearing for Bylaw 239/00 at 1:19 p.m.

**ADOPTION OF
THE PREVIOUS
MINUTES:**

**3. a) Minutes of the December 18, 2000
Special Council Budget Meeting**

MOTION 01-004

MOVED by Councillor Wieler

That the minutes of the December 18, 2000 Special Council Budget meeting be adopted as presented.

CARRIED

**3. b) Minutes of the December 19, 2000
Committee of the Whole Meeting**

MOTION 01-005

MOVED by Councillor Wieler

That the minutes of the December 19, 2000 Committee of the Whole meeting be adopted as presented.

CARRIED

3. c) **Minutes of the December 19, 2000
Regular Council Meeting**

MOTION 01-006

MOVED by Councillor Rosenberger

That the minutes of the December 19, 2000 Regular Council meeting be adopted as presented.

CARRIED

**BUSINESS ARISING
OUT OF THE
MINUTES:**

4. a)

There were no items under this heading.

DELEGATIONS:

6. a)

There were no items under this heading.

**PLANNING AND
EMERGENCY
SERVICES:**

8. a) **Bylaw 236/00 - Land Use Bylaw Amendment
SW 09-106-15-W5M
Agricultural District 1 to Hamlet Residential District 1**

MOTION 01-007
Bylaw 236/00
Second Reading

MOVED by Councillor Sarapuk

That second reading be given to Bylaw 236/00 being a Land Use Bylaw amendment to rezone SW 09-106-15-W5M from Agricultural District 1 to Hamlet Residential District 1.

CARRIED

MOTION 01-008
Bylaw 236/00
Third Reading

MOVED by Councillor Bateman

That third reading be given to Bylaw 236/00 being a Land Use Bylaw amendment to rezone SW 09-106-15-W5M from Agricultural District 1 to Hamlet Residential District 1.

CARRIED

8. b) **Bylaw 239/00 - Land Use Bylaw Amendment
NE 23-107-14-W5M
Agricultural District 1 to
Highway Development District**

MOTION 01-009
Bylaw 239/00
Second Reading

MOVED by Councillor Rosenberger

That second reading be given to Bylaw 239/00 being a Land Use Bylaw amendment to rezone NE 23-107-14-W5M from Agricultural District 1 to Highway Development District.

CARRIED

MOTION 01-010
Bylaw 239/00
Third Reading

MOVED by Councillor Newman

That third reading be given to Bylaw 239/00 being a Land Use Bylaw amendment to rezone NE 23-107-14-W5M from Agricultural District 1 to Highway Development District.

CARRIED

**COUNCIL
COMMITTEE AND
CAO REPORTS:**

7. a) **Council Committee Reports**

Councillors presented the Council Committee reports as follows:

Councillor Rosenberger reported no meetings.
Councillor Peters reported on the Agricultural Service Board.
Councillor Sarapuk reported no meetings.
Councillor Wieler reported no meetings.

Councillor Bateman reported no meetings.
Councillor Newman ASB
Councillor Kulscar reported no meetings.
Councillor Thiessen reported no meetings.

MOTION 01-011

MOVED by Councillor Rosenberger

That the Council Committee reports be accepted as presented.

CARRIED

7. b) CAO Report

Harvey Prockiw presented the CAO report.

MOTION 01-012

MOVED by Councillor Bateman

That the Chief Administrative Officer's report be accepted as presented.

CARRIED

**8. c) Mackenzie Municipal Services Agency (MMSA)
New Municipal Requisitions**

MOTION 01-013

MOVED by Councillor Newman

That the M.D. of Mackenzie enter into a one (1) year contract with Mackenzie Municipal Services Agency with details of services to be negotiated by administration, for an annual amount of \$40,000.

CARRIED

**PROTECTIVE
SERVICES:**

9. a)

There were no items under this heading.

**AGRICULTURAL
SERVICES:**

10. a) **Agricultural Service Board Chair**

This item was deleted from the agenda.

10. b) **High Level South Flood Control Project**

MOTION 01-014

MOVED by Councillor Thiessen

That the High Level South Flood Control Project be considered to be complete.

CARRIED

10. c) **Intensive Livestock**

The Agricultural Service Board's position is that there should be a different classification for cow-calf operations in the north due to the extended feeding time required as a result of longer winters. The Agricultural Service Board will present a submission at one of the public meetings conducted by the Sustainable Management of the Livestock Industry in Alberta Committee.

MOTION 01-015

MOVED by Councillor Thiessen

That Council supports the Agricultural Service Board recommendation pertaining to intensive livestock operations.

CARRIED

**CORPORATE
SERVICES:**

11. a) **Grant for Nichols Revenue Sharing Studies**

MOTION 01-016

MOVED by Councillor Wieler

That the Town of High Level shall be appointed as managing partner to apply for a grant of \$69,634.78 from Alberta Municipal Affairs to pay for consulting services from Nichols Applied Management for the Mackenzie Region Revenue Sharing Study.

CARRIED

11. b) **Education Property Tax**
Final Report – AAMD&C Member Advisory Committee

MOTION 01-017

MOVED by Councillor Kulscar

That a letter be written to Gary Friedel, MLA Peace River, supporting the elimination of the Education Property Tax as endorsed by way of Resolution No. 23-00F at the 2000 Alberta Association of Municipal Districts and Counties Fall Convention, and solicit Mr. Friedel's support as well.

CARRIED

11. c) **Set Budget Meeting Date**

MOTION 01-018

MOVED by Councillor Kulscar

That the next budget meeting be scheduled for 9:00 a.m. on January 16, 2001 in Fort Vermilion.

CARRIED

OPERATIONAL SERVICES:

12. a) **Sale of Leased Land**

MOTION 01-019

MOVED by Councillor Kulscar

That upon examination of this issue, Council supports the sale of Township 107, Range 15, W5M, and retracts the letter of October 20, 2000 opposing the sale.

CARRIED

MOTION 01-020

MOVED by Councillor Thiessen

That Council give consideration to go in camera at 2:19 p.m. to discuss issues under Section 23 of the Freedom of Information and Protection of Privacy Act.

CARRIED

**IN CAMERA
SESSION:**

13. a) Draft Order in Council to Amend
Order in Council 264/99 – Specialized Municipality

13. b) Zama Ambulance

MOTION 01-021

MOVED by Councillor Thiessen

That Council come out of camera at 3:00 p.m.

CARRIED

MOTION 01-022

MOVED by Councillor Thiessen

That a letter be written to the Minister of Municipal Affairs supporting the draft Order in Council to amend Order in Council 264/99 with an amendment to delete Section 5.

CARRIED

ADJOURNMENT: 14. a) **Adjournment**

MOTION 01-023 **MOVED** by Councillor Newman

That the meeting be adjourned at 3:01 p.m.

CARRIED

These minutes were adopted this _____ day of _____, 2001.

Bill Neufeld, Reeve

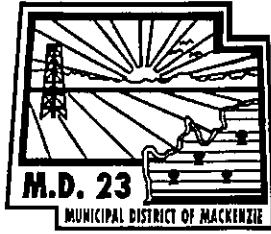
Eva Schmidt, Executive Assistant

Approved:

Sandra Cross, Official Administrator



M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Aboriginal Advisory Committee |
| Agenda Item No: | 119) |

BACKGROUND / PROPOSAL:

The Aboriginal people within the M.D. of Mackenzie boundaries and the Provincial government have entered into a Memorandum of Understanding affecting lands within the M.D. without making Council aware of the negotiations. This topic appeared on the agenda of the January 12, 2001 AAMD&C Zone 4 Reeve's and CAO's meeting. It seems that the same thing has happened in a number of municipalities. At the meeting, it was agreed that an Aboriginal Advisory Committee should be established which would sit on all meetings involving Aboriginal land claims and / or designations.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The M.D. submit a Resolution establishing an Aboriginal Advisory Committee to the AAMD&C Northern Zone meeting on February 23rd and then to the Spring Convention.


British Columbia has established a similar Advisory Committee. For those Councillors who are interested in viewing the information, their web site address is www.lmtac.bc.ca. *Lmtac.bc.ca*

COSTS / SOURCE OF FUNDING:

Honorariums and Expenses.

RECOMMENDED ACTION (by originator):

For discussion.

| | | |
|---------|-------|--|
| Review: | Dept. | C.A.O.  |
|---------|-------|--|

Municipal District of Mackenzie No. 23

Interoffice Memo

To: Harvey Prockiw, Chief Administrative Officer
From: Bill Landiuk, Director of Corporate Services
Date: January 17/01
Subject: Summary of Activities – December/January, 2000

During the month of December and a portion of January the following items were undertaken by the Finance group:

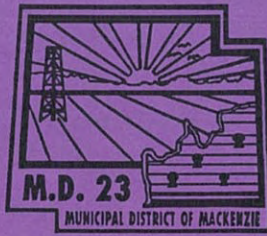
- Main focus has been finalizing the operating and capital budgets.
- The new Chart of Accounts for the 2001 fiscal year has been finalized. We will be updating our general ledger with the budget figures during January.
- I have reviewed the first draft of the cost sharing agreements and provided my comments to the lawyers. I hope to have the final draft for your review by the end of January.
- Interac has been installed at the Fort Vermilion and La Crete office.
- Voice mail has been installed at the Fort Vermilion office. Similar equipment for the La Crete office is back ordered and we anticipate that Telus will install the equipment by February 15.
- We are about to start the year-end process. Our timing to close off the accounts, fund the capital projects and preparing the year-end working papers is by March 1. Financial statement preparation would take an additional 2 – 3 weeks after this time frame. Once they are available, I will review the draft statements with you.

Respectfully submitted,



Bill Landiuk, Director of Corporate Services

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Eva Schmidt, Executive Assistant |
| Title: | Minutes of the January 16, 2001 Special Council Budget Meeting |
| Agenda Item No: | 3 c) |

BACKGROUND / PROPOSAL:

Not applicable.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Attached are the minutes of the Tuesday, January 16, 2001 Special Council Budget meeting.

COSTS / SOURCE OF FUNDING:

Not applicable.

RECOMMENDED ACTION (by originator):

That the minutes of the January 16, 2001 Special Council Budget meeting be adopted as presented.

Review:

Dept.

C.A.O.

**MUNICIPAL DISTRICT OF MACKENZIE NO. 23
SPECIAL COUNCIL BUDGET**

**Board Room, Fort Vermilion School Division
Fort Vermilion, Alberta**

Tuesday, January 16, 2001

PRESENT:

| | |
|-------------------|------------|
| Bill Neufeld | Reeve |
| Frank Rosenberger | Councillor |
| Betty Bateman | Councillor |
| John Driedger | Councillor |
| Pat Kulscar | Councillor |
| Greg Newman | Councillor |
| Frank Rosenberger | Councillor |
| Walter Sarapuk | Councillor |
| Wayne Thiessen | Councillor |
| Willie Wieler | Councillor |

ABSENT:

| | |
|------------|------------|
| Joe Peters | Councillor |
|------------|------------|

ALSO PRESENT:

| | |
|----------------|---|
| Harvey Prockiw | Chief Administrative Officer |
| Eva Schmidt | Executive Assistant |
| Paul Driedger | Director of Planning and Emergency Services |
| Chris Kelland | Agricultural Fieldman |
| Bill Landiuk | Director of Corporate Services |
| Ivan Perich | Director of Operational Services |
| Marco Braat | Superintendent of Utilities, Parks and Playgrounds |
| Floyd Lafferty | Lead Hand |
| Twila Olson | Public Works Administrative Officer |
| Sheldon Robb | Special Constable |

Minutes of the Special Council Budget meeting for the Municipal District of Mackenzie No. 23, held on Tuesday, January 16, 2001, in the Board Room of the Fort Vermilion School Division, Fort Vermilion, Alberta.

CALL TO ORDER: 1. a) **Call to Order**

Reeve Neufeld called the Council meeting to order at 9:08 a.m.

AGENDA: 2. b) **Adoption of the Agenda**

MOTION 01-024 **MOVED** by Councillor Rosenberger

That the agenda be adopted as presented.

CARRIED

Reeve Neufeld turned the meeting over to CAO, Harvey Prockiw.

BUDGET: 3. **2000 Carry Forwards**

Directors gave status reports on the 2000 incomplete projects that are carried forward to 2001.

4. **2001 Operating Budget**

The 2001 Operating Budget was reviewed.

The meeting was recessed at 10:09 a.m.

The meeting was reconvened at 10:17 a.m.

Council asked Administration to do a cost analyses on the garbage disposal by bins versus by tonnage to be considered for contract negotiations.

The meeting was recessed at 11:15 a.m.

The meeting was reconvened at 11:20 a.m.

5. **5 Year Capital**

The 5 Year Capital Budget was reviewed.

MOTION 01-025

MOVED by Councillor Wieler

That a Legacy Grant Task Force be established and that Councillor Kulsar, Councillor Rosenberger, Councillor Newman, Councillor Driedger and Councillor Bateman be appointed to the Task Force.

CARRIED

That Administration oversee the inspection of the Alberta Infrastructure Shop in Fort Vermilion for structure, heat loss, and soil contamination.

The meeting was recessed at 11:58 a.m.

The meeting was reconvened at 12:50 p.m.

Administration to check options prior to building a structure for cold storage in Fort Vermilion. It may be more feasible to build a pole building with tin than to build a tent building.

Administration to bring information back to Council on the cost of heating the outdoor concrete pads at the Water Treatment Plants.

MOTION 01-026

MOVED by Councillor Rosenberger

That the Hydraulic Valve Exerciser be purchased at the price of \$12,500.

CARRIED

6. Roads 5 Year Capital

The Roads 5 Year Capital Budget was reviewed.

The meeting was recessed at 2:09 p.m.

The meeting was reconvened at 2:15 p.m.

7. **2001 Capital**

This item was already reviewed.

8. **Equipment Capital**

This was an information item.

9. **Emergency Capital**

This was an information item.

MOTION 01-027

MOVED by Councillor Wieler

That the 2001 Capital Budget and the 2001 Operating Budget be adopted as presented. (Copy attached)

CARRIED

MOTION 01-028

MOVED by Councillor Kulscar

That a Road Priority meeting be scheduled for 10:00 a.m. on February 16, 2000 in Fort Vermilion.

CARRIED

ADJOURNMENT:

10. **Adjournment**

MOTION 01-029

MOVED by Councillor Driedger

That the meeting be adjourned at 2:41 p.m.

CARRIED

These minutes were adopted this _____ day of _____, 2001.

Bill Neufeld, Reeve

Eva Schmidt, Executive Assistant

Approved:

Sandra Cross, Official Administrator



MUNICIPAL DISTRICT OF MACKENZIE #23

Budget Projection Summary

Budget Summary 2001



REVENUE

| | | | | | | |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|--------------|--------------------|
| TAXATION & SPECIAL LEVIES | \$8,940,082 | \$9,608,370 | \$9,631,643 | \$11,210,102 | 16.67% | \$1,601,732 |
| ADMINISTRATION | 554,329 | 662,124 | 578,752 | 439,700 | -33.59% | -222,424 |
| FIRE PROTECTIVE SERVICES | 7,500 | 5,000 | 20,900 | 0 | -100.00% | -5,000 |
| AMBULANCE SERVICES | 10,925 | 10,000 | 24,988 | 0 | -100.00% | -10,000 |
| BYLAW ENFORCEMENT SERVICES | 36,239 | 83,400 | 75,606 | 71,000 | -14.87% | -12,400 |
| TRANSPORTATION SERVICES | 422,036 | 418,224 | 135,313 | 384,800 | -7.99% | -33,424 |
| AIRPORT | 21,307 | 28,000 | 8,000 | 28,000 | 0.00% | 0 |
| WATER SUPPLY & DISTRIBUTION | 840,275 | 913,123 | 851,365 | 826,800 | -9.45% | -86,323 |
| SEWER COLLECTION AND DISPOSAL | 282,688 | 305,822 | 280,146 | 278,800 | -8.84% | -27,022 |
| FAMILY & COMMUNITY SUPPORT SERVICE | 134,748 | 143,501 | 111,416 | 127,000 | -11.50% | -16,501 |
| PLANNING & DEVELOPMENT | 81,956 | 125,900 | 255,333 | 104,700 | -16.84% | -21,200 |
| ECONOMIC/AGRICULTURE SERVICES | 48,865 | 73,750 | 46,648 | 74,300 | 0.75% | 550 |
| VETERINARY SERVICES | 1,950 | 1,800 | 1,650 | 1,800 | 0.00% | 0 |
| SUBDIVISION LAND DEVELOPMENT | 47,492 | 20,800 | 12,019 | 0 | -100.00% | -20,800 |
| RECREATION SERVICES | 15,994 | 19,000 | 2,212 | 0 | 100.00% | -19,000 |
| TOTAL REVENUE | \$11,446,386 | \$12,418,814 | \$12,035,991 | \$13,547,002 | 9.08% | \$1,128,188 |

EXPENSES

| | | | | | | |
|------------------------------------|---------------------|---------------------|--------------------|---------------------|--------------|--------------------|
| LEGISLATIVE COUNCIL | \$240,086 | \$222,376 | \$186,781 | \$261,900 | 17.77% | \$39,524 |
| ADMINISTRATION | 1,601,791 | 1,709,887 | 1,690,012 | 1,965,089 | 14.93% | 255,202 |
| FIRE PROTECTIVE SERVICES | 440,090 | 554,676 | 307,412 | 760,297 | 37.07% | 205,621 |
| AMBULANCE | 292,025 | 363,598 | 258,992 | 493,966 | 35.85% | 130,368 |
| BYLAW ENFORCEMENT SERVICES | 243,872 | 323,140 | 219,712 | 226,200 | -30.00% | -96,940 |
| TRANSPORTATION SERVICES | 5,094,722 | 5,559,986 | 4,462,812 | 5,650,802 | 1.63% | 90,816 |
| AIRPORT | 93,796 | 93,466 | 61,596 | 161,800 | 73.11% | 68,334 |
| WATER SUPPLY & DISTRIBUTION | 1,009,601 | 1,019,884 | 694,073 | 1,080,002 | 5.89% | 60,118 |
| SEWER COLLECTION AND DISPOSAL | 372,475 | 310,365 | 287,507 | 463,691 | 49.40% | 153,326 |
| GARBAGE COLLECTION AND DISPOSAL | 359,164 | 461,960 | 306,704 | 517,900 | 12.11% | 55,940 |
| FAMILY & COMMUNITY SUPPORT SERVICE | 230,815 | 256,167 | 218,952 | 275,986 | 7.74% | 19,819 |
| PLANNING & DEVELOPMENT | 288,818 | 290,755 | 333,913 | 312,900 | 7.62% | 22,145 |
| ECONOMIC/AGRICULTURE SERVICES | 371,235 | 595,146 | 339,884 | 722,300 | 21.37% | 127,154 |
| VETERINARIAN SERVICES | 53,442 | 61,425 | 59,799 | 62,200 | 1.26% | 775 |
| SUBDIVISION & LAND DEVELOPMENT | 21,032 | 1,900 | 474 | 5,000 | 163.16% | 3,100 |
| RECREATION SERVICES | 625,891 | 536,586 | 494,699 | 527,813 | -1.63% | -8,773 |
| LIBRARY SERVICES | 56,000 | 57,497 | 56,000 | 59,156 | 2.89% | 1,659 |
| TOTAL | \$11,394,855 | \$12,418,814 | \$9,979,322 | \$13,547,002 | 9.08% | \$1,128,188 |

Surplus/Deficit - Capital projects funding

0

\$0



2001 Budget

| Account | Account | 2000 Budget | 2001 Budget | 2001 Actual | 2001 Budget | % Change | Difference | |
|---------------------------|---------------------------------|-----------------|--------------------|--------------------|--------------------|---------------------|-----------------|--------------------|
| TAXATION | | | | | | | | |
| 01-00-00-111 | RESIDENTIAL PROPERTY TAXES | | | | \$743,094 | | | |
| 01-00-00-112 | COMMERCIAL PROPERTY TAXES | | 8,940,082 | | 236,956 | | | |
| 01-00-00-113 | INDUSTRIAL PROPERTY TAXES | | | | 1,384,651 | | | |
| 01-00-00-114 | FARMLAND PROPERTY TAXES | | | | 634,740 | | | |
| 01-00-00-115 | MACHINERY & EQUIPMENT TAXES | | | | 2,259,304 | | | |
| 01-00-00-191 | ELECTRIC, PIPELINE, LINEAR, | | | | 5,917,123 | | | |
| 01-00-00-231 | FEDERAL GOV'T GRANTS IN LIEU | | | | 9,114 | | | |
| 01-00-00-241 | PROVINCIAL GOV'T GRANTS IN LIEU | | | | 25,120 | | | |
| | Total Taxation | | \$8,940,082 | \$9,608,370 | \$9,631,643 | \$11,210,102 | 16.67% | \$1,601,732 |
| ADMINISTRATION | | | | | | | | |
| 01-12-20-420 | SALES OF GOODS & SERVICES | | \$49,310 | \$46,500 | \$38,187 | \$12,500 | -73.12% | -\$34,000 |
| 01-12-30-510 | PENALTIES & COSTS ON TAXES | \$80,000 | 116,247 | 100,000 | 90,590 | 100,000 | 0.00% | \$0 |
| 01-12-40-511 | PENALTIES ON A/R & UTILITIES | \$1,500 | 4,629 | 1,500 | 147 | 3,000 | 100.00% | 1,500 |
| 01-12-30-550 | INTEREST REVENUE | | 339,232 | 340,000 | 357,481 | 242,500 | -28.68% | -97,500 |
| 01-12-30-592 | OIL WELL DRILLING | \$12,000 | 26,937 | 60,000 | 67,562 | 65,000 | 8.33% | 5,000 |
| 01-12-20-597 | OTHER REVENUE | \$10,250 | 3,372 | 103,050 | 13,384 | 5,000 | -95.15% | -98,050 |
| 01-12-30-840 | PROVINCIAL GRANT | | 14,602 | 11,074 | 11,401 | 11,700 | 5.65% | 626 |
| | Total Administration | \$34,824 | \$554,329 | \$662,124 | \$578,752 | \$439,700 | -33.59% | -\$222,424 |
| FIRE PROTECTION | | | | | | | | |
| 01-23-30-420 | SALES OF GOODS & SERVICES | | | | | | | |
| 01-23-30-597 | OTHER REVENUE | | \$7,500 | \$5,000 | | | -100.00% | -\$5,000 |
| 01-23-30-840 | PROVINCIAL GRANTS | | | | \$20,900 | | | 0 |
| | Total Fire Protection | \$5,000 | \$7,500 | \$5,000 | \$20,900 | | -100.00% | -\$5,000 |
| AMBULANCE SERVICES | | | | | | | | |
| 01-25-30-420 | SALES OF GOODS & SERVICES | | | | | | | \$0 |
| 01-25-30-597 | OTHER REVENUE | | | \$10,000 | \$24,988 | | -100.00% | -10,000 |

| Account Number | Account | 2000 | 2001 | 2002 | 2003 | % Change 2000 | Difference 2000 | |
|--|------------------------------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 01-25-30-840 | PROVINCIAL GRANTS | | \$10,925 | | | 0.00% | 0 | |
| | Total Ambulance Services | \$10,000 | \$10,925 | \$10,000 | \$24,988 | -100.00% | -\$10,000 | |
| ENFORCEMENT | | | | | | | | |
| 01-26-30-420 | SALES OF GOODS & SERVICES | | | | | | | |
| 01-26-30-520 | LICENCES & PERMITS | | \$186 | \$0 | \$150 | \$1,000 | 100.00% | \$1,000 |
| 01-26-30-530 | FINES | | 36,053 | 83,400 | 75,456 | 70,000 | -16.07% | -13,400 |
| | Total Enforcement | \$75,350 | \$36,239 | \$83,400 | \$75,606 | \$71,000 | -14.87% | -\$12,400 |
| TRANSPORTATION - ROADS | | | | | | | | |
| 01-32-20-420 | SALES OF GOODS & SERVICES | | \$72,238 | \$58,600 | \$37,230 | \$44,800 | -23.55% | -\$13,800 |
| 01-32-20-597 | OTHER REVENUE | | 1,271 | | 5,458 | | | 0 |
| 01-32-20-840 | PROVINCIAL GRANTS | | 348,527 | 359,624 | 92,625 | 340,000 | -5.46% | -19,624 |
| | Total Transportation-Roads | \$13,600 | \$422,036 | \$418,224 | \$135,313 | \$384,800 | -7.99% | -\$33,424 |
| TRANSPORTATION - AIR | | | | | | | | |
| 01-33-30-420 | SALES OF GOODS & SERVICES | | | | | \$28,000 | 100.00% | \$28,000 |
| 01-33-30-597 | OTHER REVENUE | | \$21,307 | \$28,000 | \$8,000 | | -100.00% | -28,000 |
| 01-33-30-840 | PROVINCIAL GRANTS | | | | | | | 0 |
| | Total Transportation-Air | \$33,000 | \$21,307 | \$28,000 | \$8,000 | \$28,000 | 0.00% | \$0 |
| WATER SUPPLY & DISTRIBUTION | | | | | | | | |
| 01-41-30-124 | WATER FRONTAGE | | \$83,662 | \$85,676 | \$85,196 | \$80,000 | -6.62% | -\$5,676 |
| 01-41-30-420 | SALES OF GOODS & SERVICES | | | | | 10,000 | 100.00% | 10,000 |
| 01-41-30-421 | SALE OF WATER -METERED | | 183,628 | 220,000 | 199,181 | 164,800 | -25.09% | -55,200 |
| 01-41-40-421 | SALE OF WATER -METERED | | 293,483 | 320,000 | 317,012 | 268,000 | -16.25% | -52,000 |
| 01-41-50-421 | SALE OF WATER -METERED | | 122,964 | 137,000 | 115,104 | 76,900 | -43.87% | -60,100 |
| 01-41-30-422 | SALE OF WATER-BULK | | 41,532 | 46,995 | 34,335 | 76,500 | 62.78% | 29,505 |
| 01-41-40-422 | SALE OF WATER-BULK | | 83,943 | 62,660 | 57,886 | 102,000 | 62.78% | 39,340 |
| 01-41-50-422 | SALE OF WATER-BULK | | 0 | 18,745 | 2,815 | 30,600 | 63.24% | 11,855 |
| 01-41-30-511 | PENALITES ON AR & UTILITIES | | 19,386 | 15,000 | 20,931 | 18,000 | 20.00% | 3,000 |
| 01-41-30-521 | OFFSITE LEVY for WATER &/OR SEWAGE | | | | 10,050 | | | 0 |

| Account Number | Account | Actual | Budget | 2000 | 2001 | Change % | Difference |
|--|---|------------------|------------------|------------------|------------------|------------------|------------------------------------|
| 01-41-30-597 | OTHER REVENUE | 8,829 | 4,800 | 7,837 | | | |
| 01-41-30-840 | PROVINCIAL GRANTS | 2,848 | 2,247 | 1,018 | | | |
| | Total Water Supply & Distribution | \$878,423 | \$840,275 | \$913,123 | \$851,365 | \$826,800 | -9.45% -\$86,323 |
| SEWER TREATMENT & DISTRIBUTION | | | | | | | |
| 01-42-30-124 | SEWER FRONTAGE | \$71,375 | \$70,445 | \$72,037 | \$65,000 | -7.73% | -\$5,445 |
| 01-42-30-421 | SALES OF GOODS & SERVICES | 68,625 | 74,000 | 67,306 | 69,100 | -6.62% | -4,900 |
| 01-42-40-421 | SALES OF GOODS & SERVICES | 105,228 | 120,000 | 102,979 | 112,400 | -6.33% | -7,600 |
| 01-42-50-421 | SALES OF GOODS & SERVICES | 35,297 | 40,000 | 32,792 | 32,300 | -19.25% | -7,700 |
| 01-42-30-597 | OTHER REVENUE | 2,036 | 1,250 | 5,032 | | | |
| 01-42-30-840 | PROVINCIAL GRANT | 127 | 127 | | | | |
| | Total Sewer Treatment and Distribution | \$322,984 | \$282,688 | \$305,822 | \$280,146 | \$278,800 | -8.84% -\$27,022 |
| FAMILY & COMMUNITY SUPPORT SERVICES | | | | | | | |
| 01-51-00-597 | OTHER REVENUE | | \$33,000 | | | | |
| 01-51-00-840 | PROVINCIAL GRANTS | 134,748 | 110,501 | 111,416 | 127,000 | 14.93% | 16,499 |
| | Total Family & Community Support Servi | \$110,501 | \$134,748 | \$143,501 | \$111,416 | \$127,000 | -11.50% -\$16,501 |
| PLANNING & DEVELOPMENT | | | | | | | |
| 01-61-30-420 | SALES OF GOODS & SERVICES | | \$1,900 | \$600 | \$500 | -73.68% | -\$1,400 |
| 01-61-30-520 | LICENCES & PERMITS | 19,998 | 8,000 | 16,119 | 12,000 | 50.00% | 4,000 |
| 01-61-30-526 | SAFETY CODE PERMITS | 60,142 | 115,000 | 235,632 | 84,000 | -26.96% | -31,000 |
| 01-61-30-531 | SAFETY CODE COUNCIL | 1,816 | 1,000 | 2,982 | 1,000 | 0.00% | 0 |
| 01-61-30-560 | RENTAL & LEASE REVENUE | | | | 7,200 | 100.00% | 7,200 |
| | Total Planning & Development | \$12,875 | \$81,956 | \$125,900 | \$255,333 | \$104,700 | -16.84% -\$21,200 |
| AGRICULTURAL SERVICES | | | | | | | |
| 01-63-20-420 | SALES OF GOODS & SERVICES | \$1,030 | \$2,000 | \$1,373 | \$2,300 | 15.00% | \$300 |
| 01-63-20-560 | RENTAL & LEASE REVENUE | 7,260 | 5,000 | | 6,000 | 20.00% | 1,000 |
| 01-63-30-597 | OTHER REVENUE | | 500 | 400 | | | |
| 01-63-20-840 | PROVINCIAL GRANTS | 40,575 | 66,250 | 44,875 | 66,000 | -0.38% | -250 |
| | Total Agricultural Services | \$35,250 | \$48,865 | \$73,750 | \$46,648 | \$74,300 | 0.75% \$550 |
| VETERINARIAN SERVICES | | | | | | | |

| Account Number | Account Name | 2000 | 2001 | 2000 | 2001 | % change | Difference |
|---|---------------------------------|--------------|--------------|--------------|--------------|----------|-------------|
| | | Budget | Budget | 2000 | 2001 | 2000 | 2000 |
| 01-64-30-560 | RENTAL & LEASE REVENUE | | | \$1,950 | \$1,800 | | |
| | Total Veterinarian Services | \$1,800 | \$1,800 | \$1,950 | \$1,800 | 0.00% | \$0 |
| SUBDIVISION LAND & DEVELOPMENT | | | | | | | |
| 01-66-20-424 | SALE OF LAND | | | \$29,949 | | 0.00% | \$0 |
| 01-66-20-560 | RENTAL & LEASE REVENUE | | | 17,543 | 20,800 | -100.00% | -20,800 |
| | Total Subdivision & Development | \$20,800 | \$20,800 | \$47,492 | \$12,019 | -100.00% | -\$20,800 |
| PARKS & CAMPGROUNDS | | | | | | | |
| 01-72-20-420 | SALES OF GOODS & SERVICES | | | \$7,994 | \$11,000 | | |
| | | | | | \$660 | -100.00% | -\$11,000 |
| 01-72-00-597 | OTHER REVENUE | | | | \$1,552 | 0.00% | 0 |
| 01-72-00-840 | PROVINCIAL GRANTS | | | \$8,000 | \$8,000 | -100.00% | -8,000 |
| | Total Parks & Campgrounds | \$38,400 | \$19,000 | \$15,994 | \$2,212 | -100.00% | -19,000 |
| TOTAL REVENUE | | \$17,989,410 | \$12,418,814 | \$11,446,386 | \$12,035,991 | 9.08% | \$1,128,188 |
| COUNCIL | | | | | | | |
| 02-11-30-110 | ADMINISTRATIVE WAGES | \$739 | \$780 | \$854 | \$956 | | |
| | | | | | \$0 | -100.00% | -\$780 |
| 02-11-30-131 | BENEFITS | 162 | 176 | 939 | 2,137 | | |
| | | | | | 0 | -100.00% | -176 |
| 02-11-30-151 | HONORARIA | 90,000 | 150,000 | 70,065 | 120,750 | 7.00% | 10,500 |
| 02-11-30-211 | TRAVEL & SUBSISTENCE | 40,000 | 50,000 | 87,031 | 37,315 | 43.40% | 21,700 |
| 02-11-30-214 | MEMBERSHIP/CONFERENCE FEES | 7,500 | 7,500 | 2,238 | 3,228 | -56.00% | -4,200 |
| 02-11-30-217 | TELEPHONE | 1,000 | 1,000 | 7,789 | 3,882 | 140.00% | 1,400 |
| 02-11-30-221 | ADVERTISING | 2,500 | 2,500 | 1,522 | 9,826 | 424.00% | 10,600 |
| 02-11-30-259 | PROFESSIONAL SERVICES | 70,000 | 5,000 | 54,452 | 500 | -100.00% | -5,000 |
| 02-11-30-262 | BUILDING RENTAL | 400 | 400 | 5,503 | 2,800 | 0.00% | 0 |
| 02-11-30-274 | INSURANCE | 1,546 | 1,520 | 2,332 | 1,930 | 31.58% | 480 |
| 02-11-30-290 | ELECTION COSTS | 3,000 | 0 | 1,936 | 0 | 100.00% | 5,000 |
| 02-11-30-511 | GOODS & SERVICES | 400 | 3,500 | 5,425 | 3,457 | 0.00% | 0 |
| | Total Council | \$217,247 | \$222,376 | \$240,086 | \$186,781 | 17.77% | \$39,524 |
| ADMINISTRATION | | | | | | | |

| Account Number | Account Name | 2000 Budget | 2001 Actual | 2001 Budget | 2001 YTD | 2001 Budget | % Change | Difference |
|----------------|-------------------------------|-------------|-------------|-------------|-----------|-------------|----------|------------|
| | | 2000 | 2001 | 2001 | 2001 | 2001 | 2000 | 2001 2000 |
| 02-12-20-110 | WAGES & SALARIES | \$406,242 | \$401,515 | \$486,897 | \$409,016 | \$513,700 | 5.50% | \$26,803 |
| 02-12-20-132 | BENEFITS | 55,273 | 40,160 | 63,859 | 51,770 | 69,189 | 8.35% | 5,330 |
| 02-12-20-136 | WORKERS COMPENSATION | 3,851 | 3,521 | 3,689 | 7,990 | 5,600 | 51.80% | 1,911 |
| 02-12-30-142 | RECRUITING | | 0 | 0 | 30,170 | 10,000 | 100.00% | 10,000 |
| 02-12-20-211 | TRAVEL & SUBSISTENCE | 45,000 | 61,876 | 80,700 | 71,394 | 53,200 | -34.08% | -27,500 |
| 02-12-30-214 | MEMBERSHIP/CONFERENCE FEES | 15,000 | 6,441 | 4,500 | 15,059 | 18,000 | 300.00% | 13,500 |
| 02-12-20-215 | FREIGHT | | | 0 | | 3,000 | 100.00% | 3,000 |
| 02-12-20-216 | POSTAGE | 15,250 | 7,579 | 10,250 | 19,599 | 15,000 | 46.34% | 4,750 |
| 02-12-20-217 | TELEPHONE | 40,000 | 51,202 | 38,500 | 48,826 | 50,000 | 29.87% | 11,500 |
| 02-12-20-221 | ADVERTISING | 7,600 | 12,854 | 7,600 | 8,412 | 7,600 | 0.00% | 0 |
| 02-12-30-223 | SUBSCRIPTIONS & PUBLICATIONS | 5,650 | 4,183 | 5,650 | 2,271 | 2,000 | -64.60% | -3,650 |
| 02-12-30-231 | AUDIT/ACCOUNTING | 42,000 | 25,565 | 37,500 | 38,353 | 42,500 | 13.33% | 5,000 |
| 02-12-30-232 | LEGAL | 20,000 | 14,521 | 15,000 | 21,758 | 15,000 | 0.00% | 0 |
| 02-12-30-235 | PROFESSIONAL FEES | 58,000 | 82,746 | 60,000 | 62,205 | 62,000 | 3.33% | 2,000 |
| 02-12-20-239 | TRAINING & EDUCATION | 18,675 | 25,673 | 28,750 | 21,935 | 24,500 | -14.78% | -4,250 |
| 02-12-30-242 | COMPUTER PROGRAMING/DATA PRC | 32,000 | 28,159 | 32,000 | 35,706 | 44,000 | 37.50% | 12,000 |
| 02-12-20-252 | BUILDING REPAIRS & MAINENANCE | 18,000 | 10,577 | 24,400 | 15,636 | 19,000 | -22.13% | -5,400 |
| 02-12-20-253 | EQUIPMENT REPAIR | 3,500 | 1,253 | 8,200 | 6,882 | 6,000 | -26.83% | -2,200 |
| 02-12-30-255 | VEHICLE REPAIR | 2,500 | 0 | 2,500 | 0 | 1,000 | -60.00% | -1,500 |
| 02-12-20-262 | BUILDING RENTAL & LAND RENTAL | 5,400 | 5,754 | 0 | 0 | 0 | 0.00% | 0 |
| 02-12-20-263 | MACHINE & EQUIPMENT RENTAL | 40,000 | 49,411 | 35,000 | 34,495 | 63,200 | 80.57% | 28,200 |
| 02-12-20-266 | MOBILE COMM EQUIPMENT RENTAL | 1,500 | 2,672 | 1,500 | 2,821 | 0 | -100.00% | -1,500 |
| 02-12-30-271 | LICENSES & PERMITS | 0 | 52 | 0 | 2,795 | 0 | -100.00% | 0 |
| 02-12-30-272 | DAMAGE CLAIMS | 2,771 | 0 | 0 | 0 | 1,000 | 100.00% | 1,000 |
| 02-12-30-274 | INSURANCE | 4,194 | 34,415 | 27,701 | 29,871 | 28,000 | 1.08% | 299 |
| 02-12-30-290 | ELECTION COSTS | | 1,936 | 3,000 | 0 | 0 | -100.00% | -3,000 |
| 02-12-30-342 | ASSESSOR FEES | | 157,237 | 140,000 | 163,909 | 160,000 | 14.29% | 20,000 |
| 02-12-20-511 | GOODS & SUPPLIES | 36,500 | 43,658 | 42,691 | 56,572 | 56,000 | 31.18% | 13,309 |
| 02-12-20-521 | FUEL/OIL | 1,500 | 222 | 5,000 | 4,908 | 8,700 | 74.00% | 3,700 |
| 02-12-20-543 | NATURAL GAS | 11,920 | 3,504 | 4,000 | 3,366 | 7,100 | 77.50% | 3,100 |
| 02-12-20-544 | ELECTRIC POWER | 9,360 | 6,305 | 6,500 | 5,676 | 9,300 | 43.08% | 2,800 |
| 02-12-30-710 | GRANTS TO OTHER GOV'T | | 400,000 | 400,000 | 400,000 | 400,000 | 0.00% | |
| 02-12-30-762 | CONTRIBUTED TO CAPITAL | | 46,100 | 65,000 | 0 | 200,500 | 208.46% | 135,500 |
| 02-12-30-810 | INTEREST AND SERVICE CHARGES | | 11,680 | 4,500 | 1,759 | 5,000 | 11.11% | 500 |

| Account Number | Account Name | 2000 | 2001 | 2000 | 2001 | Change | Difference | |
|------------------------|-------------------------------------|--------------|--------------------|--------------------|--------------------|--------------------|---------------|------------------|
| | | 2000 | 2001 | 2000 | 2001 | 2000 | 2000 | |
| 02-12-30-921 | BAD DEBT EXPENSE | 11,319 | 65,000 | 15,141 | 5,000 | -92.31% | -60,000 | |
| 02-12-30-922 | TAX CANCELLATION DUE TO ASSESSMENT | 49,701 | 0 | 101,717 | 60,000 | 100.00% | 60,000 | |
| | Total Administration | ##### | \$1,601,791 | \$1,709,887 | \$1,690,012 | \$1,965,089 | 14.93% | \$255,202 |
| FIRE PROTECTION | | | | | | | | |
| 02-23-30-110 | WAGES & SALARIES | \$44,437 | \$46,877 | \$41,187 | \$36,500 | -22.14% | -\$10,377 | |
| 02-23-30-132 | BENEFITS | 5,486 | 5,112 | 5,923 | 4,400 | -13.93% | -712 | |
| 02-23-30-136 | WCB CONTRIBUTIONS | 414 | 301 | 350 | 300 | -0.33% | -1 | |
| 02-23-30-151 | HONORARIA | 5,600 | 66,000 | 52,198 | 62,400 | -5.45% | -3,600 | |
| 02-23-30-211 | TRAVEL & SUBSISTANCE | 14,439 | 14,000 | 11,143 | 9,500 | -32.14% | -4,500 | |
| 02-23-30-211 | MEMBERSHIP/CONFERENCE FEES | 560 | 1,700 | 784 | 1,450 | -14.71% | -250 | |
| 02-23-30-215 | FREIGHT | | | | 2,000 | 100.00% | 2,000 | |
| 02-23-30-216 | POSTAGE | 71 | 200 | 76 | 0 | -100.00% | -200 | |
| 02-23-30-217 | TELEPHONE | 17,674 | 24,900 | 11,079 | 16,300 | -34.54% | -8,600 | |
| 02-23-30-221 | ADVERTISING | 434 | 800 | 144 | | -100.00% | -800 | |
| 02-23-30-223 | SUBSCRITPTIONS & PUBLICATIONS | 6,223 | 500 | 1,045 | 0 | -100.00% | | |
| 02-23-30-232 | LEGAL | | | | 5,000 | 100.00% | 5,000 | |
| 02-23-30-235 | PROFESSIONAL FEES | 88,784 | 32,000 | 41,839 | 23,000 | -28.13% | -9,000 | |
| 02-23-30-239 | TRAINING & EDUCATION | 35,120 | 47,000 | 12,501 | 44,700 | -4.89% | -2,300 | |
| 02-23-30-252 | BUILDING REPAIRS & MAINTENANCE | 3,412 | 5,000 | 3,113 | 14,000 | 180.00% | 9,000 | |
| 02-23-30-253 | EQUIPMENT REPAIR | 407 | 3,000 | 1,150 | 31,100 | 936.67% | 28,100 | |
| 02-23-30-255 | VEHICLE REPAIR | 7,345 | 12,000 | 5,385 | 12,500 | 4.17% | 500 | |
| 02-23-30-262 | BUILDING & LAND RENTAL | 85 | 0 | | 0 | 0.00% | 0 | |
| 02-23-30-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | 401 | 0 | | 9,300 | 100.00% | 9,300 | |
| 02-23-30-266 | COMMUNICATIONS | 40,266 | 17,500 | 14,365 | 28,200 | 61.14% | 10,700 | |
| 02-23-30-271 | LICENSES & PERMITS | 15 | 200 | | 0 | -100.00% | -200 | |
| 02-23-30-274 | INSURANCE | 11,668 | 9,236 | 12,743 | 10,300 | 11.52% | 1,064 | |
| 02-23-30-511 | GOODS & SUPPLIES | 87,758 | 77,500 | 51,933 | 57,000 | -26.45% | -20,500 | |
| 02-23-30-521 | FUEL & OIL | 2,442 | 13,500 | 2,396 | 12,500 | -7.41% | -1,000 | |
| 02-23-30-531 | CHEMICALS/SALT | 1,158 | 3,250 | 1,312 | 6,600 | 103.08% | 3,350 | |
| 02-23-30-543 | NATURAL GAS | 6,380 | 7,000 | 6,406 | 12,400 | 77.14% | 5,400 | |
| 02-23-30-544 | ELECTRICAL POWER | 7,011 | 8,500 | 10,340 | 17,000 | 100.00% | 8,500 | |
| 02-23-30-735 | GRANTS TO OTHER ORGANIZATIONS | 20,000 | 20,000 | 20,000 | 60,647 | 203.24% | 40,647 | |
| 02-23-00-762 | CONTRIBUTED TO CAPITAL | 32,500 | 49,800 | | 133,200 | 167.47% | 83,400 | |

| Account Number | Account Name | 2000 | 2001 | 2001 | 2001 | Change | Difference |
|-----------------------------|-------------------------------------|-----------|-----------|-----------|-----------|-----------|------------|
| | | 2000 | 2001 | 2001 | 2001 | 2000 | 2001 |
| | | | Budget | Actual | Budget | % | 2000 |
| 02-23-00764 | CONTRIBUTION TO RESERVE | | 88,800 | | 150,000 | 68.92% | 61,200 |
| | Total Fire Protection | \$521,287 | \$440,090 | \$554,676 | \$307,412 | \$760,297 | 37.07% |
| AMBULANCE SERVICES | | | | | | | |
| 02-25-30-110 | WAGES & SALARIES | | \$16,070 | \$24,925 | \$22,055 | \$18,300 | -26.58% |
| 02-25-30-132 | BENEFITS | | 1,326 | 4,820 | 2,948 | 2,200 | -54.36% |
| 02-25-30-136 | WCB CONTRIBUTIONS | | 150 | 285 | 159 | 200 | -29.82% |
| 02-25-30-151 | HONORARIA | | | | | 28,470 | 100.00% |
| 02-25-30-211 | TRAVEL & SUBSISTANCE | | 2,866 | 3,500 | 1,694 | 5,000 | 42.86% |
| 02-25-30-214 | MEMBERSHIP/CONFERENCE FEES | | 900 | 1,000 | 1,235 | 1,000 | 0.00% |
| 02-25-30-217 | TELEPHONE | | 4,119 | 1,200 | 4,337 | | -100.00% |
| 02-25-30-221 | ADVERTISING | | | 500 | 0 | | -100.00% |
| 02-25-30-223 | SUBSCRIPTIONS & PUBLICATIONS | | | 200 | 392 | | -100.00% |
| 02-25-30-235 | PROFESSIONAL FEES | | 93,290 | 156,000 | 81,496 | 394,200 | 152.69% |
| 02-25-30-239 | TRAINING & EDUCATION | | 9,943 | 12,500 | 24,004 | 12,000 | -4.00% |
| 02-25-30-252 | BUILDING REPAIRS & MAINTENANCE | | 4,258 | 3,000 | 0 | 6,000 | 100.00% |
| 02-25-30-255 | VEHICLE REPAIR | | | 1,000 | 6,303 | | -100.00% |
| 02-25-30-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | | | 2,000 | | | -100.00% |
| 02-25-30-266 | COMMUNICATIONS | | 3,206 | 5,000 | 6,732 | 6,350 | 27.00% |
| 02-25-30-274 | INSURANCE | 500 | 4,442 | 4,168 | 3,426 | 4,146 | -0.53% |
| 02-25-30-511 | GOODS & SUPPLIES | 108,500 | 7,058 | 7,000 | 535 | 9,000 | 28.57% |
| 02-25-30-521 | FUEL & OIL | 259 | 22 | 1,000 | 66 | | -100.00% |
| 02-25-30-531 | CHEMICALS/SALT | 500 | | 1,000 | | | -100.00% |
| 02-25-30-543 | NATURAL GAS | 500 | 1,324 | | 1,163 | 2,300 | 0.00% |
| 02-25-30-544 | ELECTRICAL POWER | | 6,551 | | 2,947 | 4,800 | 0.00% |
| 02-25-30-735 | GRANTS TO OTHER ORGANIZATIONS | | 101,500 | 104,500 | 99,500 | | -100.00% |
| 02-25-00-762 | CONTRIBUTED TO CAPITAL | | 35,000 | 30,000 | | | -100.00% |
| | Total Ambulance Services | \$307,828 | \$292,025 | \$363,598 | \$258,992 | \$493,966 | 35.85% |
| ENFORCEMENT SERVICES | | | | | | | |
| 02-26-20-110 | WAGES & SALARIES | | \$154,059 | \$178,992 | \$118,006 | \$91,300 | -48.99% |
| 02-26-20-132 | BENEFITS | | 13,278 | 25,565 | 17,809 | 13,700 | -46.41% |
| 02-26-20-136 | WCB CONTRIBUTIONS | | 1,221 | 1,786 | 1,327 | 1,100 | -38.41% |
| 02-26-30-211 | TRAVEL & SUBSISTANCE | | 8,638 | 10,900 | 4,351 | 4,000 | -63.30% |

| Account Number | Account Name | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | % change | difference |
|-------------------------------|-------------------------------------|------|------------------|------------------|------------------|------------------|------------------|----------------|------------------|
| | | | | | | | | 2000 | 2000 |
| 02-26-30-214 | MEMBERSHIP/CONFERENCE FEES | | 520 | 750 | 620 | 500 | | -33.33% | -250 |
| 02-26-30-217 | TELEPHONE | | 7,679 | 4,500 | 6,402 | 5,000 | | 11.11% | 500 |
| 02-26-20-221 | ADVERTISING | | 1,174 | 1,988 | 852 | 1,500 | | -24.55% | -488 |
| 02-26-30-223 | SUBSCRIPTIONS & PUBLICATIONS | | 122 | 300 | 113 | 500 | | 66.67% | 200 |
| 02-26-30-232 | LEGAL | | | 0 | | 2,100 | | 100.00% | 2,100 |
| 02-26-20-235 | PROFESSIONAL FEES | | | | | 0 | | 100.00% | 0 |
| 02-26-30-239 | TRAINING & EDUCATION | | 1,080 | 2,500 | 280 | 2,500 | | 0.00% | 0 |
| 02-26-40-252 | BUILDING REPAIRS & MAINTENANCE | | 3,529 | | | 500 | | 100.00% | 500 |
| 02-26-30-253 | EQUIPMENT REPAIR | | | | | 1,500 | | 100.00% | 1,500 |
| 02-26-30-255 | VEHICLE REPAIR | | | 4,500 | 1,139 | 5,000 | | 11.11% | 500 |
| 02-26-30-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | | | 50 | | | | -100.00% | -50 |
| 02-26-30-266 | COMMUNICATIONS | | 769 | | | 1,800 | | 100.00% | 1,800 |
| 02-26-30-265 | LICENSES & PERMITS | | 191 | 200 | 25 | | | -100.00% | -200 |
| 02-26-30-274 | INSURANCE | | 554 | 810 | 738 | 800 | | -1.23% | -10 |
| 02-26-30-511 | GOODS & SUPPLIES | | 8,740 | 8,500 | 6,876 | 8,100 | | -4.71% | -400 |
| 02-26-30-521 | FUEL & OIL | | 3,218 | 15,500 | 18,425 | 18,000 | | 16.13% | 2,500 |
| 02-26-20-710 | GRANTS TO LOCAL GOV'T | | | | | 17,000 | | 100.00% | 17,000 |
| 02-26-30-762 | CONTRIBUTED TO CAPITAL | | 22,000 | 15,000 | | 0 | | -100.00% | -15,000 |
| 02-26-30-821 | EQUIPMENT LEASE INTEREST | | 2,728 | 6,822 | 6,434 | 3,710 | | -45.62% | -3,112 |
| 02-26-30-822 | EQUIPMENT LEASE PRINCIPAL | | 14,372 | 44,477 | 36,315 | 47,590 | | 7.00% | 3,113 |
| | Total Enforcement Services | | \$252,101 | \$243,872 | \$323,140 | \$219,712 | \$226,200 | -30.00% | -\$96,940 |
| TRANSPORTATION - ROADS | | | | | | | | | |
| 02-32-20-110 | WAGES & SALARIES | | \$1,107,387 | \$1,183,423 | \$932,369 | \$1,082,951 | | -8.49% | -\$100,472 |
| 02-32-20-132 | BENEFITS | | 125,212 | 149,491 | 121,387 | 130,536 | | -12.68% | -18,955 |
| 02-32-20-136 | WCB CONTRIBUTIONS | | 10,287 | 11,410 | 9,571 | 13,400 | | 17.44% | 1,990 |
| 02-32-00-150 | ISOLATION COSTS | | | | | 14,400 | | 100.00% | 14,400 |
| 02-32-20-211 | TRAVEL & SUBSISTANCE | | 19,137 | 23,900 | 17,898 | 20,000 | | -16.32% | -3,900 |
| 02-32-30-214 | MEMBERSHIP/CONFERENCE FEES | | | 4,000 | 561 | 2,000 | | -50.00% | -2,000 |
| 02-32-20-215 | FREIGHT | | | | | 10,000 | | 100.00% | 10,000 |
| 02-32-20-217 | TELEPHONE | | 17,206 | 18,500 | 9,488 | 15,000 | | -18.92% | -3,500 |
| 02-32-20-221 | ADVERTISING | | 6,728 | 9,000 | 6,325 | 8,000 | | -11.11% | -1,000 |
| 02-32-00-223 | SUBSCRIPTIONS & PUBLICATIONS | | 242 | 500 | 202 | 500 | | 0.00% | 0 |
| 02-32-00-232 | LEGAL | | | | | 5,000 | | 100.00% | 5,000 |

| Account Number | Account Name | 2000 Actual | 2000 Budget | 2001 YTD | 2001 Budget | Change % 2000 | Difference 2000 | |
|-----------------------------|-------------------------------------|-------------|--------------------|--------------------|--------------------|--------------------|-----------------|-----------------|
| 02-32-20-233 | ENGINEERING CONSULTING | | 65,139 | 40,000 | 215,461 | 60,000 | 50.00% | 20,000 |
| 02-32-20-234 | GRAVEL HAULING | | | | | 528,000 | 100.00% | 528,000 |
| 02-32-20-235 | PROFESSIONAL FEES | | 1,252,017 | 1,236,021 | 588,347 | 359,900 | -70.88% | -876,121 |
| 02-32-20-239 | TRAINING & EDUCATION | | 4,166 | 16,250 | 3,778 | 6,000 | -63.08% | -10,250 |
| 02-32-20-251 | BRIDGE REPAIR & MAINTENANCE | | | | | 14,000 | 100.00% | 14,000 |
| 02-32-20-252 | BUILDING REPAIRS & MAINTENANCE | | 2,293 | 8,000 | 6,593 | 13,500 | 68.75% | 5,500 |
| 02-32-20-253 | EQUIPMENT REPAIR | | 350 | 9,075 | 3,588 | 66,000 | 627.27% | 56,925 |
| 02-32-20-255 | VEHICLE REPAIR | | 227 | 8,000 | 0 | 36,000 | 350.00% | 28,000 |
| 02-32-20-259 | STRUCTURAL R&M (ROADS) | | | 128,500 | 152,488 | 87,000 | -32.30% | -41,500 |
| 02-32-00-262 | BUILDING & LAND RENTAL | | 6,257 | 100 | 52 | | -100.00% | -100 |
| 02-32-20-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | | 170,114 | 162,500 | 273,518 | 94,000 | -42.15% | -68,500 |
| 02-32-20-266 | COMMUNICATIONS | | 15,307 | 16,000 | 6,640 | 10,000 | -37.50% | -6,000 |
| 02-32-20-271 | LICENSES & PERMITS | | 3,685 | 10,250 | 3,974 | 5,000 | -51.22% | -5,250 |
| 02-32-20-272 | DAMAGE CLAIMS | | 2,449 | 6,500 | 2,531 | 6,500 | 0.00% | 0 |
| 02-32-20-274 | INSURANCE | | 24,537 | 32,700 | 23,843 | 15,000 | -54.13% | -17,700 |
| 02-32-20-511 | GOODS & SUPPLIES | 13,300 | 316,800 | 415,862 | 362,907 | 191,500 | -53.95% | -224,362 |
| 02-32-20-521 | FUEL & OIL | 15,250 | 327,584 | 227,500 | 202,374 | 162,000 | -28.79% | -65,500 |
| 02-32-20-531 | CHEMICALS/SALT | 76,950 | 836,804 | 699,413 | 1,387,355 | 79,000 | -88.70% | -620,413 |
| 02-32-20-533 | GRADER BLADES | 0 | | | | 50,000 | 100.00% | 50,000 |
| 02-32-20-534 | GRAVEL | | | | | 726,300 | 100.00% | 726,300 |
| 02-32-20-543 | NATURAL GAS | | 5,697 | 8,100 | 4,235 | 8,500 | 4.94% | 400 |
| 02-32-20-544 | ELECTRICAL POWER | | 44,423 | 62,500 | 48,516 | 80,900 | 29.44% | 18,400 |
| 02-32-00-762 | CONTRIBUTED TO CAPITAL | 100 | 610,222 | 883,813 | | 379,000 | -57.12% | -504,813 |
| 02-32-00-764 | CONTRIBUTED TO RESERVE | | | | | 1,292,104 | 100.00% | 1,292,104 |
| 02-32-00-821 | EQUIPMENT LEASE INTEREST | | 19,950 | 19,418 | 10,195 | 6,952 | -64.20% | -12,466 |
| 02-32-00-822 | EQUIPMENT LEASE PRINCIPLE | | 100,502 | 169,260 | 68,616 | 71,859 | -57.55% | -97,401 |
| | Total Transportation-Roads | | \$5,094,722 | \$5,559,986 | \$4,462,812 | \$5,650,802 | 1.63% | \$90,816 |
| TRANSPORTATION - AIR | | | | | | | | |
| 02-33-20-110 | WAGES & SALARIES | | \$2,384 | \$11,687 | \$2,416 | \$6,500 | -44.38% | -\$5,187 |
| 02-33-20-132 | BENEFITS | | 330 | 1,569 | 245 | 700 | -55.39% | -869 |
| 02-33-20-136 | WCB CONTRIBUTIONS | | 22 | 110 | 17 | 100 | -9.09% | -10 |
| 02-33-20-211 | TRAVEL & SUBSISTANCE | | | 1,000 | | | -100.00% | -1,000 |
| 02-33-20-214 | MEMBERSHIP/CONFERENCE FEES | | | 500 | 360 | | -100.00% | -500 |

| Account Number | Account Name | 2000 | 2001 | 2000 | 2001 | Change at 2000 | Difference | |
|----------------|---|------------------|-----------------|-----------------|-----------------|------------------|---------------|-----------------|
| 02-33-20-217 | TELEPHONE | | 100 | | | -100.00% | -100 | |
| 02-33-20-235 | PROFESSIONAL FEES | | 15,500 | 4,858 | 6,000 | -61.29% | -9,500 | |
| 02-33-20-252 | EQUIPMENT REPAIR | | | | 3,000 | 100.00% | 3,000 | |
| 02-33-20-259 | STRUCTURE R&M (ROADS, SEWERS, WATERLINI | 28,700 | 3,200 | | 16,000 | 400.00% | 12,800 | |
| 02-33-20-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | 5,683 | 3,700 | 3,586 | 4,000 | 8.11% | 300 | |
| 02-33-20-274 | INSURANCE | 1,915 | 2,000 | 3,180 | 3,200 | 60.00% | 1,200 | |
| 02-33-20-511 | GOODS & SUPPLIES | 2,638 | 4,500 | 3,202 | 4,000 | -11.11% | -500 | |
| 02-33-20-531 | CHEMICALS/SALT | 5,613 | 3,500 | 2,961 | 7,200 | 105.71% | 3,700 | |
| 02-33-20-543 | NATURAL GAS | 2,401 | 2,000 | 2,344 | 4,800 | 140.00% | 2,800 | |
| 02-33-20-544 | ELECTRICAL POWER | 4,527 | 3,600 | 5,427 | 8,900 | 147.22% | 5,300 | |
| 02-33-20-710 | GRANTS TO LOCAL GOVERNMENTS | 39,583 | 40,500 | 33,000 | 42,400 | 4.69% | 1,900 | |
| 02-33-20-762 | CONTRIBUTED TO CAPITAL | | | | 55,000 | 100.00% | 55,000 | |
| | Total Transportation-Air | \$143,971 | \$93,796 | \$93,466 | \$61,596 | \$161,800 | 73.11% | \$68,334 |

WATER SUPPLY & DISTRIBUTION

| | | | | | | | |
|--------------|---|-----------|-----------|-----------|-----------|-----------|-----------|
| 02-41-30-110 | WAGES & SALARIES | \$277,973 | \$305,793 | \$234,807 | \$225,100 | -26.39% | -\$80,693 |
| 02-41-30-132 | BENEFITS | 31,992 | 46,370 | 33,372 | 31,300 | -32.50% | -15,070 |
| 02-41-30-136 | WCB CONTRIBUTIONS | 2,584 | 3,360 | 1,914 | 2,700 | -19.64% | -660 |
| 02-41-50-150 | ISOLATION COSTS | | | | 12,400 | 100.00% | 12,400 |
| 02-41-30-211 | TRAVEL & SUBSISTANCE | 20,489 | 24,400 | 24,750 | 22,000 | -9.84% | -2,400 |
| 02-41-30-214 | MEMBERSHIP/CONFERENCE FEES | 557 | 600 | 197 | 1,000 | 66.67% | 400 |
| 02-41-30-215 | FREIGHT | | | | 18,000 | 100.00% | 18,000 |
| 02-41-30-217 | TELEPHONE | 15,663 | 9,500 | 13,012 | 16,000 | 68.42% | 6,500 |
| 02-41-30-221 | ADVERTISING | 4,418 | 850 | 1,124 | 3,000 | 252.94% | 2,150 |
| 02-41-30-223 | SUBSCRIPTIONS & PUBLICATIONS | | | | 1,000 | 100.00% | 1,000 |
| 02-41-30-232 | LEGAL | | | | 2,000 | 100.00% | 2,000 |
| 02-41-30-233 | ENGINEERING CONSULTING | | | | 18,000 | 100.00% | 18,000 |
| 02-41-30-235 | PROFESSIONAL FEES | 45,817 | 38,500 | 48,083 | 32,500 | -15.58% | -6,000 |
| 02-41-30-239 | TRAINING & EDUCATION | 2,671 | 6,450 | 4,405 | 8,300 | 28.68% | 1,850 |
| 02-41-30-252 | BUILDING REPAIRS & MAINTENANCE | 35,196 | 7,900 | 5,791 | 21,400 | 170.89% | 13,500 |
| 02-41-30-253 | EQUIPMENT REPAIR | 2,021 | 13,300 | 2,945 | 29,500 | 121.80% | 16,200 |
| 02-41-30-255 | VEHICLE REPAIR | | | | 13,000 | 100.00% | 13,000 |
| 02-41-30-259 | STRUCTURE R&M (ROADS, SEWERS, WATERLINI | 1,761 | 300 | | 49,000 | 16233.33% | 48,700 |

| Account Number | Account Name | 2000 | 2001 | 2001 YTD | 2001 Budget | % change of 2000 | difference 2001-2000 | |
|--|--|--------------------|--------------------|--------------------|------------------|---------------------|-------------------------|-----------------|
| 02-41-30-262 | BUILDING & LAND RENTAL | 3,456 | | | | 100.00% | 0 | |
| 02-41-30-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | 6,508 | 4,500 | 3,504 | 6,300 | 40.00% | 1,800 | |
| 02-41-30-266 | COMMUNICATIONS | 5,058 | 6,800 | 2,446 | 6,900 | 1.47% | 100 | |
| 02-41-40-271 | LICENSES & PERMITS | 103 | 500 | 511 | 1,000 | 100.00% | 500 | |
| 02-41-30-272 | DAMAGE CLAIMS | | | | 6,000 | 100.00% | 6,000 | |
| 02-41-30-274 | INSURANCE | 6,512 | 6,091 | 4,439 | 8,300 | 36.27% | 2,209 | |
| 02-41-30-511 | GOODS & SUPPLIES | 39,541 | 60,000 | 38,067 | 88,800 | 48.00% | 28,800 | |
| 02-41-30-521 | FUEL & OIL | 2,024 | 2,700 | 14,061 | 30,000 | 1011.11% | 27,300 | |
| 02-41-30-531 | CHEMICALS/SALT | 87,747 | 88,000 | 79,810 | 85,000 | -3.41% | -3,000 | |
| 02-41-30-543 | NATURAL GAS | 16,228 | 18,500 | 19,611 | 36,500 | 97.30% | 18,000 | |
| 02-41-30-544 | ELECTRICAL POWER | 51,053 | 52,000 | 64,123 | 105,400 | 102.69% | 53,400 | |
| 02-41-30-762 | CONTRIBUTED TO CAPITAL | 259,000 | 229,450 | | 95,500 | -58.38% | -133,950 | |
| 02-41-30-831 | INTEREST - LONG TERM DEBT | 44,320 | 42,096 | 45,260 | 39,814 | -5.42% | -2,282 | |
| 02-41-30-832 | PRINCIPAL - LONG TERM DEBT | 46,909 | 51,924 | 51,841 | 57,288 | 10.33% | 5,364 | |
| 02-41-30-921 | BAD DEBT EXPENSE | | | | 7,000 | 100.00% | 7,000 | |
| | Total Water Supply & Distribution | \$1,041,287 | \$1,009,601 | \$1,019,884 | \$694,073 | \$1,080,002 | 5.89% | \$60,118 |
| SANITARY SEWER TREATMENT & DISTRIBUTION | | | | | | | | |
| 02-42-30-110 | WAGES & SALARIES | \$134,859 | \$83,840 | \$134,413 | \$151,800 | 81.06% | \$67,960 | |
| 02-42-30-132 | BENEFITS | 15,827 | 13,276 | 18,231 | 20,900 | 57.43% | 7,624 | |
| 02-42-30-136 | WCB CONTRIBUTIONS | 1,252 | 915 | 1,092 | 1,800 | 96.72% | 885 | |
| 02-42-30-211 | TRAVEL & SUBSISTANCE | | 1,250 | 328 | | -100.00% | -1,250 | |
| 02-42-30-217 | TELEPHONE | 1,952 | 1,050 | 810 | 1,200 | 14.29% | 150 | |
| 02-42-30-232 | LEGAL | | | | 2,000 | 100.00% | 2,000 | |
| 02-42-30-233 | ENGINEERING CONSULTING | 48 | | | 9,000 | 100.00% | 9,000 | |
| 02-42-30-235 | PROFESSIONAL FEES | 11,905 | | | 3,600 | 100.00% | 3,600 | |
| 02-42-30-239 | TRAINING & EDUCATION | | 3,900 | 0 | | -100.00% | -3,900 | |
| 02-42-30-252 | BUILDING REPAIRS & MAINTENANCE | 717 | | | 4,700 | 100.00% | 4,700 | |
| 02-42-30-253 | EQUIPMENT REPAIR | 4,169 | 12,500 | 5,597 | 12,000 | -4.00% | -500 | |
| 02-42-30-259 | STRUCTURE R&M (SEWERS, | | 13,000 | 4,130 | 22,000 | 69.23% | 9,000 | |
| 02-42-30-262 | BUILDING & LAND RENTAL | 168 | | | | 100.00% | 0 | |
| 02-42-30-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | 217 | 1,300 | 799 | 6,300 | 384.62% | 5,000 | |
| 02-42-30-272 | DAMAGE CLAIMS | | | | 6,000 | 100.00% | 6,000 | |
| 02-42-30-274 | INSURANCE | 1,307 | 1,295 | 9,300 | 3,150 | 143.24% | 1,855 | |

| Account Number | Account Name | 2000 | 2001 | 2000 | 2001 | Change % | Difference | |
|--|--|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|
| | | Actual | Budget | Actual | Budget | 2000 | 2001 | |
| 02-42-30-511 | GOODS & SUPPLIES | 11,535 | 36,300 | 11,875 | 38,700 | 6.61% | 2,400 | |
| 02-42-30-531 | CHEMICALS/SALT | 1,331 | 10,500 | 887 | 5,000 | -52.38% | -5,500 | |
| 02-42-30-543 | NATURAL GAS | 2,811 | 4,100 | 3,876 | 7,100 | 73.17% | 3,000 | |
| 02-42-30-544 | ELECTRICAL POWER | 11,498 | 15,500 | 10,627 | 17,400 | 12.26% | 1,900 | |
| 02-42-30-762 | CONTRIBUTED TO CAPITAL | 90,000 | 27,500 | | 65,500 | 138.18% | 38,000 | |
| 02-42-30-831 | INTEREST - LONG TERM DEBT | 45,368 | 42,478 | 43,881 | 39,268 | -7.56% | -3,210 | |
| 02-42-30-832 | PRINCIPAL - LONG TERM DEBT | 37,511 | 41,661 | 41,661 | 46,273 | 11.07% | 4,612 | |
| | Total Sewer Treatment and Distribution | \$351,467 | \$372,475 | \$310,365 | \$287,507 | \$463,691 | 49.40% | \$153,326 |
| GARBAGE COLLECTION & DISPOSAL | | | | | | | | |
| 02-43-30-110 | WAGES & SALARIES | \$4,303 | \$18,736 | \$7,576 | \$26,900 | 43.57% | \$8,164 | |
| 02-43-30-132 | BENEFITS | 513 | 3,015 | 918 | 3,200 | 6.14% | 185 | |
| 02-43-30-136 | WCB CONTRIBUTIONS | 40 | 159 | 52 | 1,100 | 591.82% | 941 | |
| 02-43-30-211 | TRAVEL & SUBSISTANCE | | 2,500 | 69 | | -100.00% | -2,500 | |
| 02-43-30-232 | LEGAL | | | | 2,000 | 100.00% | 2,000 | |
| 02-43-30-235 | PROFESSIONAL FEES | 304,663 | 315,000 | 280,564 | 410,000 | 30.16% | 95,000 | |
| 02-43-30-239 | TRAINING & EDUCATION | 1,158 | | | 6,500 | 100.00% | 6,500 | |
| 02-43-30-252 | BUILDING REPAIRS & MAINTENANCE | | | | 17,700 | 100.00% | 17,700 | |
| 02-43-30-253 | EQUIPMENT REPAIR | 2,026 | 2,000 | | 16,000 | 700.00% | 14,000 | |
| 02-43-30-271 | LICENSES & PERMITS | 308 | 350 | 153 | 1,000 | 185.71% | 650 | |
| 02-43-30-272 | DAMAGE CLAIMS | | | | 3,000 | 100.00% | 3,000 | |
| 02-43-30-511 | GOODS & SUPPLIES | 3,730 | 12,700 | 14,353 | 4,000 | -68.50% | -8,700 | |
| 02-43-30-544 | ELECTRICAL POWER | 2,161 | 2,500 | 3,019 | 5,000 | 100.00% | 2,500 | |
| 02-43-30-762 | CONTRIBUTED TO CAPITAL | 40,262 | 105,000 | | 21,500 | -79.52% | -83,500 | |
| | Total Garbage Collection & Disposal | \$348,152 | \$359,164 | \$461,960 | \$517,900 | 12.11% | \$55,940 | |
| COMMUNITY SERVICES | | | | | | | | |
| 02-51-00-110 | WAGES & SALARIES | | | | \$9,130 | 100.00% | \$9,130 | |
| 02-51-00-132 | BENEFITS | | | | 1,100 | 100.00% | 1,100 | |
| 02-51-00-136 | WCB | | | | 200 | 100.00% | 200 | |
| 02-51-00-211 | TRAVEL & SUBSISTANCE | | | | 1,000 | 100.00% | 1,000 | |
| 02-51-00-214 | MEMBERSHIP/CONFERENCE FEES | 12,604 | 7,605 | 7,980 | 300 | -96.06% | -7,305 | |
| 02-51-00-239 | TRAINING & EDUCATION | | | | 500 | 100.00% | 500 | |
| 02-51-00-511 | GOODS & SUPPLIES | | 25,112 | 6,222 | 1,000 | -96.02% | -24,112 | |

| Account Number | Account Name | 2000 | 2001 | 2000 | 2001 | % change 2000 | difference 2000 |
|-----------------------------------|---|------------------|------------------|------------------|------------------|------------------|--------------------|
| 02-51-00-710 | GRANTS TO LOCAL GOVERNMENTS | 10,500 | 163,750 | 162,200 | 22,906 | -86.01% | -140,844 |
| 02-51-00-735 | GRANTS TO OTHER ORGANIZATIONS | 207,711 | 59,700 | 42,550 | 239,850 | 301.76% | 180,150 |
| | Total Community Services | \$164,155 | \$230,815 | \$256,167 | \$218,952 | 7.74% | \$19,819 |
| PLANNING & DEVELOPMENT | | | | | | | |
| 02-61-30-110 | WAGES & SALARIES | \$76,835 | \$129,946 | \$110,235 | \$98,600 | -24.12% | -\$31,346 |
| 02-61-30-132 | BENEFITS | 10,152 | 15,736 | 12,632 | 13,600 | -13.57% | -2,136 |
| 02-61-00-136 | WCB CONTRIBUTIONS | 715 | 1,268 | 1,055 | 1,100 | -13.25% | -168 |
| 02-61-00-151 | HONORARIA | 900 | 500 | 1,000 | 2,200 | 340.00% | 1,700 |
| 02-61-30-211 | TRAVEL & SUBSISTANCE | 13,340 | 17,800 | 7,206 | 7,200 | -59.55% | -10,600 |
| 02-61-30-214 | MEMBERSHIP/CONFERENCE FEES | 225 | 1,500 | 290 | 1,500 | 0.00% | 0 |
| 02-61-30-217 | TELEPHONE | 2,939 | 4,250 | 1,322 | 2,500 | -41.18% | -1,750 |
| 02-61-30-221 | ADVERTISING | 18,405 | 16,000 | 20,201 | 20,000 | 25.00% | 4,000 |
| 02-61-30-223 | SUBSCRIPTIONS & PUBLICATIONS | 492 | 1,300 | 876 | 1,000 | -23.08% | -300 |
| 02-61-30-225 | PERMIT PRO/SAFETY CODE FEES | | 1,000 | 85,670 | 67,200 | 6620.00% | 66,200 |
| 02-61-30-232 | LEGAL | 12,555 | 11,000 | 5,787 | 10,000 | -9.09% | -1,000 |
| 02-61-30-235 | PROFESSIONAL FEES | 86,303 | 60,000 | 61,764 | 65,000 | 8.33% | 5,000 |
| 02-61-30-239 | TRAINING & EDUCATION | 2,771 | 2,700 | 2,682 | 5,500 | 103.70% | 2,800 |
| 02-61-30-255 | VEHICLE REPAIR | 4,581 | 11,500 | 0 | 2,000 | -82.61% | -9,500 |
| 02-61-30-266 | COMMUNICATIONS | 865 | | 31 | 1,500 | 100.00% | 1,500 |
| 02-61-30-274 | INSURANCE | 754 | 855 | 765 | 1,000 | 16.96% | 145 |
| 02-61-30-511 | GOODS & SUPPLIES | 7,337 | 3,400 | 6,619 | 7,000 | 105.88% | 3,600 |
| 02-61-30-521 | FUEL & OIL | 1,063 | 12,000 | 15,778 | 6,000 | -50.00% | -6,000 |
| 02-61-00-762 | CONTRIBUTED TO CAPITAL | 48,586 | | | | | |
| | Total Planning & Development | \$175,081 | \$288,818 | \$290,755 | \$333,913 | 7.62% | \$22,145 |
| AGRICULTURAL SERVICES | | | | | | | |
| 02-63-20-110 | WAGES & SALARIES | \$73,747 | \$149,233 | \$83,871 | \$89,600 | -39.96% | -\$59,633 |
| 02-63-20-132 | BENEFITS | 9,525 | 19,517 | 11,089 | 11,000 | -43.64% | -8,517 |
| 02-63-20-136 | WCB CONTRIBUTIONS | 687 | 1,463 | 709 | 1,100 | -24.81% | -363 |
| 02-63-20-151 | HONORARIA | 3,075 | 4,125 | 2,625 | 4,000 | -3.03% | -125 |
| 02-63-30-211 | TRAVEL & SUBSISTANCE | 9,061 | 9,500 | 6,014 | 10,500 | 10.53% | 1,000 |
| 02-63-30-214 | MEMBERSHIP/CONFERENCE FEES | 1,436 | 1,450 | 1,374 | 1,700 | 17.24% | 250 |
| 02-63-30-215 | FREIGHT | | | | 1,000 | 100.00% | 1,000 |

| Account Number | Account Name | 2000 Actual | 2000 Budget | 2001 YTD | 2001 Budget | % Change at 2000 | Difference at 2000 | |
|---|--|------------------|------------------|------------------|------------------|------------------|--------------------|------------------|
| 02-63-30-216 | POSTAGE | 5 | 300 | 101 | | -100.00% | -300 | |
| 02-63-30-217 | TELEPHONE | 577 | 700 | 241 | 700 | 0.00% | 0 | |
| 02-63-30-221 | ADVERTISING | 1,884 | 2,500 | 968 | 1,800 | -28.00% | -700 | |
| 02-63-30-223 | SUBSCRIPTIONS & PUBLICATIONS | 885 | 800 | 3,918 | 500 | -37.50% | -300 | |
| 02-63-30-233 | ENGINEERING CONSULTING | 95,919 | 15,000 | | 55,000 | 100.00% | 40,000 | |
| 02-63-30-239 | TRAINING & EDUCATION | 1,449 | 5,750 | 1,821 | 2,000 | -65.22% | -3,750 | |
| 02-63-30-253 | EQUIPMENT REPAIR | 13 | 100 | 994 | 2,000 | 1900.00% | 1,900 | |
| 02-63-30-255 | VEHICLE REPAIR | 230 | | | 5,000 | 100.00% | 5,000 | |
| 02-63-20-259 | STRUCTURE R&M (ROADS, SEWERS, WATERLINE) | 310 | 117,300 | 160,976 | 309,000 | 163.43% | 191,700 | |
| 02-63-30-262 | BUILDING & LAND RENTAL | | 400 | 260 | 400 | 0.00% | 0 | |
| 02-63-30-263 | VEHICLE & EQUIPMENT LEASE OR RENTAL | 443 | 700 | 182 | 400 | -42.86% | -300 | |
| 02-63-20-266 | COMMUNICATIONS | 189 | 500 | 494 | 600 | 20.00% | 100 | |
| 02-63-30-272 | DAMAGE CLAIMS | | | | 1,000 | 100.00% | 1,000 | |
| 02-63-30-274 | INSURANCE | 739 | 883 | 1,854 | 1,000 | 13.25% | 117 | |
| 02-63-20-511 | GOODS & SUPPLIES | 10,503 | 25,200 | 5,767 | 6,000 | -76.19% | -19,200 | |
| 02-63-20-521 | FUEL & OIL | | | 5,321 | 11,000 | 100.00% | 11,000 | |
| 02-63-20-531 | CHEMICALS/SALT | 21,022 | 25,000 | 20,255 | 25,000 | 0.00% | 0 | |
| 02-63-30-543 | NATURAL GAS | | 100 | | | -100.00% | -100 | |
| 02-63-30-544 | ELECTRICAL POWER | | 0 | | 0 | 0.00% | 0 | |
| 02-63-30-735 | GRANTS TO OTHER ORGANIZATIONS | 31,950 | 32,000 | 31,050 | 82,000 | 156.25% | 50,000 | |
| 02-63-30-762 | CONTRIBUTED TO CAPITAL | 107,586 | 182,625 | | 100,000 | -45.24% | -82,625 | |
| | Total Agricultural Services | \$344,490 | \$371,235 | \$595,146 | \$339,884 | \$722,300 | 21.37% | \$127,154 |
| VETERINARY SERVICES | | | | | | | | |
| 02-64-20-151 | HONORARIA | \$300 | \$1,125 | \$500 | \$1,000 | -11.11% | -\$125 | |
| 02-64-20-211 | TRAVEL & SUBSISTANCE | 823 | 200 | 172 | 400 | 100.00% | 200 | |
| 02-64-30-235 | PROFESSIONAL FEES | 2,006 | 1,800 | 1,454 | 57,500 | 3094.44% | 55,700 | |
| 02-64-30-543 | NATURAL GAS | | 500 | 385 | 900 | 80.00% | 400 | |
| 02-64-30-544 | ELECTRICAL POWER | 1,663 | 2,000 | 1,488 | 2,400 | 20.00% | 400 | |
| 02-64-30-238 | GRANTS TO OTHER ORGANIZATIONS | 48,650 | 55,800 | 55,800 | | -100.00% | -55,800 | |
| | Total Veterinarian Services | \$61,000 | \$53,442 | \$61,425 | \$59,799 | \$62,200 | 1.26% | \$775 |
| SUBDIVISION LAND & DEVELOPMENT | | | | | | | | |
| 02-66-00-221 | ADVERTISING | | 100 | 394 | 0 | -100.00% | -100 | |

| Account Number | Account Description | 2000 Budget | 2001 Budget | 2000 YTD | 2001 YTD | % change | difference | |
|--------------------------------|--|---------------------|---------------------|---------------------|--------------------|---------------------|-----------------|--------------------|
| 02-66-00-511 | GOODS & SUPPLIES | | 173 | | 400 | | | |
| 02-66-20-235 | PROFESSIONAL FEES | | 20,859 | | 1,400 | | 3,600 | |
| | Total Subdivision & Development | \$1,900 | \$21,032 | \$1,900 | \$5,000 | 163.16% | \$3,100 | |
| RECREATION BOARDS | | | | | | | | |
| 02-71-00-274 | INSURANCE | | \$16,662 | \$14,396 | \$7,519 | \$14,400 | 0.03% | \$4 |
| 02-71-00-735 | GRANTS TO OTHER ORGANIZATIONS | | 549,933 | 453,608 | 472,238 | 413,500 | -8.84% | -40,108 |
| 02-71-00-710 | GRANTS TO LOCAL GOV'TS | | | | | 99,913 | 100.00% | \$99,913 |
| 02-71-00-762 | CONTRIBUTION TO CAPITAL | | 18,000 | | | | | |
| | Total Recreation Boards: | \$560,773 | \$584,595 | \$468,004 | \$479,757 | \$527,813 | 12.78% | \$59,809 |
| PARKS & CAMPGROUNDS | | | | | | | | |
| 02-72-20-110 | WAGES & SALARIES | | | | | | | |
| 02-72-20-132 | BENEFITS | | | | | | | |
| 02-72-20-136 | WCB CONTRIBUTIONS | | | | | | | |
| 02-72-20-259 | STRUCTURE R&M | | | \$11,500 | \$12,459 | | -100.00% | -\$11,500 |
| 02-72-20-511 | GOODS & SUPPLIES | | 16,296 | 17,082 | 2,483 | | -100.00% | -17,082 |
| 02-72-00-762 | CONTRIBUTED TO CAPITAL | | 25,000 | 40,000 | | 0 | -100.00% | -40,000 |
| | Total Parks & Campgrounds | \$107,206 | \$41,296 | \$68,582 | \$14,942 | \$0 | -100.00% | -\$68,582 |
| LIBRARY | | | | | | | | |
| 02-74-00-235 | PROFESSIONAL FEES | | | \$1,500 | | | | |
| 02-74-00-710 | GRANTS TO OTHER GOV'T | | \$10,000 | 10,000 | 10,000 | \$7,156 | -28.44% | -\$2,844 |
| 02-74-00-735 | GRANTS TO OTHER ORGANIZATIONS | | 46,000 | 46,000 | 46,000 | \$52,000 | 13.04% | 6,000 |
| | Total Library | | \$56,000 | \$57,500 | \$56,000 | \$59,156 | 2.88% | \$1,656 |
| TOTAL EXPENSES | | \$17,989,404 | \$11,394,855 | \$12,418,817 | \$9,979,322 | \$13,547,002 | 9.08% | \$1,128,185 |



2001 Grants

| Name | Description | Budget Amount |
|-----------------------------------|-----------------------|-------------------------|
| 12 Administration | | |
| Rainbow Lake | Cost Sharing | \$400,000 |
| 23 Fire | | |
| Town of High Level | Cost Sharing | \$60,647 |
| 26 Enforcement Services | | |
| Town of High Level | Cost Sharing | \$17,000 |
| 33 Airport | Separate Cost Sharing | \$39,000 |
| 51 Community Services | | |
| Everett Williams | Buzzy Grant | \$2,600 |
| Fairview College Foundation | Science Fair | 500 |
| FV Board of Trade | Promotion | 15,000 |
| FV FCSS | Operating | 73,650 |
| Zama FCSS | Operating | 4,300 |
| FV Heritage Centre | Operating | 5,000 |
| FV Library - Children Festival | Grant | 500 |
| FV Seniors' Club | Operating | 2,500 |
| FV Seniors' Club | Capital | 15,000 |
| La Crete Chamber of Commerce | Tourism | 15,000 |
| La Crete Christian Fellowship | Maintenance Grant | 500 |
| La Crete FCSS | Operating | 79,800 |
| North Paddle River Cemetary | Maintenance Grant | 500 |
| Northwest Alberta Resource | Operating | 7,000 |
| School Scholarships | Bursary | 2,000 |
| St. Henry's RC Cemetary | Maintenance Grant | 500 |
| St. Luke's Anglican Cemetary | Maintenance Grant | 500 |
| HL Rural Hall Society | Operating | 5000 |
| Mighty Peace Fish & Game | Operating | 6000 |
| HL & District Chamber of Commerce | Operating | 4,000 |
| | Total | <u>\$239,850</u> |
| | | |
| Town of High Level | Cost Sharing | <u>\$22,906</u> |
| | | |
| 71 Recreation | | |
| FV Recreation Board | Operating | \$120,000 |
| FV Recreation Board | Various Capital | 30,000 |
| La Crete Recreation Board | Operating | 148,500 |
| La Crete Recreation Board | Capital | 30,000 |
| Zama Recreation Board | Operating | 55,000 |

Zama Recreation Board

Capital
Total

30,000
\$413,500

Town of High Level

Cost Sharing

\$99,913

74 Libraries

Fort Vermilion Library

Operating

\$20,000

La Crete Library

Operating

20,000

Zama Library

Operating

12,000

Total

\$52,000

Town of High Level

Cost Sharing

\$7,156

5 YEAR CAPITAL BUDGET

5 Year Capital Budget

| Ftn Dept. | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|-----------|-----------------------------|---------------------|---------------|-------------------|-------------------|------------------|------------------|------------------|
| 12 Admin | PC's and Peripherals | \$103,000 | 0 | \$ 31,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 |
| Bill | Portable PC | 60,000 | 0 | 30,000 | | | 30,000 | |
| | FIS Software/Implementation | 110,000 | 0 | 110,000 | | | | |
| | New Server for FIS | 25,000 | 0 | 25,000 | | | | |
| | NT Server (2) | 24,000 | 0 | | | 24,000 | | |
| | Furniture | 12,500 | 0 | 4,500 | 2,000 | 2,000 | 2,000 | 2,000 |
| | Building | 800,000 | 0 | | 800,000 | | | |
| | Records Management System | 50,000 | 0 | | 50,000 | | | |
| | Total | \$ 1,184,500 | \$ - | \$ 200,500 | \$ 870,000 | \$ 44,000 | \$ 50,000 | \$ 20,000 |

| Ftn Dept. | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|-----------|---------------------------------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 23 Fire | Mezzanine for Fort Vermilion Firehall | \$ 15,000 | - | | | \$ 15,000 | | |
| Paul | La Crete Fire Rescue Boat | 18,500 | - | 18,500 | | | | |
| | SCBA Cascade System in La Crete | 17,500 | - | | 17,500 | | | |
| | Hydraulic Combi-Tool - La Crete | 13,000 | - | 13,000 | | | | |
| | Hazmat Protective Suits for La Crete | 13,000 | - | 13,000 | | | | |
| | Breathing Apparatus - La Crete | 28,700 | 10,000 | 18,700 | | | | |
| | Regional Dispatching Equipment | 45,000 | - | 45,000 | | | | |
| | Concrete Pad - Firehall Addition | 25,000 | - | 25,000 | | | | |
| | Annual Reserve Addition | 750,000 | - | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| | Total | \$ 925,700 | \$ 10,000 | \$ 283,200 | \$ 167,500 | \$ 165,000 | \$ 150,000 | \$ 150,000 |

| Ftn Dept. | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|-----------|---------------------|------------------|------------------|-------------|-------------|-------------|-------------|-------------|
| 25 Amb. | Radio Communication | 13,500 | 13,500 | \$ - | | | | |
| Paul | Total | \$ 13,500 | \$ 13,500 | \$ - | \$ - | \$ - | \$ - | \$ - |

| Ftn Dept. | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|-----------|---------------------|------------------|---------------|-------------|-------------|-----------------|------------------|-----------------|
| 26 Enf | Radar Unit | \$ 8,500 | \$ - | \$ - | | \$ 4,000 | | \$ 4,500 |
| Shel | Set of Scales | 15,000 | 0 | | | | 15,000 | |
| | Total | \$ 23,500 | \$ - | \$ - | \$ - | \$ 4,000 | \$ 15,000 | \$ 4,500 |

5 YEAR CAPITAL BUDGET

| Ftn Dept. | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|-------------|---------------------------------|---------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 32 rd. tran | Fort Vermilion Shop | \$ 150,000 | | \$ 150,000 | | | | |
| Ivan | Fort Vermilion Cold Storage | 50,000 | 0 | 50,000 | | | | |
| | La Crete Salt Shed Roof | 15,000 | 0 | 15,000 | | | | |
| | GIS hardware/Software | 120,000 | 30,000 | 30,000 | 30,000 | 30,000 | | |
| | Gravel Exploration | 350,000 | 0 | 50,000 | 100,000 | 100,000 | 50,000 | 50,000 |
| | Parks & Playground Benches | 10,000 | 0 | 10,000 | | | | |
| | Hotsy Washers (2) | 14,000 | 0 | 14,000 | | | | |
| | Fort Vermilion Walking Trails | 100,000 | 0 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| | La Crete Walking Trails | 100,000 | 0 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| | Zama Walking Trails | 100,000 | 0 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| | Annual Vehicle & Equip Reserves | 2,427,500 | 0 | 485,500 | 485,500 | 485,500 | 485,500 | 485,500 |
| | Total | \$ 3,436,500 | \$ 30,000 | \$ 864,500 | \$ 675,500 | \$ 675,500 | \$ 595,500 | \$ 595,500 |

| Ftn Dept | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|----------|---------------------------------|------------------|---------------|------------------|-------------|-------------|-------------|-------------|
| 33 air | La Crete Airport Lights Upgrade | \$ 20,000 | | \$ 20,000 | | | | |
| Ivan | Zama Airport Lights | \$ 35,000 | | \$ 35,000 | | | | |
| | Total | \$ 55,000 | \$ - | \$ 55,000 | \$ - | \$ - | \$ - | \$ - |

| Ftn Dept | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|----------|---------------------------------|-------------------|---------------|------------------|------------------|------------------|-------------|-------------|
| 41 water | Pigging Water Mains - Zama | \$ 35,000 | \$ - | \$ 35,000 | | | | |
| Marco | Heated Truckfill Pad - La Crete | 48,000 | 0 | 48,000 | | | | |
| | Hydraulic Valve Exerciser | 12,500 | 0 | 12,500 | | | | |
| | Pigging Water Mains - La Crete | 40,000 | 0 | | 40,000 | | | |
| | Generator at Zama Well Station | 5,500 | 0 | | 5,500 | | | |
| | Water Meter Exchange | 25,000 | 0 | | 25,000 | | | |
| | Office Expansion - Zama WTP | 34,000 | 0 | | | 34,000 | | |
| | Pigging Water Mains - FV | 40,000 | 0 | | | 40,000 | | |
| | Total | \$ 240,000 | \$ - | \$ 95,500 | \$ 70,500 | \$ 74,000 | \$ - | \$ - |

5 YEAR CAPITAL BUDGET

| Ftn Dept | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|--|---|--------------------|------------------|---------------------|--------------------|--------------------|--------------------|--------------------|
| 42 sewer | 110 Volt Sewer Snake System - Zama | \$ 5,500 | 0 | \$ 5,500 | | | | |
| Marco | Miltronics System - FV | 7,500 | 0 | 7,500 | | | | |
| | Portable Breathing Apparatus - Zama | 7,500 | 0 | 7,500 | | | | |
| | Screenings Collection System - FV | 4,500 | 0 | 4,500 | | | | |
| | Piping Changeout - FV Lift Stn | 28,000 | 0 | 28,000 | | | | |
| | Zama Lift Station 2001 Work | 50,000 | 37,500 | 12,500 | | | | |
| | Total | \$ 103,000 | \$ 37,500 | \$ 65,500 | \$ - | \$ - | \$ - | \$ - |
| | | | | | | | | |
| Ftn Dept | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
| 43 Garb | Electrical for Buffalo Head Prairie WTS | \$ 3,500 | 0 | \$ 3,500 | | | | |
| Marco | Upgrade LC Waste Transfer Stn | 18,000 | 0 | 18,000 | | | | |
| | Total | \$ 21,500 | \$ - | \$ 21,500 | \$ - | \$ - | \$ - | \$ - |
| | | | | | | | | |
| Ftn Dept | Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
| 63 agri | Flood/Erosion Control Project | 100,000 | | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Chris | | | | | | | | |
| | Total | \$ 100,000 | \$ - | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Grand Total | | \$6,103,200 | \$91,000 | \$1,685,700 | \$1,883,500 | \$1,062,500 | \$910,500 | \$870,000 |
| SURPLUS/DEFICIT-CAPITAL PROJECT FUNDING | | | | 0 | 2,184,014 | 2,184,014 | 2,184,014 | 2,184,014 |
| BALANCE | | | | -\$1,685,700 | \$300,514 | \$1,121,514 | \$1,273,514 | \$1,314,014 |

Notes:

- 1 2001 surplus has been allocated to fund projects
- 2 Above projects excludes roads/vehicles/emergency services projects they have separate schedules

**VEHICLE/EQUIPMENT 5 YEAR CAPITAL
2001 Budget**

| Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|---------------------------------------|----------------------|----------------------|------------------|------------------|------------------|------------------|------------------|
| Vehicle | \$ 70,000 | \$ - | \$45,000 | | | | \$ 25,000 |
| Patrol Vehicle | 100,000 | 0 | | | 50,000 | 50,000 | |
| Grader Replacement Program | 900,000 | 0 | 300,000 | 150,000 | 300,000 | 150,000 | |
| One Ton Flat Deck 4X4 with plc Loader | 55,000 | 0 | | | | | 55,000 |
| | 85,000 | 0 | | 85,000 | | | |
| 4 Trucks @30,000 ea | 665,000 | 0 | 120,000 | 126,000 | 132,000 | 140,000 | 147,000 |
| Pull Type Pad Foot Packer | 30,000 | 0 | 30,000 | | | | |
| Minor small equipment | 120,000 | 0 | | 30,000 | 30,000 | 30,000 | 30,000 |
| Flail Mower on Boom for 75 hp | 12,000 | 0 | 12,000 | | | | |
| Trash Pump - La Crete | 6,500 | 0 | 6,500 | | | | |
| Tractors & Mowers | 250,000 | 0 | | 100,000 | 50,000 | | 100,000 |
| Hydrovac Unit for Utilities/Road | 80,000 | 0 | | | 80,000 | | |
| | \$2,373,500 | \$0 | \$513,500 | \$491,000 | \$642,000 | \$370,000 | \$357,000 |
| Opening Balance Reserve | | | 754,595 | 726,595 | 721,095 | 564,595 | 680,095 |
| Annual Contribution to Reserve | | | 485,500 | 485,500 | 485,500 | 485,500 | 485,500 |
| Less Annual Expenditures | | | 513,500 | 491,000 | 642,000 | 370,000 | 357,000 |
| Closing Balance Reserves | | | \$726,595 | \$721,095 | \$564,595 | \$680,095 | \$808,595 |

ROADS 5 YEAR CAPITAL PLAN

2001 Budget

| Project Description | Total Project | Other Funding | 2001 | 2002 | 2003 | 2004 | 2005 |
|-----------------------------------|----------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| FV River Road Asphalt Overlay | \$ 220,000 | \$ - | | \$ 220,000 | | | |
| Fort Vermilion Paving | 200,000 | 0 | | 200,000 | | | |
| LC 100A Road Paving | 171,800 | 0 | 171,800 | | | | |
| LC 108 Street Paving | 70,000 | 0 | 70,000 | | | | 150,000 |
| Field Access Roads - 6 miles/yr. | 300,000 | 0 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Shoulder Pulls - 20 miles/yr. | 3,200,000 | 0 | 440,000 | 440,000 | 440,000 | 440,000 | 440,000 |
| Local Road Regrading -6 miles/yr. | 1,950,000 | 0 | 390,000 | 390,000 | 390,000 | 390,000 | 390,000 |
| New Road Construction -4 miles/yr | 1,800,000 | 230,000 | 130,000 | 360,000 | 360,000 | 360,000 | 360,000 |
| Highway 88 Connector | 5,200,000 | 1,300,000 | | 750,000 | | | 550,000 |
| FV 45 Street Paving | 135,500 | 0 | 135,500 | | 0 | | |
| LC 100 Street | 1,500,000 | | | | 500,000 | 500,000 | 500,000 |
| Subdivisions W. of LC Co-op | 36,000 | | 36,000 | | | | |
| Total | \$14,783,300 | \$1,530,000 | \$1,433,300 | \$2,420,000 | \$1,750,000 | \$1,750,000 | \$2,450,000 |
| Opening Balance Reserve | | | 3,208,566 | 2,581,870 | 962,384 | 1,333,898 | 2,357,412 |
| Annual Contribution to Reserve | | | 806,604 | 300,514 | 1,121,514 | 1,273,514 | 1,314,014 |
| 5% Annual Assessment Increase | | | | 500,000 | 1,000,000 | 1,500,000 | 2,000,000 |
| Less Annual Expenditures | | | 1,433,300 | 2,420,000 | 1,750,000 | 1,750,000 | 2,450,000 |
| Closing Balance Reserves | | | \$2,581,870 | \$962,384 | \$1,333,898 | \$2,357,412 | \$3,221,426 |



2001 Capital Projects

2001 Capital Projects (Excludes 2000 Carry Forward Projects)

| Department | Total Project | Cost to MD | Operation | Grants | Reserves | Other | Details |
|-------------------------------------|------------------|------------------|------------------|-----------------|------------------|------------|------------|
| Administration | | | | | | | |
| PC's and Peripherals | \$31,000 | \$31,000 | \$31,000 | | | | |
| Portable PC | 30,000 | 30,000 | 30,000 | | | | |
| FIS Software/Implementation | 110,000 | 110,000 | 110,000 | | | | |
| New Server for FIS | 25,000 | 25,000 | 25,000 | | | | |
| Furniture | 4,500 | 4,500 | 4,500 | | | | |
| Total | \$200,500 | \$200,500 | \$200,500 | \$0 | \$0 | \$0 | \$0 |
| Fire Services | | | | | | | |
| La Crete Fire Rescue Boat | \$18,500 | \$18,500 | \$18,500 | | | | |
| Hydraulic Combi-Tool - La Crete | 13,000 | 13,000 | 13,000 | | | | |
| Hazmat Protective Suits | 13,000 | 13,000 | 13,000 | | | | |
| Breathing Apparatus - La Crete | 28,700 | 18,700 | 18,700 | 10,000 | | | |
| Regional Dispatching Equipment MRES | 45,000 | 45,000 | 45,000 | | | | |
| Concrete Pad - Firehall | 25,000 | 25,000 | 25,000 | | | | |
| Annual Reserve Addition | 150,000 | 150,000 | 150,000 | | | | |
| Total | \$293,200 | \$283,200 | \$283,200 | \$10,000 | \$0 | \$0 | |
| Ambulance Services | | | | | | | |
| Ambulance LC | \$110,000 | \$110,000 | | | \$110,000 | | |
| Communication Equipment | 13,500 | 13,500 | 0 | | 13,500 | | |
| Total | \$123,500 | \$123,500 | \$0 | \$0 | \$123,500 | \$0 | \$0 |
| Transportation | | | | | | | |
| Fort Vermillion Shop | \$150,000 | \$150,000 | \$150,000 | | | | |
| Fort Vermillion Cold Storage | 50,000 | 50,000 | 50,000 | | | | |
| La Crete Salt Shed Roof | 15,000 | 15,000 | 15,000 | | | | |
| GIS hardware/Software | 60,000 | 30,000 | 30,000 | 30,000 | | | |
| Gravel Exploration | 50,000 | 50,000 | 50,000 | | | | |
| Parks & Playground Benches | 10,000 | 10,000 | 10,000 | | | | |
| Hotsy Washers (2) | 14,000 | 14,000 | 14,000 | | | | |

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2001 Capital Projects

| Department | Total Project | Cost to MD | Operation | Grants | Reserves | Other | Details |
|---------------------------------------|--------------------|--------------------|--------------------|------------------|--------------------|------------|------------|
| Fort Vermilion Walking Trails | 20,000 | 20,000 | 20,000 | | | | |
| La Crete Walking Trails | 20,000 | 20,000 | 20,000 | | | | |
| Zama Walking Trails | 20,000 | 20,000 | 20,000 | | | | |
| Vehicle - Maxivan | 45,000 | 45,000 | | | 45,000 | | |
| Grader Replacement Program | 300,000 | 300,000 | | | 300,000 | | |
| 4 Trucks @30,000 ea | 120,000 | 120,000 | | | 120,000 | | |
| Pull Type Pad Foot Packer | 30,000 | 30,000 | | | 30,000 | | |
| Flail Mower on Boom for 75 hp Tractor | 12,000 | 12,000 | | | 12,000 | | |
| Trash Pump - La Crete | 6,500 | 6,500 | | | 6,500 | | |
| Annual Vehicle & Equipment Reserve | 485,500 | 485,500 | 485,500 | | | | |
| La Crete 100A Street Paving | 171,800 | 171,800 | | | 171,800 | | |
| LC 108 Street Paving | 70,000 | 70,000 | | | 70,000 | | |
| Field Access Roads - 6 miles/yr. | 60,000 | 60,000 | | | 60,000 | | |
| Shoulder Pulls - 20 miles/yr. | 440,000 | 440,000 | | | 440,000 | | |
| Local Road Regrading - 6 miles/yr. | 390,000 | 390,000 | | | 390,000 | | |
| New Road Construction - 4 miles/yr. | 360,000 | 130,000 | | 230,000 | 130,000 | | |
| FV 45 Street Paving | 135,500 | 135,500 | | | 135,500 | | |
| Subdivisions W. of LC Co-op | 36,000 | 36,000 | | | 36,000 | | |
| Contribution To Roads Reserve | 806,604 | 806,604 | 806,604 | | | | |
| Total | \$3,877,904 | \$3,617,904 | \$1,671,104 | \$260,000 | \$1,946,800 | \$0 | |
| <i>Airport Transportation</i> | | | | | | | |
| La Crete Airport Lights Upgrade | \$20,000 | \$20,000 | \$20,000 | | | | |
| Zama Airport Lights | 35,000 | 35,000 | 35,000 | | | | |
| Total | \$55,000 | \$55,000 | \$55,000 | \$0 | \$0 | \$0 | \$0 |
| <i>Water Services</i> | | | | | | | |
| Pigging Water Mains - Zama | \$35,000 | \$35,000 | \$35,000 | | | | |
| Heated Truckfill Pad - La Crete | 48,000 | 48,000 | 48,000 | | | | |
| Hydraulic Valve Exerciser | 12,500 | 12,500 | 12,500 | | | | |
| Total | \$95,500 | \$95,500 | \$95,500 | \$0 | \$0 | \$0 | |
| <i>Sewer Services</i> | | | | | | | |

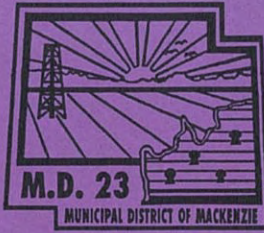
2001 Capital Projects

| Department | Total Project | Cost to MD | Operation | Grants | Reserves | Other | Details |
|---|--------------------|--------------------|--------------------|------------------|--------------------|------------|---------|
| 110 Volt Sewer Snake System - Zama | \$5,500 | \$5,500 | \$5,500 | | | | |
| Miltronics System - Fort Vermilion | 7,500 | 7,500 | 7,500 | | | | |
| Portable Breathing Apparatus - Zama | 7,500 | 7,500 | 7,500 | | | | |
| Screenings Collection System - FV | 4,500 | 4,500 | 4,500 | | | | |
| Piping Changeout - FV Lift Stn | 28,000 | 28,000 | 28,000 | | | | |
| Zama Lift Station 2001 Addition | 50,000 | 12,500 | 12,500 | 37,500 | | | |
| Total | \$103,000 | \$65,500 | \$65,500 | \$37,500 | \$0 | \$0 | |
| <i>Garbage Services</i> | | | | | | | |
| Electrical Power for Buffalo Head Prairie | \$3,500 | \$3,500 | \$3,500 | | | | |
| Upgrade La Crete Waste Transfer Stn | 18,000 | 18,000 | 18,000 | | | | |
| Total | \$21,500 | \$21,500 | \$21,500 | \$0 | \$0 | \$0 | |
| <i>Agricultural Services</i> | | | | | | | |
| Flood /Erosion Control Projects | \$100,000 | \$100,000 | \$100,000 | | | | |
| Total | \$100,000 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | |
| Grand Total | \$4,870,104 | \$4,562,604 | \$2,492,304 | \$307,500 | \$2,070,300 | \$0 | |



| Total 25 Year Plan Expenditure | | | | | | 3,745,000 | | | | | |
|---|-------------------|---------------|---------------------|------------------|--------------|-----------|---------|---------|---------|---------|---------|
| Unit No.# | Year/ Make/Model | Location | Type of Vehicle | Replacement Cost | Life (years) | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| EV 01 | 1950 Dodge | La Crele | Antique Fire Truck | Never | | | | | | | |
| EV 02 | 1953 Chev | Ft. Vermilion | Antique Fire Truck | Never | | | | | | | |
| EV 03 | 1977 GMC | La Crele | Fire Truck Pumper | 225,000 | 25 | | | | | | |
| EV 04 | 1979 GMC | Ft. Vermilion | Fire Truck Pumper | 225,000 | 25 | | | | | | |
| EV 05 | 1990 Ford | La Crele | Fire Truck Pumper | 225,000 | 25 | | | | | | |
| EV 06 | 1991 GMC | Zama | Fire Truck Pumper | 225,000 | 25 | | | | | | |
| EV 07 | 1991 GMC | La Crele | Water Tanker | 140,000 | 25 | | | | | | |
| EV 08 | 1991 GMC | Ft. Vermilion | Water Tanker | 140,000 | 25 | | | | | | |
| EV 09 | 1994 GMC | Ft. Vermilion | Fire Truck Pumper | 225,000 | 25 | 225000 | | | | | |
| EV 10 | n/a | n/a | Zama Ambulance | Never | | | | | | | |
| EV 11 | 1987 Ford E350 | Ft. Vermilion | Rescue Vehicle | 150,000 | 15 | | | | | | |
| EV 12 | 1986 Ford E350 | La Crele | Rescue Vehicle | 150,000 | 15 | | | | | | |
| EV 13 | 1990 Ford E350 | Zama | Rescue Vehicle | 150,000 | 15 | | 150000 | | | | |
| EV 14 | 1990 Chev | La Crele | Ambulance | 110,000 | 10 | | | 110000 | | | |
| EV 15 | 1993 Ford E350 | Zama | First Response Unit | 110,000 | 10 | | | | | 110000 | |
| EV 16 | 1996 Ford E350 | La Crele | Ambulance | 110,000 | 10 | | | | | | |
| | Firehall addition | La Crele | | | | | | | | | |
| High Level Equipment Contributions | | | | | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Opening Emergency Equipment Reserve Balance | | | | | | 227,128 | 132,128 | 112,128 | 132,128 | 282,128 | 282,128 |
| Annual Emergency Equipment Expenditure | | | | | | 245,000 | 170,000 | 130,000 | 20,000 | 130,000 | 20,000 |
| Annual Contribution to Emergency Equipment Reserve | | | | | | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Year End Emergency Equipment Reserve Balance | | | | | | 132,128 | 112,128 | 132,128 | 282,128 | 282,128 | 412,128 |
| COUNCIL | | | | | | | | | | | |
| Please note that the replacement cost of the units has increased | | | | | | | | | | | |
| Please note the increase in contribution to the Emergency Equipment Reserve | | | | | | | | | | | |





M.D. of Mackenzie No. 23

Request For Decision

| | |
|-----------------|--|
| Meeting: | Regular Council Meeting |
| Meeting Date: | January 23, 2001 |
| Originated By: | Don St.Onge, Finance Officer |
| Title: | December, 2000 YTD Income Statement |
| Agenda Item No: | 7 c) |

BACKGROUND / PROPOSAL:

This Statement compares last years to date with this years to date revenues and expenditures. The last two columns show the remaining budget for this year, and the actual differences in spending between 1999 and 2000.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

This statement shows, on a YTD basis, how much more (less) money we are receiving (spending) over last year.

Note:

This statement will be updated for yearend transactions.

COSTS / SOURCE OF FUNDING:

N/A

RECOMMENDED ACTION (by originator):

Accept for information purposes only

| | | | | |
|---------|-----------|-------|--------|--------------------|
| Review: | <i>Bh</i> | Dept. | C.A.O. | <i>[Signature]</i> |
|---------|-----------|-------|--------|--------------------|

MUNICIPAL DISTRICT OF MACKENZIE # 23

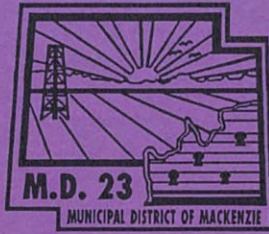
Income Statement

Ending December 31, 2000

| | YTD 1999 Actual | YTD 2000 Actual | 2000 Budget | Remaining Budget | % Budget Remaining | difference in actuals |
|--------------------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|--------------------------|
| Revenue | | | | | | |
| Taxation | \$ 15,611,685 | \$ 16,208,094 | \$ 16,427,279 | 219,185 | 1.3 | 596,409 |
| Administration | \$ 527,392 | \$ 651,219 | \$ 695,124 | 43,905 | 6.3 | 123,827 |
| Emergency Services | \$ 18,425 | \$ 45,888 | \$ 15,000 | -30,888 | -205.9 | 27,463 |
| Bylaw Enforcement | \$ 36,239 | \$ 75,606 | \$ 83,400 | 7,794 | 9.3 | 39,367 |
| Transportation | \$ 443,343 | \$ 146,433 | \$ 446,224 | 299,791 | 67.2 | -296,910 |
| Water, Sewer & Garbage Systems | \$ 1,122,963 | \$ 1,199,936 | \$ 1,218,945 | 19,009 | 1.6 | 76,973 |
| Community Services | \$ 134,748 | \$ 111,416 | \$ 110,501 | -915 | -0.8 | -23,332 |
| Municipal Planning & Zoning | \$ 81,956 | \$ 256,492 | \$ 125,900 | -130,592 | -103.7 | 174,536 |
| Agricultural Services | \$ 48,865 | \$ 46,647 | \$ 73,750 | 27,103 | 36.7 | -2,218 |
| Veterinary Services | \$ 1,950 | \$ 1,650 | \$ 1,800 | 150 | 8.3 | -300 |
| Subdivision Land & Development | \$ 47,492 | \$ 12,020 | \$ 20,800 | 8,780 | 42.2 | -35,472 |
| Recreation & Cultural | \$ 15,994 | \$ 10,212 | \$ 19,000 | 8,788 | 46.3 | -5,782 |
| Total Revenue | \$ 18,091,052 | \$ 18,765,613 | \$ 19,237,723 | 472,110 | 2.5 | 674,561 |
| Expenses | | | | | | |
| Legislative Council | \$ 238,150 | \$ 185,147 | \$ 219,420 | 34,273 | 15.6 | -53,003 |
| Administration | \$ 1,601,792 | \$ 1,774,514 | \$ 1,712,893 | -61,621 | -3.6 | 172,722 |
| Emergency Services | \$ 732,116 | \$ 736,591 | \$ 918,274 | 181,683 | 19.8 | 4,475 |
| Bylaw Enforcement | \$ 243,872 | \$ 236,260 | \$ 323,090 | 86,830 | 26.9 | -7,612 |
| Transportation | \$ 5,101,612 | \$ 4,844,387 | \$ 5,698,490 | 854,103 | 15.0 | -257,225 |
| Water, Sewer & Garbage Systems | \$ 1,741,242 | \$ 1,597,412 | \$ 1,792,209 | 194,797 | 10.9 | -143,830 |
| Community Services | \$ 230,816 | \$ 216,645 | \$ 244,155 | 27,510 | 11.3 | -14,171 |
| Municipal Planning & Zoning | \$ 288,818 | \$ 338,764 | \$ 302,767 | -35,997 | -11.9 | 49,946 |
| Agricultural Services | \$ 371,235 | \$ 528,811 | \$ 595,146 | 66,335 | 11.1 | 157,576 |
| Veterinary Services | \$ 53,442 | \$ 59,879 | \$ 61,425 | 1,546 | 2.5 | 6,437 |
| Subdivision Land & Development | \$ 21,032 | \$ 474 | \$ 1,900 | 1,426 | 75.1 | -20,558 |
| Recreation & Recreation Boards | \$ 757,798 | \$ 493,811 | \$ 491,548 | -2,263 | -0.5 | -263,987 |
| Library Services | \$ 56,000 | \$ 56,000 | \$ 57,500 | 1,500 | 2.6 | 0 |
| Requisitions | \$ 6,644,668 | \$ 6,576,452 | \$ 6,818,909 | 242,457 | 3.6 | -68,216 |
| Total Expenditures | \$ 18,082,593 | \$ 17,645,147 | \$ 19,237,726 | 1,592,579 | 8.3 | -437,446 |
| Total Revenue | \$ 18,091,052 | \$ 18,765,613 | \$ 19,237,723 | 472,110 | 2.5 | 674,561 |
| Total Expenditures | \$ 18,082,593 | \$ 17,645,147 | \$ 19,237,726 | 1,592,579 | 8.3 | -437,446 |
| Total Surplus | \$ 8,459 | \$ 1,120,466 | | | | 1,112,007 |



M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Regular Council Meeting |
| Meeting Date: | January 23, 2001 |
| Originated By: | Scott Skinner, Development Officer |
| Title: | Subdivision Time Extension 97MK099 SE 10-106-15-W5M |
| Agenda Item No: | 8 a) |

BACKGROUND / PROPOSAL:

Mr. & Mrs. Goertzen submitted an application on November 20, 2000, requesting a time extension on subdivision 97MK099, SE 10-106-15-W5M, which is in the rural area of La Crete. The subject property is zoned for Hamlet Country Residential District "HRC". The general purpose of this district is to allow for the development of multi-lot country residential subdivision and development within Hamlet boundaries. This is the third Time Extension Request, the last was at the November 09, 1999 Council Meeting where an extension was granted until December 31st, 2000.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The Applicant feels there is too much supply and not enough demand. They hope this will change in the next few years. We are uncertain to why the applicant is continuing to ask for time extensions.

COSTS / SOURCE OF FUNDING:

Not applicable

RECOMMENDED ACTION (by originator):

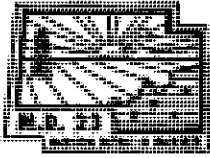
This will be up to council to determine if this is necessary to continue issuing time extensions for subdivision application 97MK099 for SE 10-106-15-W5M to December 31st, 2002.

Review:

Dept.

C.A.O.





REQUEST FOR SUBDIVISION TIME EXTENSION

| | | |
|---|------------------|--------|
| NAME OF APPLICANT <i>FRANK / TINA GOERTZEN</i> | | |
| ADDRESS | | |
| | | |
| POSTAL CODE | TELEPHONE (RES.) | (BUS.) |

COMPLETE IF DIFFERENT FROM APPLICANT

| | | |
|--------------------------|------------------|--------|
| NAME OF REGISTERED OWNER | | |
| ADDRESS | | |
| | | |
| POSTAL CODE | TELEPHONE (RES.) | (BUS.) |

NAME OF MUNICIPALITY

| |
|---|
| <i>M.D. OF MACKENZIE #23 - 97 MK099</i> |
|---|

LEGAL DESCRIPTION OF THE LAND

| | | | | | | | | |
|---------|-------------|------------|-----------|-----------|----|----------|-------|-----|
| QTR./LS | SEC. | TWP. | RANGE | M. | OR | PLAN NO. | BLOCK | LOT |
| | <i>SE10</i> | <i>106</i> | <i>15</i> | <i>WS</i> | | | | |

EXPIRY DATE OF SUBDIVISION APPROVAL

| | | |
|-----------|-----------|-------------|
| MM | DD | YY |
| <i>12</i> | <i>31</i> | <i>2000</i> |

EXTENDED TIME REQUESTED

| | | |
|-----------|-----------|-------------|
| MM | DD | YY |
| <i>12</i> | <i>31</i> | <i>2002</i> |

REASONS FOR EXTENSION REQUEST (attach additional information if required)

*Too much supply
and not enough demand. Hopefully this will
change in the next few years.*

I/ We have enclosed the required Application Fee of \$ *50.00*

[Signature]
APPLICANT/OWNER

Nov. 20/2000
DATE

NOTE: Registered Owner's signature required if different from applicant.

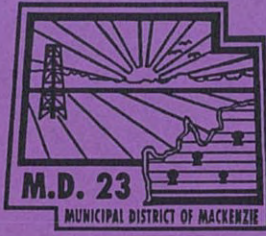
REGISTERED OWNER

DATE

PLEASE RETURN INFORMATION TO THE NEAREST M.D #23 OFFICE ATTENTION DEVELOPMENT OFFICER



M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Natural Gas Rebates |
| Agenda Item No: | 1(a) |

BACKGROUND / PROPOSAL:

The recently announced Natural Gas Rebates will help offset rising costs in natural gas for residents, school boards, and health authorities. Municipalities will not receive any rebates for natural gas.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The AUMA has written a letter to the Premier requesting that the province either cut the education taxes now or provide municipalities with a natural gas rebate. AUMA requests that all Councils write their MLA's requesting that municipalities be treated equally and receive their share of the natural gas rebate.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

That a letter be written to Gary Friedel, MLA, requesting that the Provincial Government provide natural gas rebates to municipalities.

Review:

Dept.

C.A.O.



December 22, 2000

Dear Mayor & Members of Council:

Re: Natural Gas Rebates

Recently the Province announced a \$275 million rebate to some consumers to help offset the rising costs of natural gas. \$200 million is budgeted to go to resident and the other \$75 million is set to be shared between school boards and health authorities.

When the AUMA learned that municipalities were not going to receive any type of natural gas rebate. We immediately wrote the Premier expressing our deep disappointment at this move and requested that the province either cut education taxes now or provide municipalities with a gas rebate.

However, one letter to the Premier will not get the message through to the Provincial Government. Therefore, I would strongly urge your council to contact you MLA immediately and request that all municipalities be treated fairly and receive their share of the natural gas rebate.

Enclosed for your review is a copy of our letter to the Premier.

Yours Truly,

Lorne Olsvik, President

December 20, 2000

The Honourable Ralph Klein
Premier of Alberta
307, Legislature Building
10800 - 97 Avenue
Edmonton, Alberta T5K 2B6

Dear Mr Premier:

I am writing to you on behalf of the Alberta Urban Municipalities Association (AUMA) regarding the Province's recent announcement to provide natural gas rebates to school boards, health authorities and residents across Alberta.

Like school boards and health authorities, municipalities were also required to provide the same or better services Albertans expect despite cut backs and rising costs. Unfortunately at this point, unlike health authorities and school boards, municipalities are not being considered as gas bills continue to increase.

We have consistently urged the Provincial Government to reduce its property taxes so municipalities would have the tax room to deal with this type of crisis - That didn't happen.

Increasingly municipalities are finding themselves having to raise taxes or user fees to cover costs. Albertans should be faced with prospect of paying more taxes later in exchange for rebates now.

Municipalities and Albertans have reached the limit for the amount of taxes that can be imposed on their property. The Province's property taxes simply take up too much of the tax room left on property.

Therefore we would strongly urge your Government to either provide municipalities with a similar gas rebate as was announced yesterday or (preferably) take action now to significantly cut Provincial property taxes (by 50%) as we discussed at our earlier meeting.

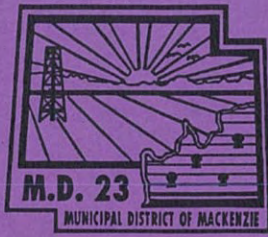
Thank you for your attention to this pressing matter. I look forward to your response.

Yours Truly,



Lorne Olsvik,
AUMA President

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | Protection of Victims Rights |
| Agenda Item No: | 11 b) |

BACKGROUND / PROPOSAL:

A Community Justice initiative has been undertaken in the Northwest region over the last two years which culminated in a Sexual Assault and Domestic Violence Workshop held in High Level on October 19 to 21, 2000.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Community groups and organizations have worked together on this initiative. The group is proposing that a Steering Committee be appointed to develop a strategic plan and a Project Coordinator to participate in the development and implementation of the plan.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

That a letter be written to the Northwestern Health Services Region supporting the appointment of a Steering Committee for the protection of victims rights in sexual assault and domestic violence cases.

Review:

Dept.

C.A.O.

**CHANGING
THE WAY
JUSTICE IS DONE
and
SEEN TO BE DONE:**

**A COMMUNITY RESPONSE
to
THE PROTECTION OF
VICTIMS' RIGHTS
in
SEXUAL ASSAULT and
DOMESTIC VIOLENCE
CASES**

*Letter
of
Support by
Jan 31, 2001*

Contact Person: MARLENE E.K. WESTON BA, LLB, CHE
Accreditation Coordinator
Northwestern Health Services Region
High Level, AB
Phone: (780) 926-4386
Fax: (780) 926-4149

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Executive Summary

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- A. Coalescing of Community Concerns regarding Victims' Rights**
- B. Sexual Assault & Domestic Violence Workshop**

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III. Goals and Objectives

IV. Action Plan

V. Budget for Proposal

VI. Conclusion

Appendix A - Results of Group Work from Sexual Assault & Domestic Violence Workshop

Appendix B - List of Community Agencies and Organizations and Letters of Support

Appendix C - Budget for Proposal.

EXECUTIVE SUMMARY

This proposal is being submitted to the Minister of Justice in response to a unique Community Justice Initiative undertaken over the past two years in the Northwestern Region of Alberta. The initiative culminated in a Sexual Assault and Domestic Violence Workshop held October 19, 20 and 21st, 2000 in High Level, Alberta. Community agencies and organizations in the Region have recognized that in order to effectively reduce the incidence of sexual assault and domestic violence in the Region that action must be taken:

- 1) To ensure that a judicial process is in place in Northwestern Alberta that is
 - a) responsive to the ^{interests} rights of victims during their encounter with the justice system in the prosecution of offenders
 - b) deals with cases of sexual assault and domestic violence in a timely manner; and
 - c) provides for treatment of offenders during incarceration, and follow up monitoring and ongoing treatment of offenders once they have returned to the community.

- 2) To address the high incidence of sexual assault and domestic violence in Northwestern Alberta by raising community awareness of the extent of the problem through prevention education, and by assisting the communities to take a stand against the perpetuation of such behavior through complicity and/or tacit acceptance.

With the endorsement of the community agencies and organizations that attended the Workshop, this proposal is to request funding to develop and implement strategies that address the above goals through a partnership between Alberta Justice and the Community Agencies and Organizations. The Community agencies and organizations have, by supporting this proposal, committed resources in the form of staff hours and expenses as their contribution toward meeting the above goals. As stated above, this proposal is unique in its commitment by the community to cooperate and work together to address a serious social problem.

Although the community agencies and organizations have displayed amazing co-operation throughout the inception of this initiative, it is necessary in order to take the next step in the process of reaching the goals to establish an administrative mechanism to take the lead and to organize their efforts. The proposal therefore contains a budget for a Steering

Committee to be appointed to develop a strategic plan and a Project Coordinator to participate in the development of the plan, and to implement it.

Through the partnership including funding from Alberta Justice and contributions in kind by the community agencies and organizations in the Northwestern Region, there is confidence that the goals set will be met, and the outcomes achieved.

CHANGING THE WAY JUSTICE IS DONE And SEEN TO BE DONE:

A Community Response to The Protection of Victims Rights in Sexual Assault and Domestic Violence Cases

I. BACKGROUND

A. The Coalescing of Community Concerns regarding Victims' rights

In 1998, the professionals working with sexual assault and domestic violence cases through a number of social service and/or law enforcement agencies in communities of Northwestern Alberta began to come together to discuss the issues facing victims of sexual assault and domestic violence. It was determined that sexual abuse and domestic violence was a cross-cultural problem that became a cycle of events extremely difficult to break.

Frustration was being experienced by those dealing with cases involving sexual abuse, particularly in regards to the operation of the justice system where it was generally believed that victims' rights were being subjugated to those of the offenders, and that the justice system was disempowering instead of empowering the victim during the pretrial phase, the trial, or the post trial phase. *Delays in processing cases, and failure to protect victims from undue influence by the offenders before, during and after the trial of the matter are leading to inappropriate disposition of cases.*

Not only are the rights of the victim often being violated by the justice system, but they are also being violated by the communities in which the victims lives and by the families of the victims, themselves. Communities and families often conspire to hide the occurrence of sexual assaults and domestic violence, and when victims do take action, they are ostracized by the family and the community. As well, once the case has been disposed, usually victims have no choice but to return to the family and the community, and the sexual assault and domestic violence may be perpetuated. Healing therefore seldom takes place.

After two years of discussion and planning, in recognition of the many concerns expressed by professionals working with victims of sexual assault and family violence in the Northwestern Region of Alberta, a Workshop was facilitated to discuss those concerns and develop a strategy to address them.

B. Sexual Assault & Domestic Violence Workshop

The Sexual Assault/Domestic Violence Workshop held in High Level October 19, 20 and 21/2000 was a Community Justice Initiative. The Workshop offered a unique opportunity to individuals and organizations to come together as a community with members of the Justice System to discuss:

- The principals and values that should be the foundation for the Justice System with respect to sexual assault and domestic violence.
- Current issues and concerns with the Justice System with respect to sexual assault and domestic violence. And
- What can be done to improve the services of community agencies whose work is affected by the justice system.

Not only were members of community organizations dealing directly or indirectly with these issues invited, but also members of the Justice System. Attached to this proposal as **Appendix A** is the recorded results of the Group Work which occurred each day of the 3-day Workshop. (Note: The data recorded is in raw form, but will provide an overview of the extent of the discussion and the issues raised.)

The overwhelming results of the Workshop were that the current operation of the Justice System and other processes involved with the handling of Sexual Assault and Domestic Violence cases were inadequately dealing with the victims of such cases, and had to be changed to become more sensitive to victims' rights. To bring about meaningful change, community organizations have to work together to address these issues.

The Workshop was extremely successful, and generated excellent discussion regarding the issues. All those who attended expressed the need to take this first initiative farther, and to work together to effect changes to the handling of these cases. The momentum for community action gained through this workshop should not be lost, but continued to make certain that change was pursued and implemented.

This proposal is to obtain funding to take the next step to build on the momentum that was generated by the Workshop. In order to proceed with the initiatives recognized by those attending the Workshop, it was necessary to develop a coordinated approach and an action plan.

II. PURPOSE of the PROPOSAL

The Sexual Assault and Domestic Violence Workshop described above was an excellent point of commencement to address the issues raised regarding victim's rights and regarding awareness by community agencies and organizations that action must be taken to break the cycle of abuse. To build on this strong start, it is necessary for a more focused approach to be taken to ensure that the initiatives suggested yield actual results.

The purpose of the Proposal is to request funding for a Pilot Project to establish a Steering Committee made up of representatives from Community Agencies and Organizations that will develop and implement strategies to protect the rights of victims of sexual assault and domestic violence both in relation to interaction with the justice system, and in relation to interaction with communities and families.

To demonstrate the commitment of community agencies and organizations to this initiative, letters of support have been attached as Appendix B to this Proposal.

III. GOALS and OBJECTIVES

The results of the Break Out Group Work in which the participants provided input during the above noted Workshop provided many goals from which to choose. Unfortunately, all the many and varied issues that result from sexual assault and domestic violence cases cannot be addressed by one pilot project.

The most common threads were those that related to:

- 1) the Justice system and the need to protect victims' rights during and after incidents involving sexual assault and domestic violence.
- 2) the need of the community to come together to support the victims through the process of their interaction with the justice system and after the events.
- 3) the need for appropriate sentencing for offenders, treatment for the offenders while they are incarcerated, and monitoring and treatment programming once the offender has reentered the community.

From the documented results of the Group Work two goals were distilled as those which if addressed appropriately would resolve the greatest number of issues raised by the participants.

GOAL 1

To ensure that a judicial process is in place in Northwestern Alberta that is responsive to the rights of victims during their encounter with the justice system in the prosecution of offenders.

Objectives:

- To obtain input from community organizations and agencies regarding the changes that need to be made to the Justice system to protect victims' rights.
- To work with Alberta Justice through the Crown Prosecutors and the Aboriginal Justice Initiative to put into place processes for protecting victims from adverse influence by offenders and family members before, during and after prosecution of charges relating to incidents of sexual assault and domestic violence.
- To lobby Alberta Justice and Alberta Health to recognize that the unique cultural aspects of the population as well as the rural isolation and remoteness of the communities in Northwestern Alberta require additional resources to deal with the higher incidence of sexual assault and domestic violence situations experienced by these communities, and lobby for the additional resources to meet those needs.
- To work with Alberta Justice to develop and implement methods of expediting the processing of sexual assault and domestic violence cases to reduce the negative impact of time delays on victims.

Expected Outcomes:

- That the percentage of victims of sexual assault and domestic violence who follow through the process of prosecution of offenders increases from present levels.
- That additional resources are provided by Alberta Justice to investigate and prosecute successfully cases involving sexual assault and family violence.
- That the length of time from arrest of offenders in sexual assault and domestic violence cases to disposition of cases be reduced to appropriate timeframes.
- That the incidence of repeat offenders is reduced substantially.

GOAL 2

To address the high incidence of sexual assault and domestic violence in Northwestern Alberta by raising community awareness of the extent of the problem through public education, and by assisting the communities to take a stand against the perpetuation of the behavior through complicity and/or tacit acceptance.

Objectives:

- o To work with professionals dealing with cases of sexual assault and domestic violence and the victims thereof to form an inter agency networked approach to prevention and education strategies for the community.
- o To obtain demonstrated support from community leaders in raising community awareness of the damage caused by offenders in sexual assault and domestic violence cases to the victims.
- o To provide educational programming to community groups to raise awareness of the harm done to victims of sexual assault and family violence and the exacerbation of that harm by the negative influence on the victim by family members and community to prevent the offender from being prosecuted.

Expected Outcomes:

- o That there are examples of demonstrated collaboration among community agencies and organizations working together to assist victims of sexual assault and domestic violence in the protection of their rights.
- o That support for not only the pilot project, but for ongoing community education and awareness is demonstrated by community agencies and organizations.
- o That workshops and educational opportunities are organized and presented to raise awareness of communities regarding the harm perpetrated by sexual assault and domestic violence.

GOAL 3

To address the rehabilitation of offenders in sexual assault and domestic violence cases during their encounter with the judicial system and their subsequent return to the community.

Objectives:

- To provide the Judiciary who adjudicate sexual assault and domestic violence cases with education regarding the repercussions of inappropriate sentencing of offenders, and to encourage more suitable sentences where 'the punishment fits the crime';
- To lobby Alberta Justice to introduce compulsory treatment programming for offenders in sexual assault and domestic violence cases during their incarceration in provincially-operated correction institutions; and
- To work with community agencies and organization to establish monitoring and treatment programs for the ongoing treatment of offenders after they have been convicted of an offence and released into the community.

Expected Outcomes:

- That an audit of sentences handed down in sexual assault and domestic violence cases sentences after education sessions are provided to the judiciary reveals that a greater number of sentences are judged to be more appropriate by not only those directly involved with the justice system, but also victims and community members.
- That compulsory treatment programming for offenders in sexual assault and domestic violence is established in provincial correctional institutions.
- That a program to monitor the activities of offenders once they are released from custody for an appropriate period of time is in place.
- That compulsory treatment programming is in place for offenders once they are released from custody, and that the treatment programming is supported by community agencies and organizations.

IV. ACTION PLAN

In order for the Goals and Objectives stated in this proposal to be addressed and reached, the Action Plan must include not only the organizing of a Steering Committee to provide strategic direction, but also must include a Project Coordinator to assist with the development of those strategies, and the development and implementation of action plans to carry out the strategies.

| Phase 1 | | | |
|---------------------------------|---|----------------------------|---|
| Action | Responsibility | Projected Timeframe | Resources |
| Formation of Steering Committee | Community Agencies & Organizations - Municipal governments - Band Councils - Health Authority - Child & Family Services (Silver Birch) - RCMP - Crown Prosecutors - School Divisions | February 2001 | -Funding from Pilot Project for out-of-pocket expenses - Compensation for salaries of Committee members by organizations |

| Phase 2 | | | |
|-------------------------------------|--|----------------------------|--|
| Action | Responsibility | Projected Timeframe | Resources |
| Hiring of Pilot Project Coordinator | Steering Committee | March 2001 | Funding from Pilot Project |
| Developing a Strategic Plan | Steering Committee and Project Coordinator | April 2001 | -Funding from Pilot Project -Contribution of Steering Committee salaries from supporting agencies & organizations |

| Phase 3 | | | |
|----------------------------------|--|------------------------------|---|
| Action | Responsibility | Projected Timeframe | Resources |
| Implementation of Strategic Plan | Steering Committee Project Coordinator Community Agencies & Organizations | May 2001 to March 2003 | Funding from Pilot Project and Salaries for staff from supporting Community Agencies & organizations. |

This Action Plan has been presented in very general language because the specifics of how the pilot project will be rolled out will be the purview of the Steering Committee. The approval of the Purpose, Goals and Action Plan will provide a mandate for the Committee from which they will be required to develop more complete action plans with input from the stakeholders in this project.

There was a plethora of strategies and plans for action suggested at the Sexual Assault and Domestic Violence Workshop as shown in Exhibit B, and the Steering Committee will have the task of sorting through the input and choosing which strategies are appropriate to pursue to achieve the goals of the project.

V. BUDGET for PROPOSAL

The Budget for this Proposal which appears in Appendix C to this document sets out only those additional funds being requested for administration and staffing to coordinate the project.

The calculations have been based on a **two-year timeframe** for the Pilot Project. As there are two aspects to this project, one working with the Justice system, and one relating to community development, the energies of those working on the project will be divided. Therefore, obtaining the expected outcomes will not be achievable within a one-year period.

Although only funding requested from Alberta Justice is shown on the budget, ***it is expected that this Pilot Project will be a partnership with community agencies and organizations which will also provide resources to assist in the implementation of the Action Plan.*** The agencies and organizations that have agreed to support this Community Initiative will be called upon to provide resources in the form of staff time and expenses to assist with initiatives developed and supported by the Steering Committee particularly in the area of awareness and education. ***As the Steering Committee will be determining the initiatives to be implemented, there is no means of quantifying the financial commitment being made by the community agencies and organization in the form of financial resources at this time.***

VI. CONCLUSION

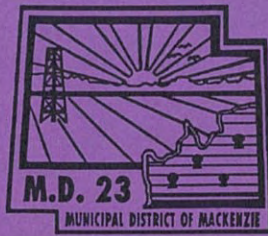
The support of and commitment for this project by community agencies and organizations give this Proposal for a Pilot Project its uniqueness. Not only is there a strategy to involve the professionals who interact with victims of sexual assault and domestic violence in the protection of victims' rights within the judicial system, but there is also a strategy to protect the victims' rights outside the judicial system in the community and within the family.

The effects of sexual assault and family violence are far reaching beyond the immediate circumstances of the interaction with the judicial system. Victims often suffer physical, emotional, psychological and social scars that restrict them from participating as fully contributing members of society. The action plan offers a means of dealing with the issues and educating the community to break the cycle of abuse.

APPEN DIX C
BUDGET for PROPOSAL

| | <u>Year 1</u> | <u>Year 2</u> |
|---|--------------------------|--------------------------|
| Administration | | |
| Steering Committee Expenses: | | |
| Travel | 10,000 | 8,000 |
| Meals, Sundry | 2,000 | 1,500 |
| Total | 12,000 | 9,500 |
| Office Operation | | |
| Office Rent: 12 x \$650/mo. | 7,800 | 8,400 |
| Telephone and Fax | 1,800 | 2,000 |
| Office Supplies | 1,000 | 1,300 |
| Advertising | 2,500 | 500 |
| Equipment Rentals | 2,500 | 3,000 |
| Office Set-up | 9,000 | |
| Total | 24,600 | 15,200 |
| Staffing | | |
| Project Coordinator | | |
| Salary | 65,000 | 66,950 |
| Benefits | 9,750 | 10,043 |
| Travel | 12,500 | 13,000 |
| Meals, Lodging | 4,800 | 5,000 |
| Secretarial Support | | |
| Secretary | 30,000 | 30,900 |
| Benefits | 4,500 | 4,835 |
| Total | 126,550 | 130,528 |
| Workshops & Training for Service Providers | | |
| Hall Rentals | 2,000 | 2,500 |
| Guest Speakers | 5,000 | 5,500 |
| Expenses for Guest Speakers | 5,000 | 5,500 |
| Total | 12,000 | 13,500 |
| GRAND TOTAL | <u>\$ 175,150</u> | <u>\$ 168,728</u> |

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, Chief Administrative Officer |
| Title: | M.D. of East Peace – Letter of Support |
| Agenda Item No: | 11c) |

BACKGROUND / PROPOSAL:

The M.D. of East Peace is lobbying the provincial government to build an east-west road connecting the Regional Municipality of Wood Buffalo with the Peace Country.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

M.D. of East Peace has requested a letter of support for this road. They are requesting that the provincial government place this project in their 3 year business plan for completion in the next 3 to 5 years. The requested road would be beneficial to our M.D. in that it would bring northern communities together.

COSTS / SOURCE OF FUNDING:

N/A.

RECOMMENDED ACTION (by originator):

That a letter be written to Alberta Infrastructure supporting the request by the M.D. of East Peace for an east-west road connecting the Municipality of Wood Buffalo and the Peace Region.

Review:

Dept.

C.A.O.



Mr. Minister

This is a good project

its good for Alberta

It's good for industry- The energy sector, the forestry and the recreation/tourism sector

its good for northern community

An east-west connector between the Regional Municipality of Wood Buffalo and the Peace Country will have many positive impacts on both the economy and well being of residents through out the region. The expansion and emphasis on the Alberta's tar sands development is a national event. Improved road access to these energy reserves will provide trade, investment and employment benefits well beyond the energy sector.

Value added projects: Forages, apiculture, organic crops, cattle raising and feeding, hog production, alternative live stock, wood products, niche feeds.

Northern east-west road transportation links have been discussed for some time. We need linkages to move goods and services outside Alberta but also we need the ability to do the same within our own northern borders. Most recently in June 1998 the NADC in cooperation with Alberta Transportation prepared a report called the Northwestern Canadian Integrated Road Network Plan. The extension of secondary Highway 686 to Fort McMurray is identified as a northern priority.

We know market conditions will continue to influence resource development and the timing of new road projects. Communities should receive a fair share of the revenues generated as a result of resources development in the region .

The Trans Canada Highway was completed some time ago, more recently the Yellowhead Highway was completed and soon the north-south trade corridor will be completed. The connector can strengthen the Alberta Advantage through increased northern economic development activities. We need to move from long term planning into implementation.

Our municipality has met with the M.D. of Opportunity, the Regional Municipality of Wood Buffalo, Government Members Gary Friedel, Pearl Calahasen, Guy Boutilier, and Mike Cardinal support this initiative .

Infrastructure development is a major priority for everyone. We understand that there are many resource roads through out the area already. Although these resource roads may not be constructed to the required roadway standard it seems practical to utilize the existing right-of-ways where ever possible. The amount of new construction could be less and overall cost of the project will also be reduced. Private and public interest can work together to implement this important proposal.

Our request is that you begin a process to bring this project (east - west connector to fruition in the next 3-5 years. We wish this project to be included in the Ministry's 3 year business plan. We need the Alberta Government to allocate funds so that this project can be completed in this time frame.

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, CAO |
| Title: | Assessment Review Board Workshop |
| Agenda Item No: | 11d) |

BACKGROUND / PROPOSAL:

Municipal Affairs is hosting ARB workshops across the province over the next couple of months.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The workshops provide participants with an understanding of the assessment system as well as the roles and responsibilities pertaining to the appeal process. Councillor Kulscar is the appointed Councillor to the ARB and Councillor Driedger is the alternate. Les Coulthard is currently the only member at large and we have re-advertised for two more members, one of which will be an alternate.

COSTS / SOURCE OF FUNDING:

Honourariums and expenses.

RECOMMENDED ACTION (by originator):

That all Assessment Review Board members be authorized to attend an Assessment Review Board workshop hosted by Municipal Affairs.

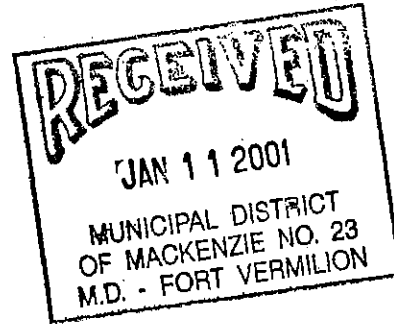
Review:

Dept.

C.A.O.

January 3, 2001

Mr. Harvey Prockiw
Chief Administrative Officer
M.D. of Mackenzie No. 23
PO Box 640
Fort Vermilion, Alberta
T0H 1N0



Dear Mr. Prockiw:

The Assessment Services Branch of Alberta Municipal Affairs is once again offering Assessment Review Board (ARB) workshops. Assessment review boards play a key role in Alberta's assessment process. It is important that board hearings are conducted in a fair and professional manner in all Alberta municipalities.

In the New Year, the Assessment Services Branch will be hosting ARB workshops in various locations throughout the province. These workshops will provide participants with an understanding of the assessment system in Alberta and the roles and responsibilities pertaining to the appeal process. The workshops are intended for current ARB members, potential ARB members, and other individuals involved in the administration of assessment complaints.

Seven sessions will be held as follows:

- February 13 – Leduc – Best Western Denham Inn – 5207 - 50th Ave
- February 27 – St. Paul – Recreation Centre – 5310 - 48th Ave
- March 13 – Airdrie – Woodside Clubhouse – 525 Woodside Drive
- April 10 – Stettler – Recreation Centre – 6202 - 44th Ave
- May 1 – Lethbridge – Top of the Grandstand – 3401 South Parkside Drive
- May 15 – Medicine Hat – Callaghan Inn – 954 - 7th St SW
- May 29 – Grande Prairie – Golden Inn – 11201 - 100th Ave

The workshops will run from 9:00 a.m. to 3:30 p.m., with the exception of the Airdrie session, which will run from 9:30 a.m. to 4:00 p.m. Course materials and lunch will be provided.

Registrants may apply in one of two ways (one application per registrant please):

- On-line – <http://www.gov.ab.ca/ma/ms> - select *On-Line Registration* under the *Information and Advice* section.
- By mail – see attached registration form.

If you have any questions, contact Karac Hendriks-West at (780) 415 – 8394 or karac.hendriks-west@ma.gov.ab.ca

Yours truly,



Steve White
Executive Director

Attachment

ONE FORM PER REGISTRANT PLEASE

Name: _____ Email _____
Home Address: _____ Phone () ____ - ____ (Home)
_____ Phone () ____ - ____ (Work)
_____ Municipality _____
(Check one): ARB Member ARB Clerk Other (specify) _____

2001 ASSESSMENT REVIEW BOARD WORKSHOPS – 9:00 a.m. - 3:30 p.m.

Please check your desired location:

- February 13 – Leduc – Best Western Denham Inn – 5207 - 50th Ave
- February 27 – St. Paul – Recreation Center – 5310 - 48th Ave
- *March 13 – Airdrie – Woodside Clubhouse – 525 Woodside Drive
- April 10 – Stettler – Recreation Center – 6202 - 44th Ave
- May 1 – Lethbridge – Top of the Grandstand – 3401 South Parkside Drive
- May 15 – Medicine Hat – Callaghan Inn – 954 - 7th St S.W.
- May 29 – Grande Prairie – Golden Inn – 11201 - 100th Ave

*** Airdrie Session will run from 9:30 a.m. to 4:00 p.m.**

Please call if any special arrangements are required (i.e. Physical Disabilities).

PLEASE SEND FORM BY MAIL OR FAX TO:

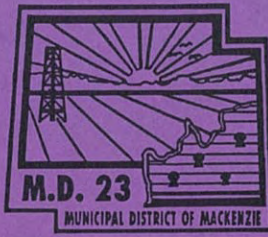
Mr. Karac Hendriks-West
15th Floor, Commerce Place
10155 – 102 Street
Edmonton, AB T5J 4L4

Email karac.hendriks-west@ma.gov.ab.ca
Phone (780) 415 - 8394
Fax (780) 422 - 3110

FORM MUST BE RECEIVED 2 WEEKS PRIOR TO THE WORKSHOP DATE



M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|--------------------------------|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, CAO |
| Title: | Risk Management Seminar |
| Agenda Item No: | 11e) |

BACKGROUND / PROPOSAL:

Arrangements have been made with Jubilee Insurance to hold a Risk Management Seminar at Fairview College in La Crete on Tuesday, February 27, 2001.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Conducting a seminar in our municipality saves the expenses of sending Councillors and staff out of the area and allows more participants such as more staff and additional named insurers to attend.

COSTS / SOURCE OF FUNDING:

All related expenses for Jubilee Insurance to conduct the seminar in the M.D.

RECOMMENDED ACTION (by originator):

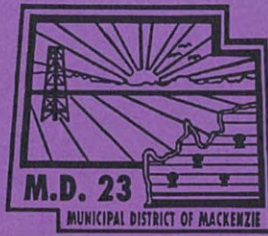
That all Councillors be authorized to attend the Risk Management Seminar at Fairview College in La Crete on Tuesday, February 27, 2001.

Review:

Dept.

C.A.O.

M.D. of Mackenzie No. 23



Request For Decision

| | |
|-----------------|---|
| Meeting: | Regular Council |
| Meeting Date: | January 23, 2001 |
| Originated By: | Harvey Prockiw, CAO |
| Title: | Brownlee Fryett's Emerging Trends in Municipal Law |
| Agenda Item No: | 11 f) |

BACKGROUND / PROPOSAL:

Brownlee Fryett is conducting their annual Emerging Trends in Municipal Law seminar at the Chateau Louis Convention Centre in Edmonton on Friday, February 9, 2001.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

This year's seminar will cover topics such as risk management, telecommunications access agreements, municipal and employee liability updates and proactive employment management.

COSTS / SOURCE OF FUNDING:

\$30 per person plus honourariums and expenses.

RECOMMENDED ACTION (by originator):

Option 1:

That Councillors _____ and _____ be authorized to attend Brownlee Fryett's Emerging Trends in Municipal Law seminar on February 9, 2001 in Edmonton.

Option 2:

That all Councillors be authorized to attend Brownlee Fryett's Emerging Trends in Municipal Law seminar on February 9, 2001 in Edmonton.

Option 3:

That the documentation regarding Brownlee Fryett's Emerging Trends in Municipal Law seminar on February 9, 2001 in Edmonton, be received as information.

Review:

Dept.

C.A.O.

Brownlee Fryett's Emerging Trends in Municipal Law

Session I - Risk Management

- ◆ Fire Liability
- ◆ Environmental Liability focusing on water quality
- ◆ Municipal Liability

Session II - Telecommunications Access Agreements

- ◆ Learn about the latest CRT Hearing and Decisions

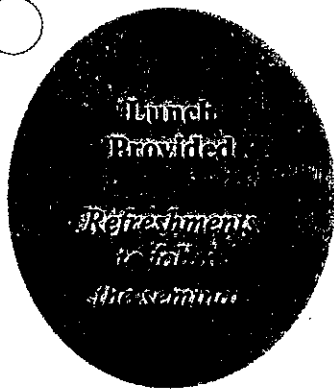
Session III - Municipal & Employee Liability Updates

- ◆ Updates on current cases
- ◆ Protecting Yourself from Personal Liability

Session IV - Proactive Employment Management

- ◆ Avoid Common Pitfalls
- ◆ Proactive Solutions
- ◆ Performance Management System

Locations



Edmonton Seminar
Friday, February 9, 2001
 Chateau Louis Convention Centre
 Grand Ballroom & Executive
 11727 Kingsway Avenue
 Edmonton, AB
 Phone: (780) 452-7770

Calgary Seminar
Thursday, February 22, 2001
 Sheraton Cavalier
 McKnight Ballroom
 2620 32 Avenue NE
 Calgary, AB
 Phone: (403) 250-6300

Registration and Coffee: 8:15 am
Program - 9:00 am to 4:00 pm

Yes, I will be attending in: Edmonton Calgary

| | |
|--------------|-----|
| NAME | |
| MUNICIPALITY | |
| ADDRESS | |
| PHONE | FAX |
| E-MAIL | |

Return by fax or mail together with

\$30 (INCLUDES GST) to:

Linda Pavelich by February 2, 2001

Brownlee Fryett
 2200, 10155 - 102 Street
 Edmonton, Alberta
 T5J 4G8

Phone: (780) 497-4806

Fax: (780) 424-3254

E-mail: lpavelich@brownleelaw.com

Toll Free: 1-800-661-9069

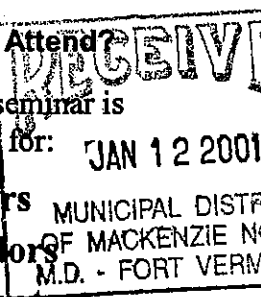
Learn the latest legal information on:

- ✓ Risk Management
- ✓ Telecommunication Access Agreements
- ✓ Liability Updates
- ✓ Employment Management

Who Should Attend?

This one-day seminar is designed for:

Mayors
Councillors
Administrators
Risk Managers



REGISTRATION DEADLINE

February 2, 2001

Register today by phone, fax, or e-mail
Seating is Limited

Edmonton Seminar - Friday, February 9, 2001 • Calgary Seminar - Thursday, February 22, 2001

brownlee fryett
BARRISTERS AND SOLICITORS

Edmonton Office
2200, 10155 - 102 Street
Edmonton, Alberta
T5J 4G8
Phone: (780) 497-4800
Fax: (780) 424-3254

Calgary Office
2000, 530 - 8th Avenue
Calgary, Alberta
T2P 3S8
Phone: (403) 232-8300
Fax: (403) 232-8408

E-mail: e-mail@brownleelaw.com
Toll Free: (800) 661-9069

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Emerging Trends
in Municipal Law
2001

Late
Breaking
Legal Issues
Impacting
Municipalities